



# Integrated Report 2019



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# Integrated Report

**2019**



# INTEGRATED REPORT

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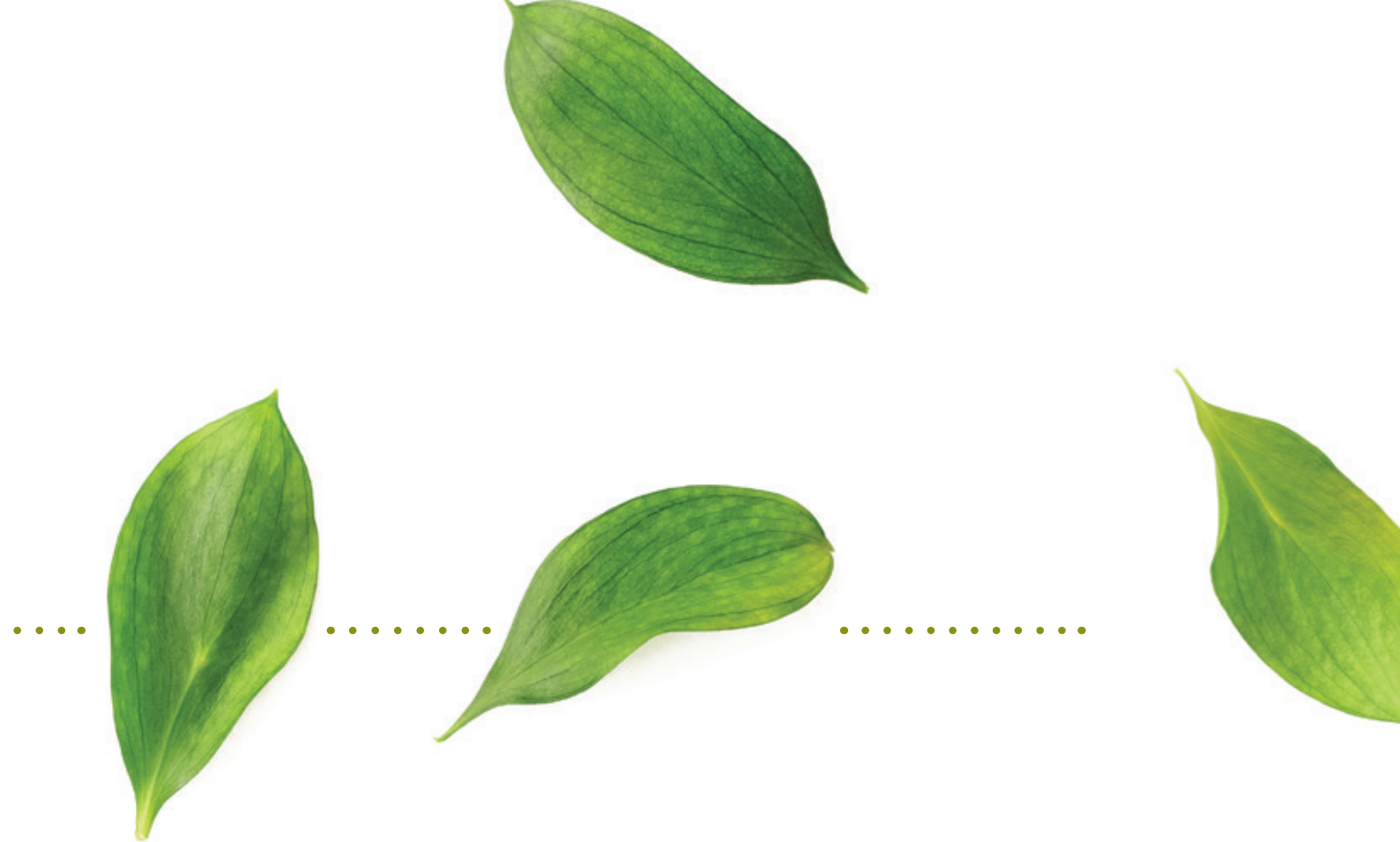


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# INTRODUCTION TO LIPOR



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# >1.1

## MESSAGE

# FROM THE CHAIRMAN

LIPOR - Serviço Intermunicipalizado de Gestão de Resíduos do Grande Porto (Intermunicipal Waste Management of Greater Porto) is a Municipalities Association focused on waste management and close cooperation with its associated Municipalities, for the past 37 years, always with due regard for the Mission determined by its Bodies.

It also adopts and complies with the guidelines on waste set by National and European Union Policies, fully obeying all binding Laws and Regulations, as any Organisation should.

Nowadays, any Organisation - whether public or private - that wishes to assert and consolidate a Sustainable Future must conceive, plan, communicate and permanently assess an Organisational Strategy, which is understandable to all Stakeholders and allows them to take part in its establishment and results.

In 2020, LIPOR is launching its first Integrated Report, following the latest trends in Sustainability reporting, in a broader value creation perspective.

The Board of Directors, the Management team and the Employees are aware of the difficult situation the Waste Sector is going through, not only in Portugal, but also worldwide, of the still complex transition from a Linear Economy to a Circular Economy, from a climate straining Economy to a Low Carbon Economy, the neglecting of fundamental Assets, such as Soils, Natural Capital and the protection of Ecosystems. Therefore, they have worked to define a vision that is essential to the future and the invigoration of the Organisation, which is based on LIPOR “changing from a waste management organisation into a producer of goods and services”.

Only this way we will be able to stay in line with the guideline of focusing on a Circularity Strategy for our Business.

Meanwhile, it's clear to us that LIPOR's Ecosystem must strongly follow the current Integrated Waste Management System model, in order to create value, share that value with our Stakeholders and strengthen our Project based on the essential Policies for a Project for the Future and with a Future.

In this context, it is very important to mention:



- > The Investments we're making in Collection Systems managed and operated by the City Councils, which are important for the achievement of national Targets and Goals, particularly regarding biowaste and multimaterial recycling;
- > The Investments in newer, more modern Sorting and Organic Recovery Facilities, also increasing our capacity to recover the materials received;
- > The importance we've always placed, and now reinforce, on Prevention of waste production, the 1st pillar of proper waste management;
- > The importance given to Innovation and a Specialist Group, which develops and takes part in all future LIPOR Projects that embody the transition to a Circular Economy;
- > The continuous approach to a Low Carbon Economy, over more than a decade, with an important contribution from the “4M - less Waste, less Carbon, more Climate, more Biodiversity” LIPOR Strategy, which is being developed in 2020;
- > The perfect alignment of our Policies, Projects and Initiatives with the Sustainable Development Goals (SDGs):
  - **SDG 2: Zero Hunger** - Through the production of its natural soil improver NUTRIMAIS, LIPOR contributes to the preservation or enhancement of the natural fertility of soils.

- **SDG 4: Quality Education** - The development of the Environmental Education and Intervention Programme (PEIA) aims to provide an educational offer that promotes citizen commitment to environmental practices and the acquisition of competencies for broader civic participation and environmentally responsible and sustainable behaviour.

- **SDG 6: Clean Water and Sanitation** - The “Tinto River Valorisation Project” aims to monitor water quality, thus allowing for necessary interventions to recover this watercourse, restore the river’s ecosystem and define its future sustainable use.

- **SDG 7: Affordable and Clean Energy** - The Energy Recovery of unsorted waste favours the production of sustainable, local and partly renewable energy, just as the promotion of 2 Photovoltaic parks, with the production of electrical energy at the source.

- **SDG 8: Decent Work and Economic Growth** - LIPOR ensures the compliance of the Quality, Environmental, Safety, Occupational Health and Social Accountability Management Systems, in order to pursue EXCELLENCE in its activities.

- **SDG 9: Industry, Innovation and Infrastructure** - The implementation of a structured process for Innovation fosters internal knowledge and reinforces Research and Development synergies.

- **SDG 11: Sustainable Cities and Communities** - The Adventure Park & Ecological Trail is a public leisure space that promotes physical activity and raises awareness, resulting from the sealing, rehabilitation and environmental landscape recovery of the former Landfill of Ermesinde/Baguim do Monte, which was restored to the population.

- **SDG 12: Responsible Consumption and Production** - A set of policies, programmes and actions that promote the Prevention of Waste Production is continuously developed in order to boost change.

- **SDG 13: Climate Action** - The “LIPOR 4M - less Waste, less Carbon, more Biodiversity, more Climate” Strategy represents LIPOR’s voluntary contribution to the fight against climate change.

- **SDG 15: Life on Land** - LIPOR has publicly committed itself to the development of a Biodiversity Promotion

Strategy for the Greater Porto Region, which includes a research and development component, and also an implementation and awareness component.

- **SDG 17: Partnerships for the Goals** - LIPOR’s participation in National and International Multisectoral Partnerships aims to boost and anchor sustainable development.

› Our dedication to the protection and promotion of our National Natural Capital, with emphasis on Soils, a resource that can’t be transferred from region to region;

› The Investment and efforts made to enhance our Information Technology and Infrastructures, as a fundamental support for an effective, complete and reliable Business Management;

› The robustness of the Management Information System, focused on controlling and reinforcing LIPOR’s financial and asset management autonomy, as a solid foundation for a future based on in-house resources, resorting to borrowed funds only when needed;

› The retention of qualified Staff and available Talents is one of our priorities, wherefore the Board of Directors is very committed to this Policy to reinforce the Organisation’s Human Capital.

One last message in the wake of the current crisis, caused by COVID-19.

The truth is that, from one day to the next, the World Stopped! At least, the world that we knew until now, how we were used to be and live in it day by day, regardless of our location, activity, responsibility, gender or age.

There was a huge disruption, a complete surprise and a general shutdown.

An unprecedented crisis, foreseen by some, but never experienced by anyone.

And so I say that, when I behold this crisis, I hope that the World will not be the same as before, as I believe it will can be BETTER!

We must not slacken our efforts in the Sustainability and Environment domains, because this is the path we



stand for and that assures the establishment of resilient societies.

To sum up, in times of expectable restructuring of economic Policies in Portugal and throughout the World, LIPOR strengthens its Project with new dynamics, new Projects, greater ambition and a constant quest for Excellence.



Aires Pereira  
Chairman of LIPOR's Board of Directors



# >1.2

## BOARD

## OF DIRECTORS



From left to right:

António Fernando Correia Pinto - Administrator | Matosinhos

Filipe Araújo - Administrator | Porto

José Fernando Moreira - Administrator | Gondomar

Lurdes Alves - Administrator | Vila do Conde

Aires Pereira - Chairman of LIPOR's Board of Directors | Póvoa de Varzim

Marta Peneda - Administrator | Maia

José Manuel Ribeiro - Administrator | Valongo

Quirino de Jesus - Administrator | Espinho



# >1.3 REPORT NATURE

In 2020, LIPOR has decided to publish an Integrated Report, which reports its activities during the calendar year of 2019, from 1st January to 31st December 2019 (102-50). This document derives from an evolutionary process, following the annual publishing of a Sustainability Report and a Report and Accounts for 16 consecutive years (102-51, 102-52).

**The Integrated Report 2019 reflects LIPOR's adaptation to new trends in financial and non-financial data reporting.**

The document presents the Organisation's Strategy, Business Model and approach, its performance and evolution regarding Financial, Manufactured, Natural, Human, Intellectual, and Social and Relationship Capitals. It also presents an analysis of the risks and opportunities associated with the Organisation's activities. Information on Governance, Financial Statements and the Performance of key Sustainability dimensions is also disclosed.

Integrating succinct information, focused on strategy and performance, the Integrated Report 2019 aims to show how the Organisation promotes a sustainable resource management and the creation of shared value.

In this context, the Integrated Report 2019 reinforces our commitment to Transparency and Stakeholder Engagement, being particularly addressed to Stakeholders.

This document has been drawn up according to the guidelines of the International Integrated Reporting Council (IIRC), and, as far as Sustainability is concerned, according to the guidelines issued by the Global Reporting Initiative (GRI), an international standard on sustainability reporting.

The Report has been prepared in accordance with the GRI Standards: Core option (102-54).

Information regarding the GRI contents can be found in the Table on page 157 of this report.

The Financial Statements were drawn up according to the International Financial Reporting Standards (IFRS), as implemented in the European Union.

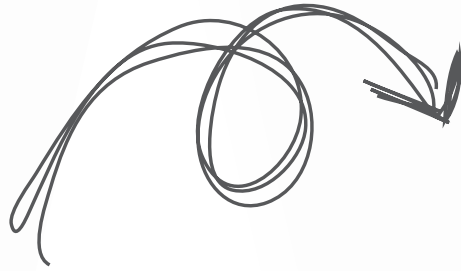
According to the best practices and to ensure data reliability and veracity, information regarding sustainability reported in LIPOR's Integrated Report 2019 was properly subjected to independent external assurance by ERNST & YOUNG AUDIT & ASSOCIADOS - SROC S.A. (102-56), having the Board of Directors received the External Assurance Statement and the AA1000APS (2018) Standard Licence, as stated on page 173 of this report.

The "infinity" was the inspiring theme for the design of LIPOR's first Integrated Report. The "infinity" has an open form, as does LIPOR's work, which is constantly evolving, as well as the renewal and recovery of raw materials, and everything surrounding its activities. LIPOR doesn't stop, it is a very dynamic Organisation.

**This Report is livelier! Aiming to offer a more interactive document, we devised an Augmented Reality solution to communicate the Reporting information.**

The full Report is only available in digital version.

The Report and its annexes follow the new Portuguese orthographic agreement and are available in Portuguese and English.



Because your opinion matters to us, please  
contact (102-3, 102-53):  
diana.nicolau@lipor.pt | maria.ceu@lipor.pt  
LIPOR - Serviço Intermunicipalizado  
de Gestão de Resíduos do Grande Porto  
Postal Address: Apartado 1510  
4435-996 Baguim do Monte  
Address: Rua da Morena, 805  
4435-746 Baguim do Monte  
Tel. 229 770 100 | Fax 229 756 038

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Published in June 2020

# > 1.4

## ORGANISATIONAL OVERVIEW



### > WHO ARE WE

Founded as a Municipalities Association in 1982, LIPOR - Intermunicipal Waste Management of Greater Porto is responsible for the management, recovery and treatment of Municipal Waste produced in its eight associated municipalities: Espinho, Gondomar, Maia, Matosinhos, Porto, Póvoa de Varzim, Valongo and Vila do Conde.

### > PURPOSE

We build a better world, every day.

### > VISION

We want to participate in the global market and set trends for a sustainable future.

### > MISSION

To transform waste into new resources through the implementation of innovative, circular practices, generating and sharing value.

### > VALUES

We are Ambitious and Passionate  
We are Creative and Think Positive  
We are Responsible and Rigorous  
We are Ethical and a Team  
We are committed to LIPOR!

### > POLICY

In all its activities, products and services, as well as in the relationships with all stakeholders, Lipor defined, as part of its Sustainable Management Strategy, its policy for Quality, Environment, Energy, Health and Safety, Social Responsibility and Innovation:

- > Consolidate the organization as a reference entity in the sustainable waste management area, promoting a circular economy and a process approach;
- > Ensure the provision of information and all the necessary resources to define and reach the objectives and goals of the Organization, namely of the different Management Systems.
- > Fulfill obligations to comply with legal requirements and other requirements that the Organization subscribes to. Respect the principles of international instruments of regulation, specifically ILO Conventions and the international Human Rights standards presented in the annex and available on our website;
- > Protect the environment by preventing all forms of pollution, promoting the fight against climate change, eliminating or minimizing risks to the safety and health of workers, as well as the surrounding community and promoting quality, taking into account the nature, scale, and potential accidents and environmental impacts arising from our activities;
- > Prevent the occurrence of injuries and occupational diseases, promoting hygiene, safety and health, insuring risk minimization and danger elimination;
- > Insure workers and their representatives consultation;

- Promote the continuous improvement of processes, harnessing internal knowledge, promoting a culture of innovation and creativity, enhancing the value of the Organization;
- Ensure the creation of strong partnerships with suppliers, by integrating sustainable requirements in the process of acquisition, in order to have a positive impact on the society and economy, and a lower impact on the environment;
- Ensure systematic improvement of energy performance through the design, implementation of practices and a culture of energy efficiency in the Organization;
- Ensure, in a sustainable manner, the needs and expectations of stakeholders, progressively increasing the satisfaction and confidence in the Organization;
- Promote the internalization of the culture and the values of LIPOR, ensuring continuous improvement in all areas of activity.

Educating, training, informing and sharing knowledge are key components of this policy, in order to contribute to LIPOR’s sustainability and success.

LIPOR seeks to promote the appropriation of all these principles within the Organisation, as part of the Development, Promotion and Management of LIPOR’s Culture.

Furthermore, LIPOR’s entire value creation process is based on its Ethics, a fundamental value that guides the Organisation’s activities (102-16).

## ➤ LIPOR ETHICS CODE

**“In our internal and external relationships, we are ethically responsible and act according to the law, guided by a sense of social accountability and public service.”**



The Ethics Code aims to serve as a guide for the conduct of the Organisation and its Employees. In 2019, this document was revised and adapted to the new specific demands posed on LIPOR as a public entity. LIPOR Ethics Code is based on a set of common values and transparent principles, aiming to better serve public interest and local Citizens. These principles include equal treatment and non-discrimination, legality and good faith, truth and transparency, integrity, responsibility and equity. We believe that LIPOR’s Ethics Code is an instrument that helps us build, preserve and strengthen the Culture of our Organisation.





## LIPOR - INTERMUNICIPAL WASTE MANAGEMENT SERVICE OF GREATER PORTO (102-1)

LIPOR's area of intervention comprises (102-4, 102-6):

8 ASSOCIATED  
MUNICIPALITIES

**Espinho, Gondomar, Maia, Matosinhos,  
Porto, Póvoa de Varzim, Valongo  
and Vila do Conde.**

TOTAL AREA

**646 km<sup>2</sup>**

POPULATION

**1 million** inhabitants  
(approximately)





OUR CONTRIBUTION IN 2019 (102-7, L3, L4):

**40.027.327,11€**  
Turnover

**155.581 tonCO<sub>2</sub>eq**  
CO<sub>2</sub> emissions avoided

**70.789 ton/year**  
Secondary raw materials

NUMBER OF EMPLOYEES

**202**

MANAGEMENT POSITIONS HELD BY WOMEN

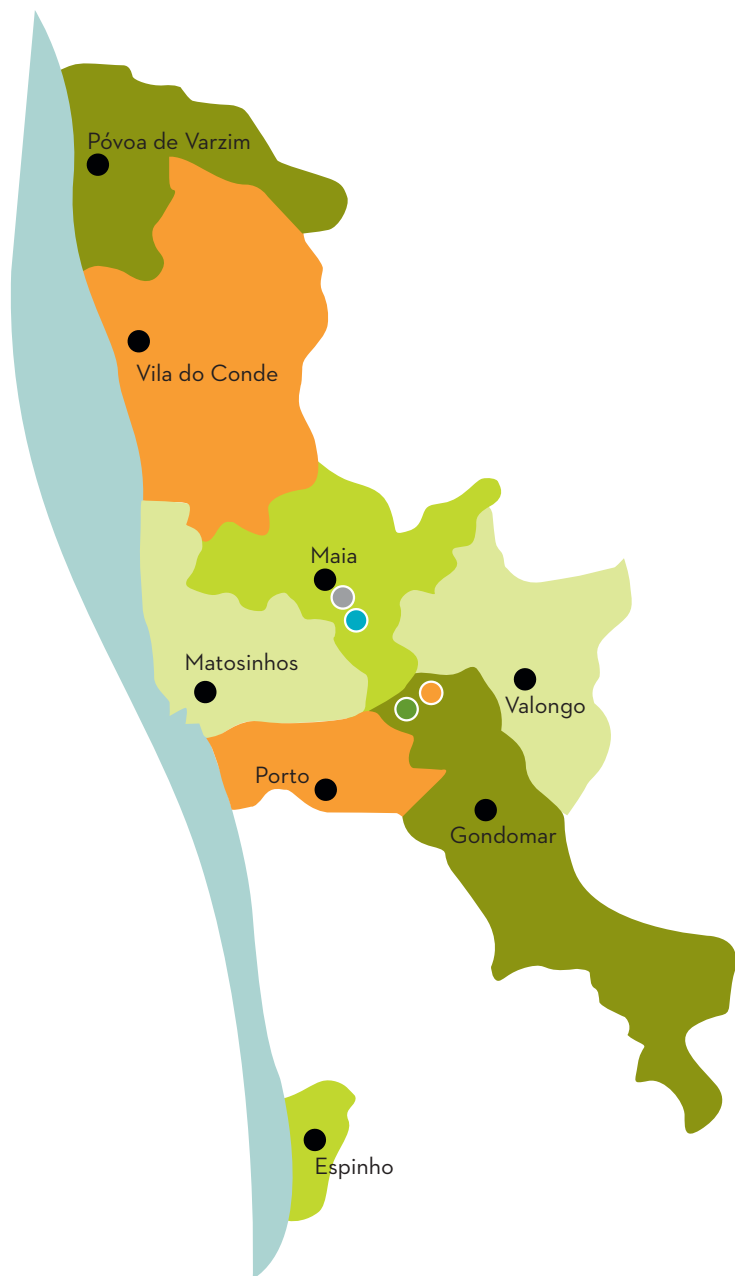
**46,7%**

LEVEL OF CONNECTION TO THE LIPOR BRAND

**4,4**  
(on a scale of 5)

SOCIAL ACCOUNTABILITY PERCEIVED

**4,46**  
(on a scale of 5)



LIPOR's Integrated MW Management Model

With a clear approach to waste management based on a resource perspective, LIPOR developed a management strategy that favours value creation throughout the entire productive cycle, by promoting a sustainable use of resources and closing the cycle with the reintroduction of waste as a resource in the value chain.

LIPOR's Integrated Waste Recovery, Treatment and Confinement Strategy rests on three main areas:

- Multimaterial Recovery,
- Organic Recovery,
- Energy Recovery,

complemented by a Landfill, which exclusively receives waste that has no recovery potential.

### ENERGY RECOVERY PLANT

LOCATION	Moreira da Maia - Maia
START OF OPERATION	2000
NO. OF SHFTS	Continuous operation
WORKING DAYS	365
INSTALLED CAPACITY (t/year)	380 000

### LANDFILL

LOCATION	Moreira da Maia - Maia
START OF OPERATION	2001
NO. OF SHFTS	Continuous operation
WORKING DAYS	365
AVAILABLE INSTALLED CAPACITY	(average density = 1,5)
	(t) 7500
	(m <sup>2</sup> ) 5000
	Vida Útil 2020

### COMPOSTING PLANT

LOCATION	Baguim do Monte - Gondomar
START OF OPERATION	2005
NO. OF SHFTS	Continuous operation
WORKING DAYS	365
INSTALLED CAPACITY (t/year)	60 000

### SORTING PLANT/SORTING PLATFORMS

LOCATION	Baguim do Monte - Gondomar
START OF OPERATION	2005
NO. OF SHFTS	3+2
WORKING DAYS	365
INSTALLED CAPACITY (t/year)	15 000 + 50 000

The new sectoral trends, associated with the challenges of Industry 4.0, as well as global environmental challenges and social and behavioural changes, pose new challenges on Sustainable Municipal Waste Management, reinforcing its importance, at the same time.

In this sense, in order to consolidate its position as a reference to the sector, LIPOR makes all necessary efforts to promote innovation and continuous improvement, which are reflected by the circular practices that support its integrated management model, including its Waste Prevention, Public Procurement, low Carbon and Biodiversity promotion strategies, among others.

Furthermore, Education, Communication and Awareness, qualification and know-how sharing are fundamental principles that ensure LIPOR's Sustainability.

## OUR SERVICE AND PRODUCT PORTFOLIO COMPRISES (102-2)



### SERVICES

LIPOR ACADEMY

ECOSHOP

ADVENTURE PARK &  
ECOLOGICAL TRAIL

HOLIDAY CAMPS  
(3 HOLIDAY CAMPS)

GROUP VISITS  
(7 CIRCUITS)

SIAC - CUSTOMISED  
ENVIRONMENTAL  
INTERVENTION SERVICE



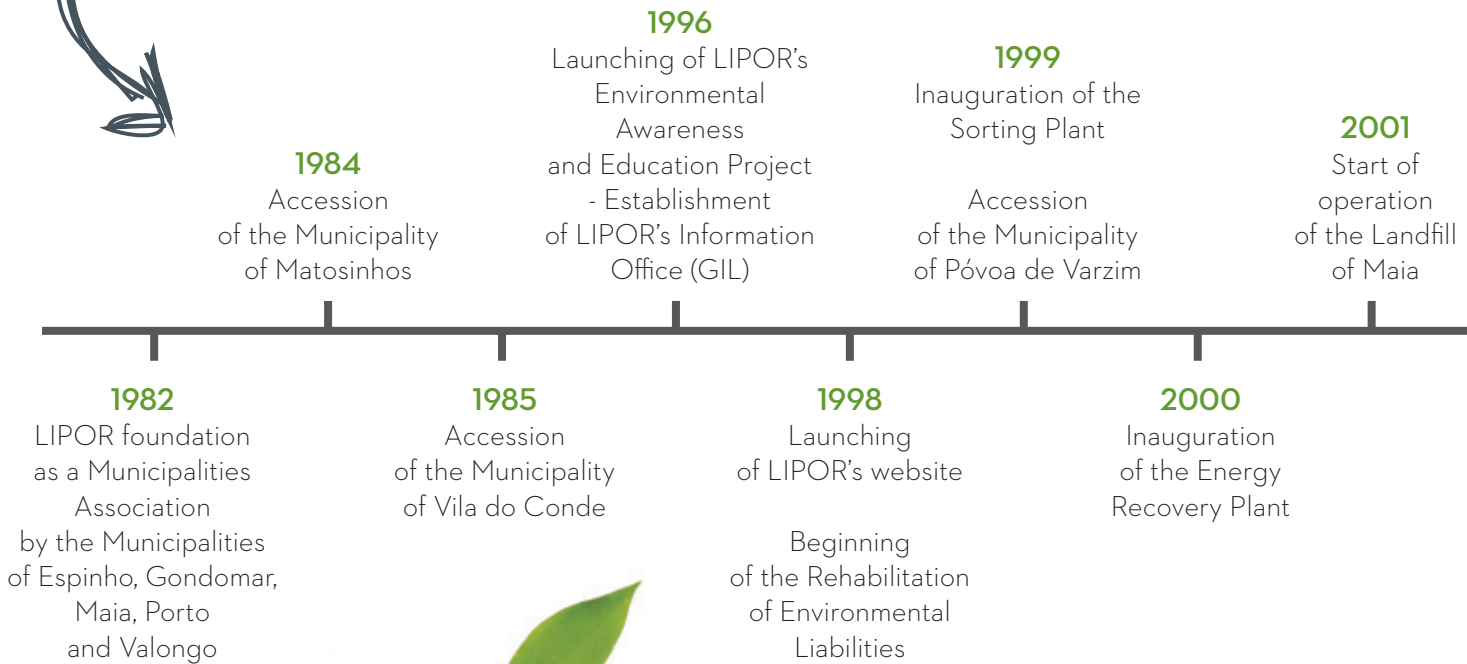
### PRODUCTS

ENERGY

RECYCLABLE WASTE

NUTRIM AIS (ORGANIC  
SOIL IMPROVER)

# LIPOR'S JOURNEY - IMPORTANT MILESTONES . . . . .





**2005**  
Inauguration of the Composting Plant

**2008**  
Pilot edition of the European Week for Waste Reduction

**2014**  
Launching of the Biodiversity Strategy

**2017**  
Inauguration of the Ecological Trail, in the surroundings of Adventure Park and LIPOR Complex I

**2002**  
Inauguration of "Horta da Formiga" (Home Composting Centre)

**2006**  
Placing on the market of the natural organic compost NUTRIMAS

**2009**  
Launching of the "2M - menos Resíduos, menos Carbono" (2M - less Waste, less Carbon) Strategy (now "4M - less Waste, less Carbon, more Climate, more Biodiversity" Strategy)  
Inauguration of Parque Aventura (Adventure Park)

**2015**  
Inauguration of Academia LIPOR (LIPOR Academy)

**2019**  
Beginning of Inner Platform Rehabilitation Works (former composting plant)

Beginning of the implementation and certification of the Organisation's Management Systems



## AWARDS AND EXTERNAL RECOGNITIONS IN 2019



- LIPOR was the winner of the medium business Public Sector category of the “Excellence at Work Index 2019”.
- LIPOR received the “Environmental Consciousness and Awareness” Award of the “Humana Circular Awards”, hosted by Humana Portugal.
- LIPOR was nominated in the Social Accountability and Environment category of the “Marketeer Awards 2019”.

>2








# STRATEGIC BACKGROUND



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# >2.1 BUSINESS MODEL

## HOW WE CREATE VALUE FOR THE COMMUNITY

CAPITALS	INPUT	BUSINESS
MANUFACTURED CAPITAL	Waste reception and waste management and recovery operations are ensured by the operational units (Sorting Plant, Composting Plant, Energy Recovery Plant) and the support and logistics infrastructures.	
FINANCIAL CAPITAL	The business requires financial capital, namely financial assets, subsidies and loans.	
NATURAL CAPITAL	Managing waste as a resource is LIPOR's main premise, which is line with sustainable resource management, namely relating to raw materials, carbon and energy, biodiversity and soils.	
HUMAN CAPITAL	<p>Employees reinforce business commitments and ideals.</p> <p>Professional and personal development and training programmes are developed to boost competences, qualification and know-how.</p>	 
INTELLECTUAL CAPITAL	<p>Brand management promotes the credibility and external visibility of the organisational strategy.</p> <p>Promotion of an innovation culture, consolidating it in LIPOR's core activity.</p>	
SOCIAL AND RELATIONSHIP CAPITAL	Stakeholder engagement and the well-being of the Communities we are part of are at the core of our identity.	





MODEL	OUTPUT	SDGS	MATERIAL TOPIC
<p>Always working with the purpose of maintaining the Organisation's <b>financial balance</b>, and never forgetting LIPOR's responsibility towards the Community and its Employees</p>	<p>LIPOR PRODUCTS:            NUTRIM AIS: 11.587 tons            Recyclable Waste: 70,789 tons            Energy: 188,808 MWh</p>	<p>2 12</p>	<p>Circular Economy            Increase of the amount of materials            Product and service quality            Maintenance of Management Systems</p>
	<p>EBITDA of 9,007,112€            40.027.327,11€ sales turnover</p>	<p>8</p>	<p>Financial balance of the organisation</p>
<p><b>Protecting the environment</b>, by investing in cleaner processes and technologies and environmental rehabilitation projects, and encouraging people to adopt an environmentally friendly behaviour</p>	<p>21% reduction of GHG            Energy intensity of 0.079 GJ/t            30 ha of preserved native forest</p>	<p>6 7 13 15</p>	<p>Climate Change            Biodiversity</p>
	<p>5 workplace accidents            47 sick leave days            30 training hours/employee            46.7% of management positions are held by women</p>	<p>8</p>	<p>Competences and Know-how</p>
<p>Providing ideal conditions for <b>Employee</b> professional and personal development &amp; Contributing to <b>Community development</b>, by promoting cultural and educational activities, and supporting social initiatives.</p>	<p>Innovation scoring of 600 points            2 approved international projects</p>	<p>9</p>	<p>Incentive for new businesses and opportunities</p>
<p>Promoting the Organisation's growth and development, while creating <b>intrinsic value</b> for Stakeholders</p>	<p>122.505 people reached/day with communication actions            Investment in the Community amounting to 2.564.186€            15 Cooperation Protocols</p>	<p>4 11 17</p>	<p>Commitment to Stakeholders            Communication, Environmental Education and Training</p>

# >2.2 CORPORATE STRATEGY



## GOVERNANCE

LIPOR was founded as a Municipalities Association in 1982, and its Bodies are the Intermunicipal Assembly and the Board of Directors (102-5).

**LIPOR's governance model has proved to be quite fruitful, as it effectively matches the strategy and goals set by the Organisation.**



While the Intermunicipal Assembly is LIPOR's deliberative body, the Board of Directors is the executive body. Comprising Directors who represent the Associated Municipalities (Mayors or City Councilmen), the Board of Directors meets regularly (every two weeks) and takes part in the Organisation's decisions, which are usually unanimous (102-23).

LIPOR's Management comprises the following members (102-18); (405-1):

## CONSTITUTION OF LIPOR'S MANAGEMENT IN 2019



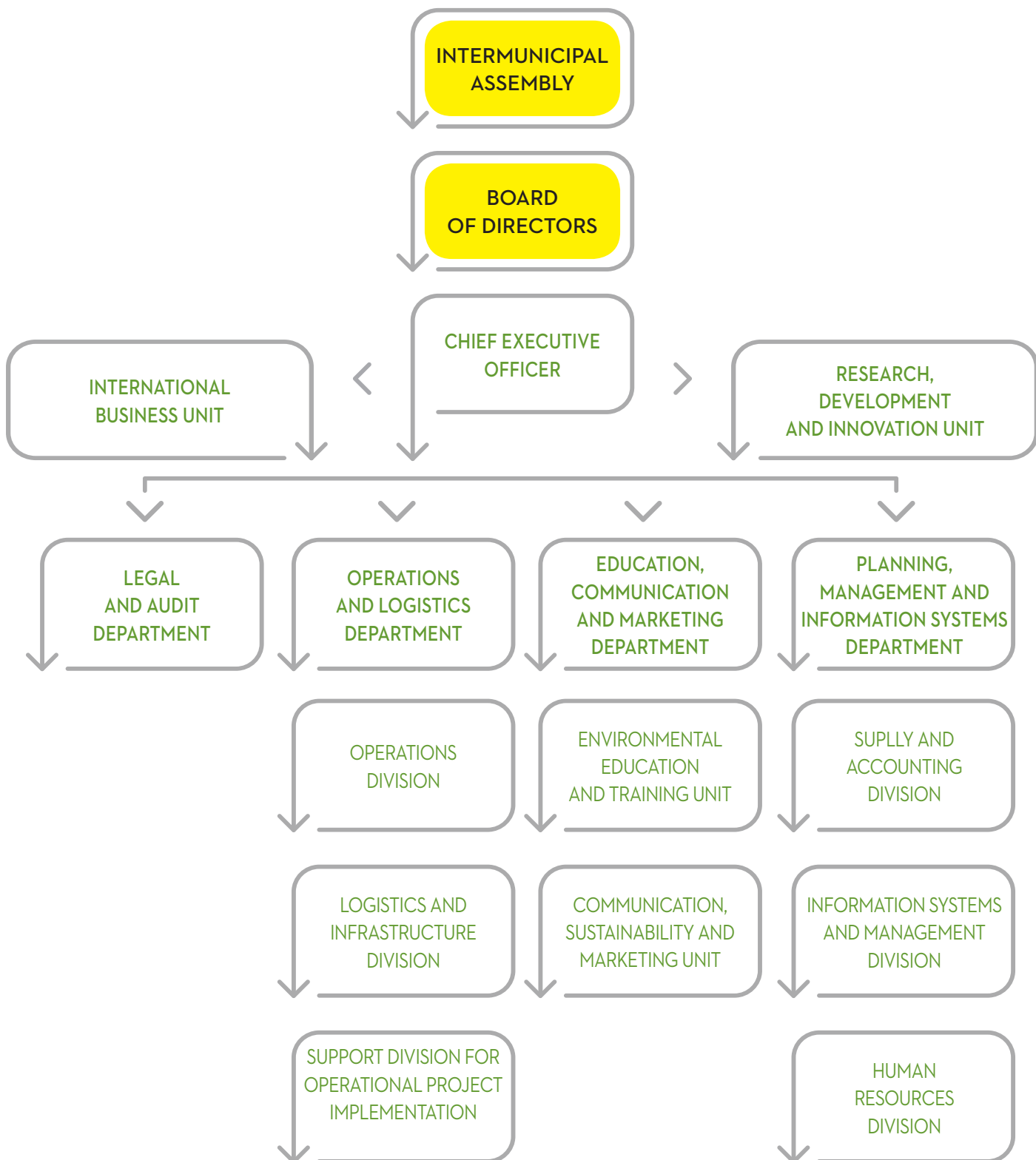
GENDER COMPOSITION OF MANAGEMENT	MALE	FEMALE	TOTAL
INTERMUNICIPAL ASSEMBLY	17	7	24
BOARD OF DIRECTORS	6	2	8



The independence of the members of the Bodies (Intermunicipal Assembly and Board of Directors) is ensured, as it depends on the Local Elections process. In fact, these offices are highly political, as elected Mayors are automatically appointed to LIPOR's Intermunicipal Assembly. The remaining members are appointed by the Municipality from among the elected City Councilmen.

On a proposal from the Board of Directors, the Intermunicipal Assembly appoints the Chief Executive Officer, who is in charge of the professional executive management of the Association. The four heads of the main Organisational Units (with economic, environmental and social competencies) and the Chief

Executive Officer meet weekly for coordination and decision-making purposes, within the duties assigned to them. The Managers of the International Business Unit and the Research, Development and Innovation Unit also report directly to the Chief Executive Officer (102-20).



Furthermore, this governance model fosters a close, transparent relationship with Stakeholders.

# BUSINESS

**“We want to participate in the Global market and set trends for a Sustainable Future”** - this is the vision and main Guideline that serves as a basis for the strategy defined for the 2018-2020 three-year period.

On a financial level, in accordance with the goals set by the Board of Directors, all activities contributed to a Turnover of 50 million euros and an EBITDA of 10 million euros until 2020. The Management Team endeavoured to achieve this result, fully aware of the importance and ambition underlying these goals.

2019 was marked by a close cooperation with our main Service Customers, the associated Municipalities, in the development of projects that resulted in an increase in the amount of recyclable waste collected and a decrease in unsorted waste produced, and projects tailored to the reality of each Municipality.

There was a strong development of Innovation projects, due to a pressing need to increase Turnover, but also to the great complexity and volatility currently faced by the waste management sector in Portugal.

We were also able to maintain high process efficiency and productivity rates, thus increasing the utility of products and materials that are brought to our facilities every day, and directly contributing to a decrease in Costs. LIPOR gave priority to enhancing recovery of the different by-products that result from daily operations, having introduced a new “open market” approach.

The unique nature of LIPOR’s Institutional Model is particularly important in a Regulation context. The close interaction between the Management Team and the Regulation Authority ERSAR is crucial to the future development of LIPOR’s activities and the stabilisation of its business model.

Since its very beginning, LIPOR adopted an approach to Sustainability as a complementary objective to its core activity, which consists of managing and recovering municipal waste produced in its 8 Associated Municipalities, and as a permanent, integral part of its Business.

**In the last biennium, LIPOR took a step further and reinforced its commitment through the creation of the Shared Value SUSTAINABILITY AGENDA.**

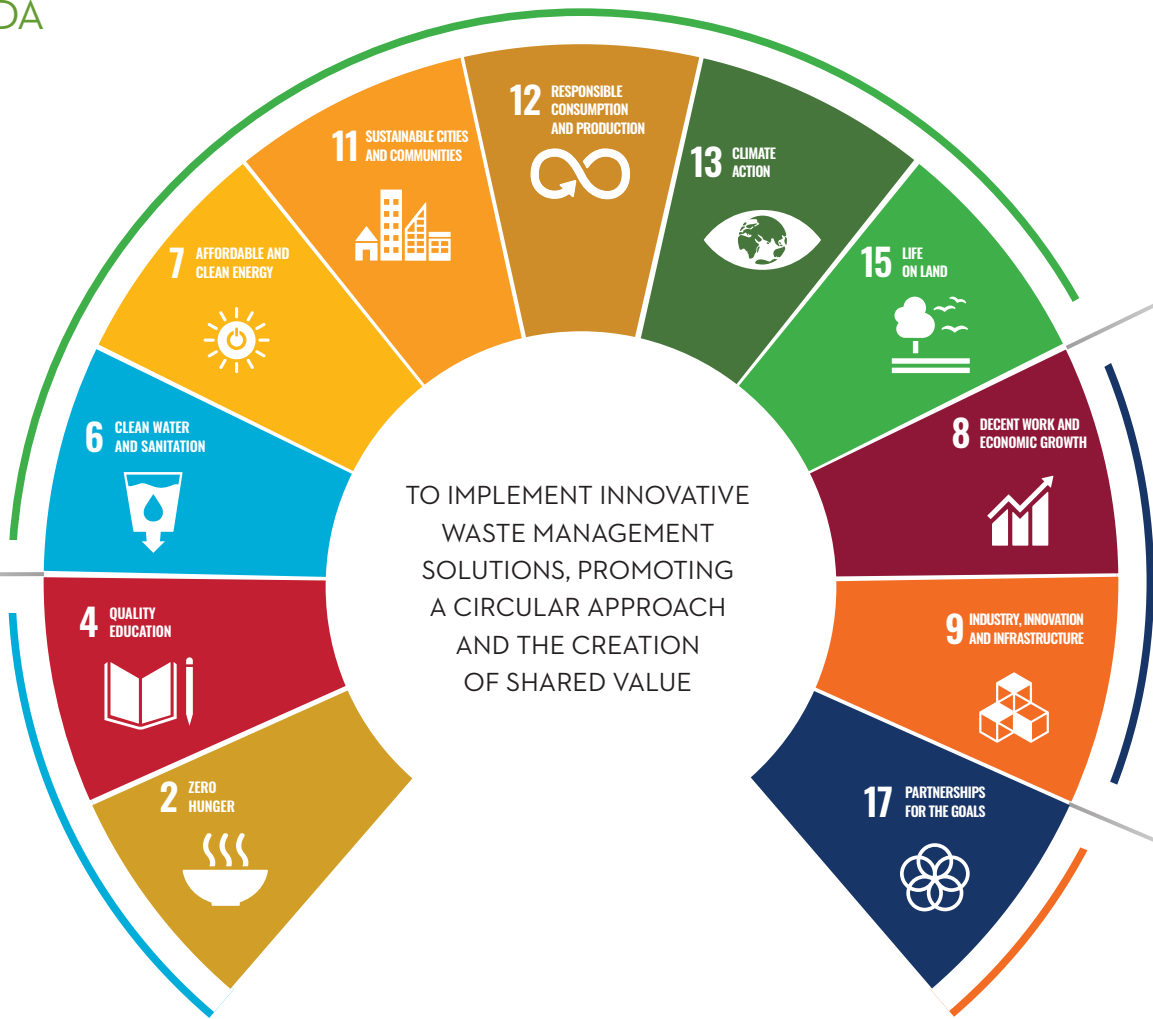


This transversal Sustainability Agenda, which reflects a comprehensive vision of the Organisation itself, combines LIPOR’s material issues, its alignment with the Sustainable Development Goals and the Projects developed by the Organisation.

The main principles of action promote a close relationship with Stakeholders, by appreciating PEOPLE, being in tune with the PLANET, projecting PROSPERITY, and creating value through PARTNERSHIPS.



# LIPOR'S SUSTAINABILITY AGENDA



## PLANET

### MATERIAL TOPICS:

- Circular Economy
- Increase of the amount of materials received with potential for Multimaterial and Organic Recovery
- Climate Change
- Biodiversity

## PEOPLE

### MATERIAL TOPICS:

- Competences and Know-How
- Communication, Environmental Education and Training
- Product and Service Quality

In order to lead the way for new trends, some emerging issues are also identified and considered in the Agenda: namely Decarbonisation, Biodiversity and Circular Economy.

The future of any Organisation depends directly on its People. In a world where everybody counts, we strive to

## PROSPERITY

### MATERIAL TOPICS:

- Financial balance of the Organization
- Incentive for New Businesses and Opportunities
- Maintenance of Management Systems

## PARTNERSHIPS

### MATERIAL TOPICS:

- Commitment towards Stakeholders

promote the talents and competencies of our Employees. We count on the engagement and cooperation of the entire TEAM to successfully fulfil our mission of **“Transforming waste into new resources through the implementation of innovative, circular practices, generating and sharing value”**.

# >2.3 EXTERNAL ENVIRONMENT



In the fulfilment of its Vision “We want to participate in the global market and set trends for a sustainable future.”, LIPOR develops its activities based on the main documents that guide its Sector of Activity.

Its entire external environment, marked by national, European and also global Policies and Strategies, affects the definition and implementation of its own strategies and commitments.

LIPOR is not isolated.



Challenges such as climate emergency, the scarcity of natural resources, loss of biodiversity, the decline of terrestrial and ocean ecosystems, human health and social inequalities are a global reality, but demand combined action and engagement at local level.

**Our choices as Citizens, our strategies as Managers, our policies as Decision-makers impact the present, but also affect and shape the future.**

The Community, Public Entities, Schools, Companies and other organisations are all actors in this condominium we call Earth.

We currently live in an age of great transformation, which will revolutionise humans' lives and, consequently, companies' lives, bringing significant challenges and vast opportunities. These changes have also been strongly affecting the waste sector in Portugal.

Current international policies are placing greater importance on the waste issue.

Waste production is a consequence of human activities. According to the Portuguese Environment Agency 2018

Report on the State of the Environment, total municipal waste (MW) production in 2018, in the continental territory, amounted to approx. 4.94 million tons (+ 4.2% in comparison with 2017), corresponding to an annual capitation of 505 kg (/inhab.year), i.e., a daily production of 1.38 kg of MW per inhabitant. These values attest the growth trend in MW production that has subsisted since 2014. This increase is related with economic recovery in Portugal, which seems to show that the goal of dissociating waste production from economic growth is not being achieved.



In view of this situation and of the ambitious goals set by the European Commission, it's urgent to:

- >1 Promote an efficient use of natural resources in economy and dissociate economic growth from the environmental impacts of waste production;
- >2 Boost waste prevention and promote material recycling, aiming to extend its use in economy;
- >3 Enhance preparing for reuse, recycling and recyclable waste quality;
- >4 Reduce municipal waste disposal in landfill;
- >5 Economically enhance and sell recyclable waste and by-products from MW treatment.

At a national level, the revision of PERSU 2020 (Strategic Plan for Municipal Solid Waste 2020) is expected to impose on LIPOR more ambitious goals, hence the importance of implementing innovative waste management solutions, but also of meeting the needs and expectations of our Stakeholders.

This is the context in which LIPOR will present its Strategic Plan 2021-2030, a document that has been working on throughout 2019 and which will set the main activity guidelines for the Organisation.

# >2.4 RISKS AND OPPORTUNITIES

Risk awareness and opportunity identification are essential tools at LIPOR's disposal (102-15).



**We can't manage what we don't know, so, to have a broad overview of our exposure to risks, we need to be able to anticipate and transform.**

The identification, comprehension and integration of the main risks LIPOR faces take place in different moments throughout the year. In this context, the Strategic Meetings held by the Board and the Management Team play an important role, as well as Organisational Units Staff meetings, namely within the scope of LIPOR's Management Systems according to the ISO 9001, ISO 14001 and SA8000 Standards.

Due to their relevance for debating and counselling on specific topics, it is also worth mentioning the Prevention Group, the "Zero Carbon" area and LIPOR's Strategic Plan Group, which comprise Technicians from the different Departments and Organisational Units, who strongly support and enrich the Organisation's Strategy and the determination of Policies and Initiatives.

Each Organisational Unit is responsible for monitoring and ensuring a proactive management, namely through the definition of risk mitigation measures that can reduce risk uncertainty and volatility.

LIPOR's responsible business leadership is characterised by the perception of risks as major opportunities.

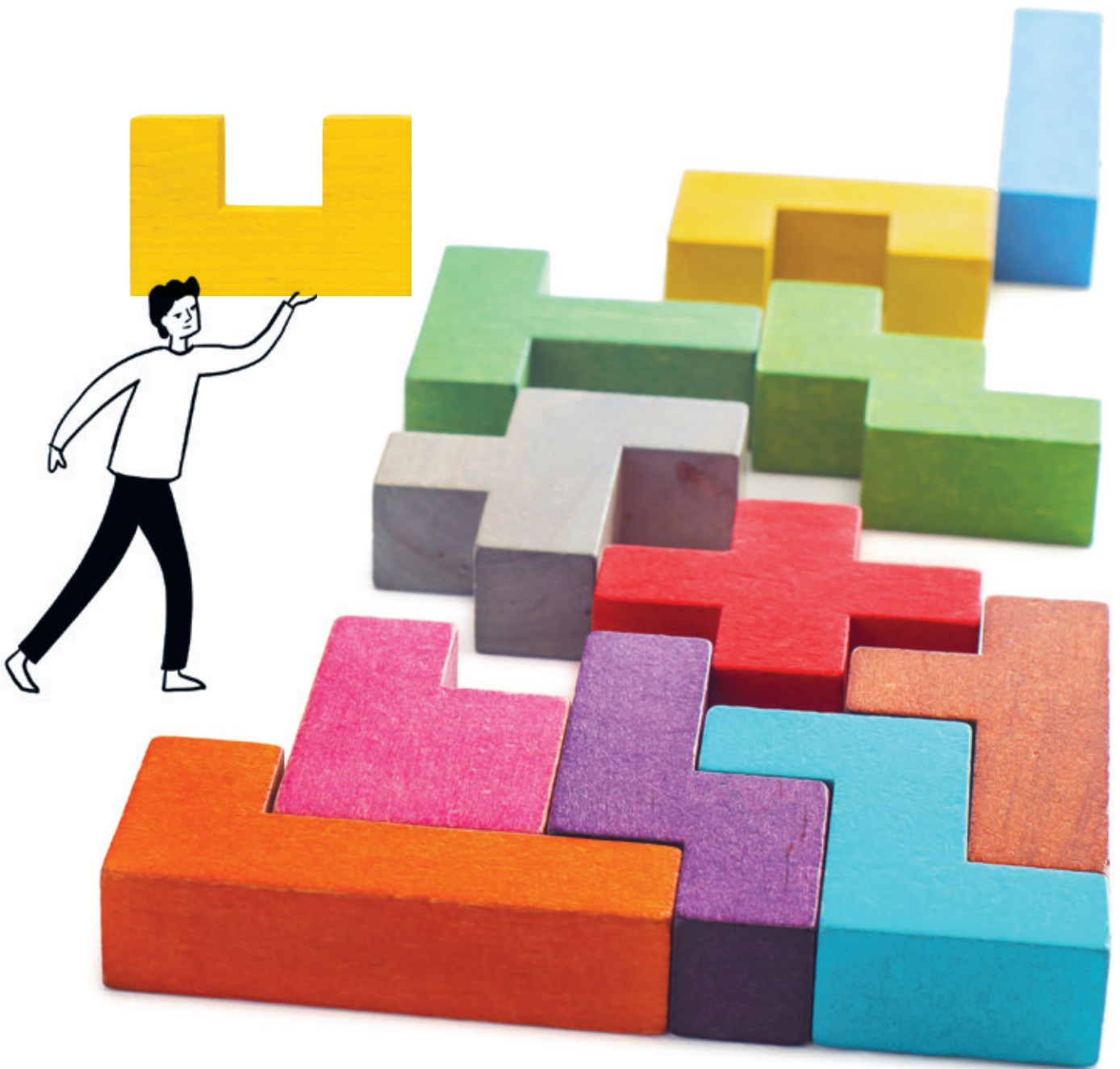






TYPE OF RISK	RISK	RISK MITIGATION MEASURE	OPPORTUNITIES
STRATEGIC	<ul style="list-style-type: none"> <li>International environment</li> <li>Intangible investments</li> <li>Sectoral regulation</li> </ul>	<ul style="list-style-type: none"> <li>Following up of public and international policies</li> </ul>	<ul style="list-style-type: none"> <li>Submission of applications</li> <li>Legal framework</li> <li>Knowledge globalisation</li> <li>Tangibility enforcement</li> </ul>
ECONOMIC	<ul style="list-style-type: none"> <li>Economic cycle</li> <li>Recycling business model</li> <li>Carbon market</li> <li>Electricity market</li> </ul>	<ul style="list-style-type: none"> <li>Investments made to ensure the System's sustainability</li> </ul>	<ul style="list-style-type: none"> <li>New regions</li> <li>New partners</li> </ul>
OPERATIONAL	<ul style="list-style-type: none"> <li>Amount of collected materials</li> <li>Processing capacity</li> <li>Operational units under intensive use</li> </ul>	<ul style="list-style-type: none"> <li>Activity planning and projection and its integration in the Strategic plan</li> </ul>	<ul style="list-style-type: none"> <li>New products</li> <li>New technologies</li> </ul>
ENVIRONMENTAL	<ul style="list-style-type: none"> <li>Climate Emergency</li> <li>Environmental impact of the operational units</li> </ul>	<ul style="list-style-type: none"> <li>Early definition of emergent strategies as supplementary business guidelines</li> </ul>	<ul style="list-style-type: none"> <li>Promotion of Circular Economy</li> </ul>
SOCIAL	<ul style="list-style-type: none"> <li>Misinformation</li> <li>Social context</li> <li>Consumption habits</li> </ul>	<ul style="list-style-type: none"> <li>Analysis and inclusion of main trends</li> </ul>	<ul style="list-style-type: none"> <li>Awareness raising amongst the population</li> <li>Human capital</li> <li>Lifestyles</li> </ul>

# >3 MATERIALITY



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LIPOR strives for a close, transparent relationship with all players it considers to be stakeholders.

To promote a critical, engaged reflection and dialogue amongst its Stakeholders, these are identified and

prioritised according to their influence and dependence on the Organisation, resulting in an influence-dependence matrix (102-40, 102-42):

		STAKEHOLDER INFLUENCE ON THE ORGANISATION (PROJECT OR LINE FOR BUSINESS)			
		NO INFLUENCE	LITTLE INFLUENCE	SOME INFLUENCE	HIGH INFLUENCE FORMAL POWER
STAKEHOLDER DEPENDENCE ON THE ORGANISATION (PROJECT OR LINE FOR BUSINESS)	HIGH DEPENDENCE			Product Customers Service Customers Suppliers Universities, Technology Centres and Research centres	Associated Municipalities Regulatory Employees Plant Operators Managing Entities
	LOW DEPENDENCE	Other Local Institutions	Trade Union Partners (from an Internationalisation perspective) Insurance Companies International Customers Other Waste Management Systems	National and International Associations Service Providers form Municipalities Educational Institutions Parish Councils Media Opinion Leaders Monitoring Committees	Board of Directors Financial Institutions Funding Bodies

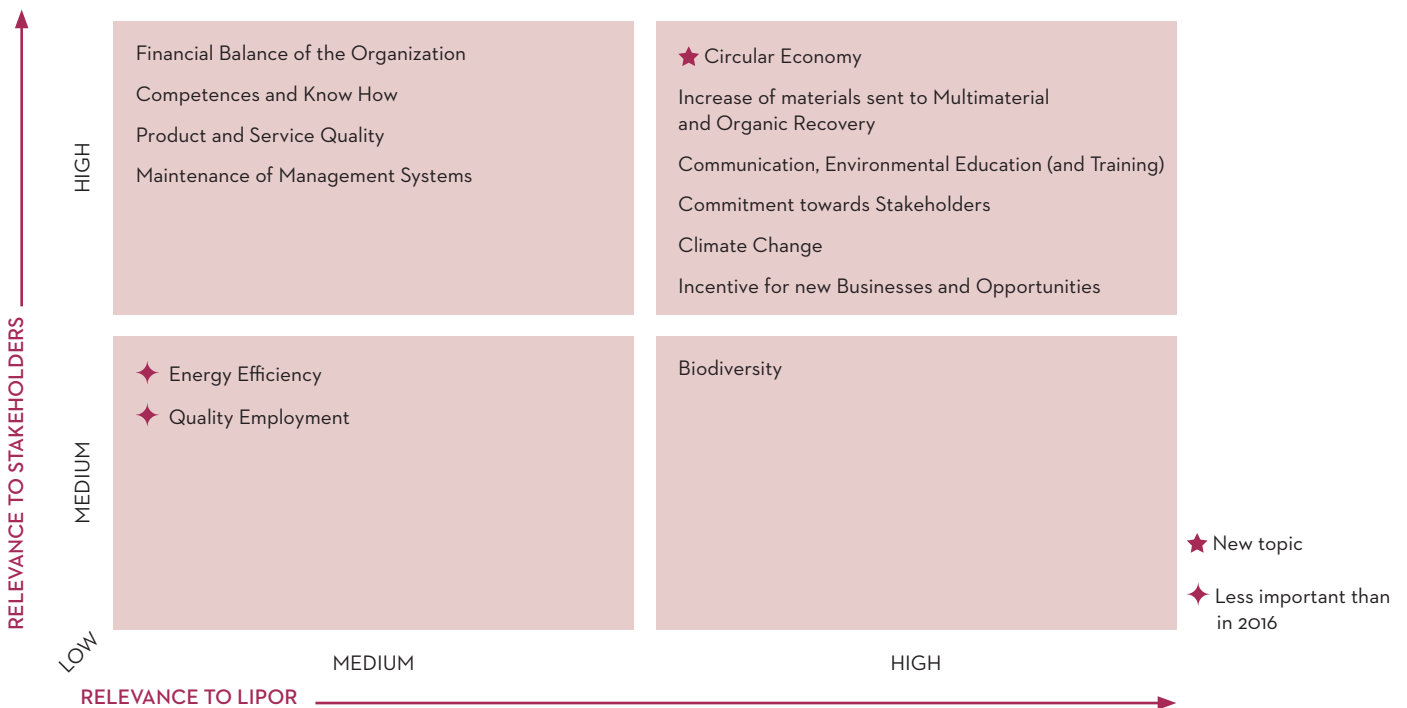
In an effort to keep up with the main trends, engage in active participation and deepen its knowledge, LIPOR is

a member of several reference organisations within its sector and regarding sustainable development (102-13):



In order to manage its progress regarding alignment with Stakeholders' expectations, LIPOR devises a Materiality Matrix every two years (102-21).

This Matrix results from the intersection of the topics deemed relevant by Stakeholders and the topics that the Management team considers to be a priority for LIPOR, based on the strategic guidelines devised for 2018 and 2019 (102-47).



The Materiality management process implemented by LIPOR rests on the AccountAbility Principles (102-46).

communicate their accountability and transparency performance regarding the impacts of their policies, decisions, actions, products and services, as well as sustainability. In this sense, in 2019, LIPOR transitioned to the new standard, in order to ensure adequate Stakeholder engagement and management (102-11).

The new AA1000AP (2018) Standard aims at providing Organisations a practical set of internationally accepted guidelines that will help them manage, improve and

To this purpose, LIPOR has made efforts to include Stakeholders in its decision-making process, clarified the most relevant topics (materiality principle) and developed transparent engagement and communication mechanisms (responsiveness principle), and the natural evolution is to monitor and assess the impact of its activities according to the impact principle of the AA1000AP (2018) Standard (102-43).

In this context, in 2018, LIPOR assembled its material issues and their alignment with the Sustainable Development Goals in its Sustainability Agenda.

**“Creating a future where sustainability is integrated in the decision-making process” will continue to be a priority for LIPOR.**

This Agenda was monitored for the first time in 2019, being revised every two years (in line with the materiality matrix update) and updated every year (in accordance with the strategic indicators revision).

In 2019, the impacts associated with each material topic were identified, being stated in the following table (102-44):

MATERIAL TOPIC	DIRECT OR INDIRECT IMPACT	TERM		
		SHORT	MEDIUM	LONG
CIRCULAR ECONOMY	Direct	Orange		
INCREASE OF MATERIALS SENT FOR MULTIMATERIAL AND ORGANIC RECOVERY	Direct	Orange		
CLIMATE CHANGE	Direct	Orange		
BIODIVERSITY	Direct		Light Green	
COMPETENCES AND KNOW-HOW	Direct		Light Green	Teal
COMMUNICATION, ENVIRONMENTAL EDUCATION AND TRAINING	Direct		Light Green	Teal
PRODUCT AND SERVICE QUALITY	Direct	Orange		
FINANCIAL BALANCE	Direct	Orange	Light Green	Teal
INCENTIVE FOR NEW BUSINESSES AND OPPORTUNITIES	Direct		Light Green	
MAINTENANCE OF MANAGEMENT SYSTEMS	Indirect		Light Green	
COMMITMENT TO STAKEHOLDERS	Indirect		Light Green	Teal

In 2020, a new Stakeholder management process will be developed, bearing in mind the activities that will lead to an update of the Materiality Matrix and to the fulfilment of the AccountAbility Principles. As for the impacts

identified, these will also be included in the Stakeholder engagement process and in the periodic materiality analysis process.

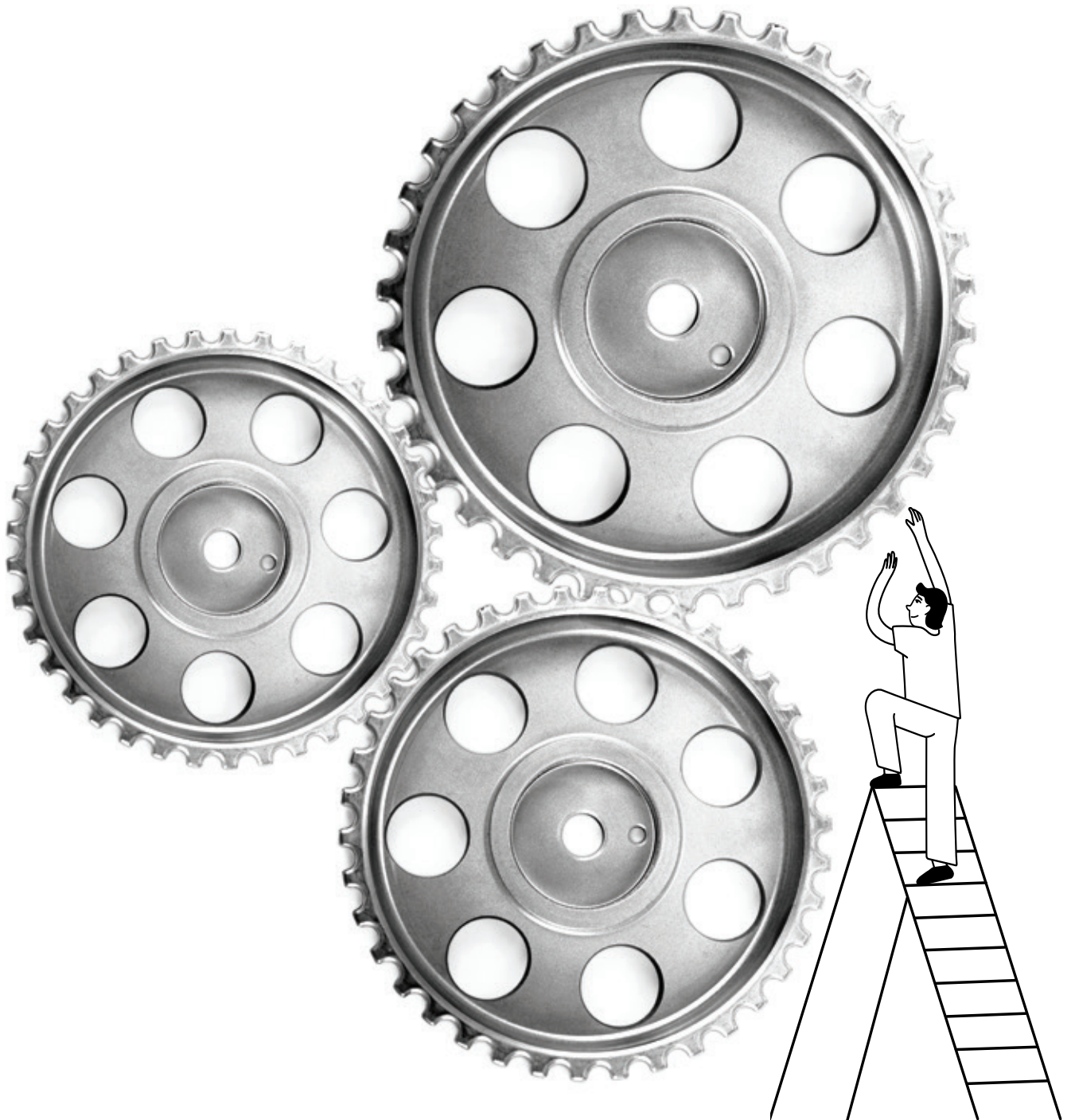
# >4 PERFORMANCE

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# >4.1 MANUFACTURED CAPITAL



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**2 ZERO HUNGER**  
**END HUNGER, ACHIEVE FOOD SECURITY AND IMPROVED NUTRITION AND PROMOTE SUSTAINABLE AGRICULTURE**



**12 RESPONSIBLE CONSUMPTION AND PRODUCTION**  
**ENSURE SUSTAINABLE CONSUMPTION AND PRODUCTION PATTERNS**

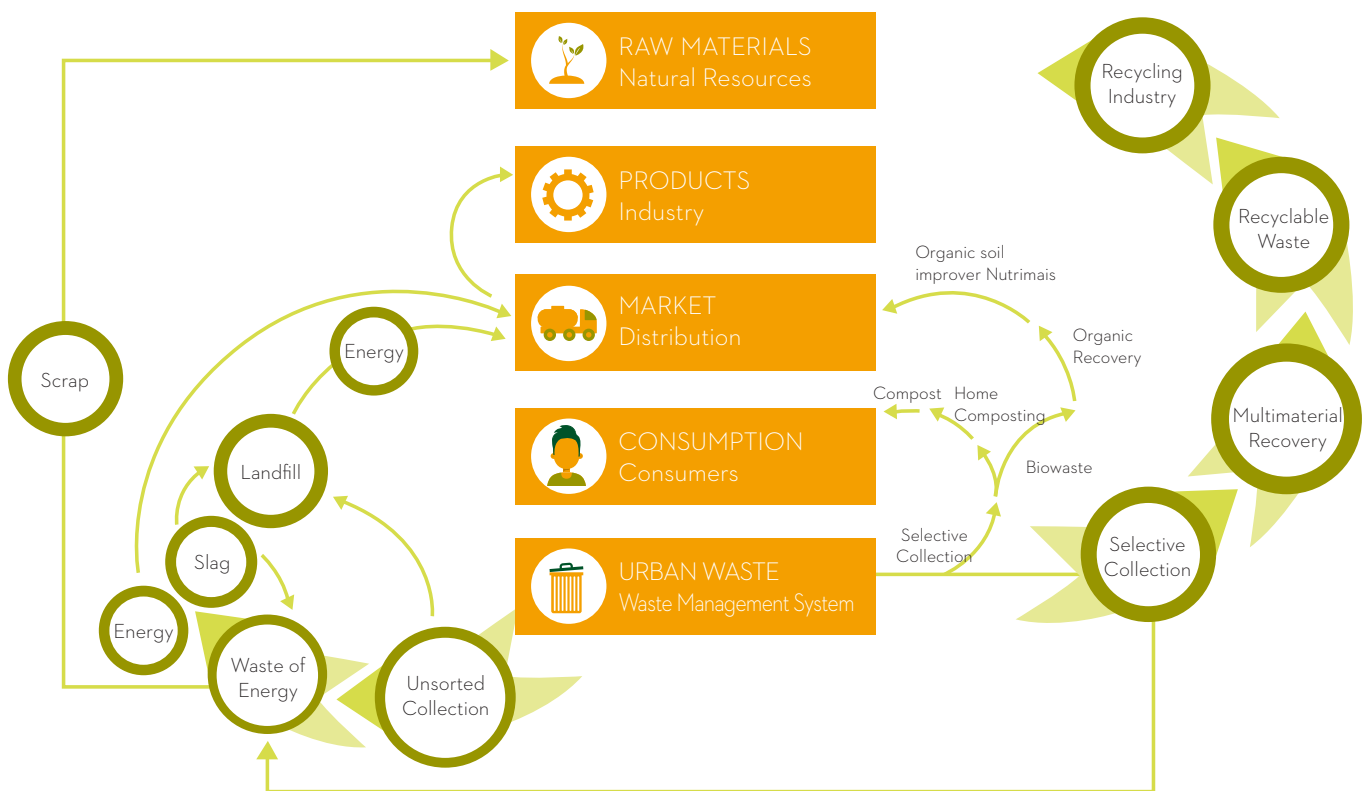
## > CIRCULAR ECONOMY



Thinking of the way Societies have developed over time, it's easy to conclude that products result from the transformation of natural resources, being disposed of as waste after use. Based on this model, which is referred to as linear economy model, the greater the purchasing power, the more products are purchased and, consequently, the more waste is produced. If we change this perspective, increasing products lifetime and ensuring a longer material life cycle, we will not only decrease our dependency on natural resources, which, as we all know, are becoming increasingly scarce, but also reduce waste production and create circularity dynamics.

Since 2014, LIPOR has firmly been managing waste as a resource, based on a circular business model that creates shared value. The consolidation of this stance led to the revision of LIPOR's Mission, in 2017, in the light of these concepts.

Among several approaches taken by LIPOR at the beginning of the Value Chain, the core approaches are those that aim at decreasing our dependence on natural resources, replacing them with materials that have already been processed and are considered waste.



In this context, as described in LIPOR's Strategic Plan 2015-2020, our business Universe includes the Multimaterial Recovery, Organic Recovery and Energy Recovery Units,

complemented by a Landfill, which exclusively receives waste that has no recovery potential.



## > INCREASE OF THE AMOUNT OF MATERIALS

In 2019, LIPOR's Operational Units received approx. 545,000 tons of waste, 2% more than in the previous year. The figures reveal an increasing waste production and prove the success of LIPOR's Strategy, reflected by its growing organic and multimaterial recovery capacity, **with record figures in 2019.**



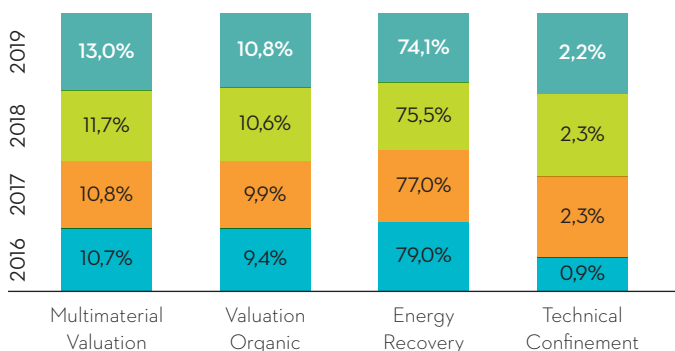
### MW FINAL DISPOSAL (TON)\*



FINAL DISPOSAL	2016	2017	2018	2019	Δ% 19-18	%WEIGHT
MULTIMATERIAL RECOVERY	54 325	55 540	62 285	70 572	13,3%	13,0%
ORGANIC RECOVERY	47 944	50 911	56 479	58 791	4,1%	10,8%
ENERGY RECOVERY	402 058	395 643	402 151	403 547	0,3%	74,1%
LANDFILL	4 759	11 649	12 059	11 938	-1,0%	2,2%
<b>TOTAL</b>	<b>509 086</b>	<b>513 743</b>	<b>532 973</b>	<b>544 848</b>	<b>2,2%</b>	<b>100,0%</b>

\* These data refer to the primary entries in LIPOR System and include Wood.

### MW FINAL DISPOSAL (%)



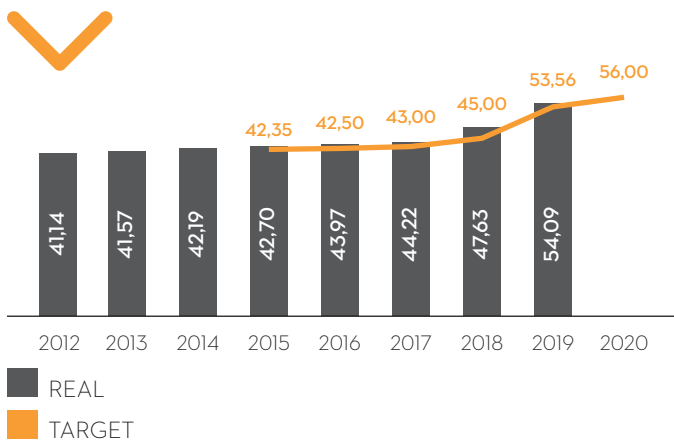
These results stem from the efforts made by LIPOR and its Associated Municipalities, both through awareness campaigns and the reinforcement of selective collection (residential and non-residential door-to-door collection), which plays an essential role in the increase of the recyclable

fraction, in detriment of mixed waste collection, ensuring also a higher quality of the collected materials.

2019, revealed that LIPOR continues to evolve positively in terms of the goals set by PERSU 2020, with the achievement of the 3 targets:

- > **1** Recovery from Selective Collection;
- > **2** Preparing for Reuse and Recycling;
- > **3** Diversion of Biodegradable Municipal Waste from Landfill.

## RECOVERY FROM SELECTIVE COLLECTION (Kg/inhab.year)



Finally, it's important to highlight LIPOR's position regarding the 10% limit (maximum) of Biodegradable Municipal Waste disposal in Landfill set by the Government for 2020, with substantially lower figures in 2019, thus exemplary fulfilling national and community goals for a good waste management.

It is worth stressing that Multimaterial Recovery plays a fundamental role in the achievement of the goals set for 2015-2020. In cooperation with its Municipalities, LIPOR currently has five projects running:

### > Residential Door-to-Door Selective Collection:

Currently under extension, through the implementation of new collection circuits or the reinforcement of existing ones, associated with the campaign "Reciclar é Dar+ (Recycling is Giving More)";

### > Non-residential Door-to-Door Selective Collection:

Targeted to Public or Private trade and services entities, by means of projects such "Aqui Separamos com o Coração" (Here We Sort with our Hearts);

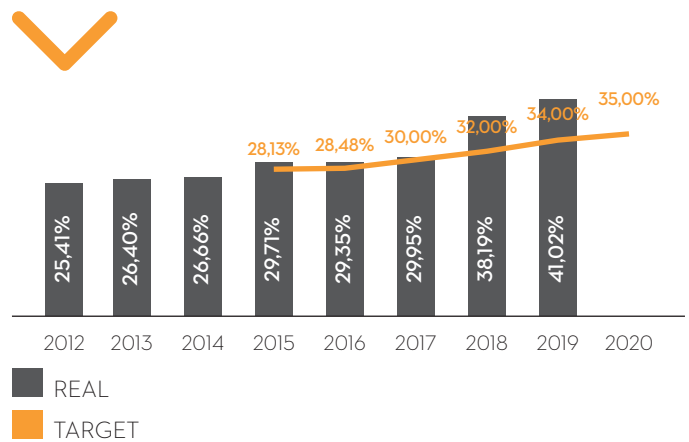
### > Customised Environmental Intervention Service (SIAC):

Launched in 2019, aiming at a sustained and focused optimisation and management of municipal or similar waste, within Public or Private entities of social, educational or corporate nature. This service also promotes good practices, approaching environmental, behavioural, participative citizenship and social accountability issues;

### > Events:

Festivals and musical, sports and cultural events. Here, training and awareness services are offered, as

## PREPARING FOR REUSE AND RECYCLING (%)



well as in situ follow up, stands inspection, and waste collection and recovery planning;

> **Festivities & Pilgrimages:** Promotion of selective collection in local initiatives, such as thematic fairs, pilgrimages and similar events. This project includes customised selective collection systems and communication campaign under the motto "Os seus resíduos podem ser a peça que falta" (Your waste can be the missing piece). The value of the recyclable material collected is allocated to support local Social and Community institutions.

Biowaste (food and green waste) management is one of the main concerns of Municipal Waste Management Systems. On the one hand, because they are a significant fraction of municipal waste produced and, on the other hand, as the decomposition of those disposed of in Landfills causes most methane emissions to the atmosphere.

The treatment and recovery of this waste were the genesis for LIPOR, being reflected in the Composting Plant, which produces a high quality, completely natural compost named NUTRIMAIS®. After receiving the raw materials (food and green waste), sorted at their source, through residential and non-residential selective collection circuits, the Plant carries out the composting process, where all parameters (humidity, oxygen, temperature) are continuously controlled and monitored. In line with the growth trend of the past years, the LIPOR System received 58,791 tons of Biodegradable Municipal Waste, with a 4.1% increase in comparison with 2018 - a new BMW record registered by the System.

The biodegradable waste cycle is closed by supplementary projects that boost waste circularity: through the fight against food waste and the consolidation of food waste prevention, with a growth registered in the “Dose Certa” (Right Serving) and “Embrulha.” (Pack it.) projects in 2019; promoting home and community composting practices, which reached 1184 more families in 2019; and also creating food cultivation and gardening areas in cities - “Horta à Porta” (Kitchen Garden at your Door) and “Jardim ao Natural” (Garden in Natural Style) projects - with an additional 7,505 m<sup>2</sup> of sustainable green area in the reporting year.

LIPOR’s main goal is to recover all types of municipal waste (MW). The Energy Recovery Plant, together with disposal in Landfill, closes the integrated waste management cycle. Every day, the Energy Recovery Plant, located in Maia, receives unsorted waste produced in LIPOR’s area of intervention and collected through the several circuits of its associated Municipalities, with which it produces electricity and iron scraps.

However, it is necessary and crucial to provide a final destination for waste that couldn’t be recovered through multimaterial recycling, organic or energy recovery and also for the by-products that result from the incineration process itself. Technical Confinement in Landfill is the last option within the global waste management system, allowing to close the whole treatment cycle.

Nonetheless, our challenges cannot be limited to selective collection and the extension of Door-to-Door circuits in all our Municipalities, which are, in fact, priorities set in the revision of the National Strategy for Municipal Waste. The **PREVENTION OF WASTE PRODUCTION** will continue to be a crucial point in LIPOR’s Strategy. We believe that “the best waste is that which is not produced”.

LIPOR’s Prevention Plan prioritises Reuse, Recovery and creative transformation as ways to extend product service life.



To fulfil this purpose, we highlight, among other initiatives, the CREW project (Waste Electrical and Electronic Equipment Recovery Centres), developed in cooperation with the European Recycling Platform (ERP), which embodies a new strategy to give a second life to equipment that was going to be disposed of, while engaging the community and enabling them to come up with new solutions for Electrical and Electronic Waste. Therefore, these centres provide training and qualification, while promoting the recovery of Waste Electrical and Electronic Equipment.

4 Centres were opened, 225 appliances recovered, and 23 events/awareness actions took place in 2019.

However, as “you can’t manage what you can’t measure”, it is essential to thoroughly monitor selective collection projects. In order to boost the amount of food and recyclable waste received, LIPOR developed an on-line platform, named **DATACENTER**, which is an essential part of this change and a key tool for the collection of detailed information on waste. This Platform allows a real-time follow up of collection circuits and collected amounts, thus improving process management.



The DATACENTER assembles detailed information on waste, from its origin at Citizens’ homes or Producers, up to its forwarding to LIPOR’s different Industrial Units.

## ➤ PRODUCT AND SERVICE QUALITY

In order to **ASSESS THE LEVEL OF SATISFACTION** with the service provided to its customers, LIPOR resorts to an assessment solution tailored to the reality of its Customers, which is conducted by an External Entity. This adapted and tested theoretical model still allows comparison with the results of previous years.

In 2019, the existing questionnaire (assessment instrument) was updated and adapted to the current assessment needs. For the 2019 global assessment, 765 interviews were carried out, 364 of which in the 1st semester and 401 in the 2nd semester. The study universe comprises LIPOR's Customers, divided in categories.

All Customer satisfaction dimensions (Tangible, Reliability, Responsiveness, Assurance and Empathy) received very positive ratings (above 75 points, of a total of 100).

**Most Customers would surely recommend LIPOR's products and services and would contact LIPOR again when in need of similar products or services.**



The majority of Customers considers LIPOR's work to be better or much better than the year before, highlighting improvements in general customer service and Employee availability, less collection gaps and more information/awareness/dissemination.

In 2006, LIPOR launched NUTRIMAIS for Organic Farming, which is certified by SATIVA for use as a production factor in organic farming. Stemming from the composting process of food and green waste, sorted at its source, NUTRIMAIS is the perfect example of cycle closure within the scope of a Circular Economy.

In 2014, we continued to sell organic and natural products with very low impact in terms of health and safety, either on direct consumers (farmers), or other people in contact with the products (children and/or adults). On the other hand, this product's Life Cycle is natural and, therefore, difficult to change. All parameters which are fundamental to the process are continuously controlled (humidity, oxygen, temperature), thus ensuring the best

results. The entire production is subject to sampling and analysis in accordance with a compost quality verification plan, which includes physical, chemical and biological parameters. Bearing this in mind, improvements in the life cycle are not assessed, namely in production methods aiming at the reduction of its hazardous content, as it is already almost non-existent. (416-1)

**With the purpose of ensuring the quality of materials received, LIPOR also develops several projects and initiatives related to the selective collection of Organic Waste and also Green Waste.**



Labelling issues are now regulated by Decree-Law no. 103/2015. In the cases of renewal/new marketing authorisation, a label proposal must be included in the process, which will later be validated by the DGAE. In addition to the information conveyed in labels, LIPOR provides its Customers an advisory and recommendation service regarding compost. NUTRIMAIS Compost complies with all requirements defined by the legislation in effect, and its marketing authorisation is valid until 2021 (417-1).



## > MAINTENANCE OF MANAGEMENT SYSTEMS



LIPOR strives for a continuous improvement of the performance of its activities.

quality, and health, safety and hygiene conditions for all employees, in their different workplaces.

The certification of its Management Systems is ensured in its different scopes: training, environmental, energy,



Quality Management



Environmental Management



Health, safety and hygiene Management



Innovation Management



Social Accountability Management



Energy Management

LIPOR will uphold its Strategy to achieve national goals and is already working together with its Associated Municipalities to respond to the challenges and demands posed by the next PERSU (National Strategic Plan for Municipal Waste).

## > 2020 | NEW VERSION OF LIPOR'S STRATEGIC PLAN

# >4.2 FINANCIAL CAPITAL



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## FINANCIAL BALANCE OF THE ORGANISATION

2019 was another challenging year, with very demanding periods for LIPOR and its Employees.

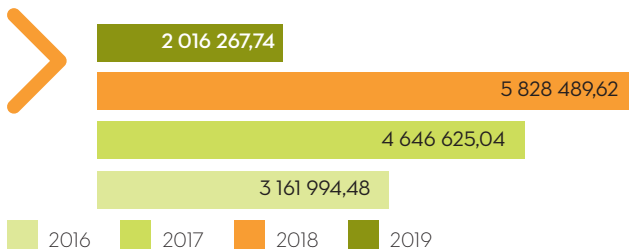
LIPOR registered a positive Net Income of 2,016,268 euros, lower than in 2018, but still showing the Organisation's effort to maintain a Sustainable Business.

Net Income was mainly affected by the decrease in EBITDA (for the reasons mentioned below), a reinforcement in the Provisions item and a reduction in Other Incomes, as in 2018, a considerable amount of adjustments from prior years was included, having contributed to a growth in Net Income that year, which did not take place in 2019.

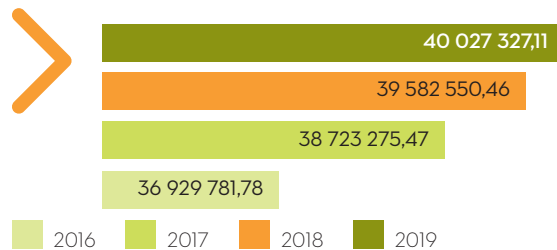
LIPOR's Turnover grew 1.1%, in comparison with the previous year, based on the positive development of Product Sales and Provision of Services, by 0.4% and 2.1% respectively.

As in the past years, LIPOR stayed focused on increasing the amount of recoverable materials sent for recycling and organic recovery, resulting in a good performance in terms of revenues from compost and recyclable waste sales, which increased by approx. 13% and 4% respectively.

### NET INCOME (€)



### TURNOVER (€)



### DIRECT ECONOMIC VALUE GENERATED (201-1)

REVENUES	2017	2018	2019
SALES AND PROVISION OF SERVICES	38 723 275	39 582 550	40 027 327
SUPPLEMENTARY INCOME	218 351	365 603	336 256
TRANSFERS AND SUBSIDIES OBTAINED	6 599 533	7 028 772	7 193 027
INTERESTS FROM DEPOSITS	47 724	28 418	5 918
CASH DISCOUNTS OBTAINED	0	0	0
<b>TOTAL</b>	<b>45 588 885</b>	<b>47 005 343</b>	<b>47 562 527</b>

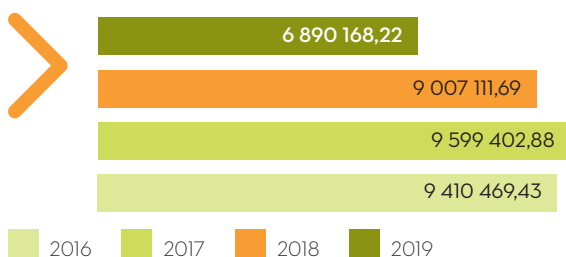
### ECONOMIC VALUE DISTRIBUTED

OPERATING COSTS	2017	2018	2019
EXTERNAL SERVICES AND SUPPLIES	42 410 854	44 135 781	46 810 946
SALARIES AND EMPLOYEE BENEFITS	3 946 593	4 073 171	4 368 906
PAYMENTS TO CAPITAL PROVIDERS	2 403 582	1 947 750	1 530 704
PAYMENTS TO THE GOVERNMENT	18 917	7 142	3 573
COMMUNITY INVESTMENTS	225 785	183 908	591 806
- ENVIRONMENTAL AWARENESS	101 805	71 715	483 088
- PREVENTION PROJECTS	17 362	343	1 945
- HOME COMPOSTING AND ORGANIC FARMING PROJECTS	106 617	73 320	59 120
- LANDFILL OF ERMESINDE/ADVENTURE PARK	6 621	0	25 135
- PROMOTION OF FOOD WASTE REDUCTION AMONGST RESTAURANTS AND CITIZENS		24 981	22 518
<b>TOTAL</b>	<b>49 005 731</b>	<b>50 347 751</b>	<b>53 305 935</b>

LIPOR's consolidated EBITDA reached approx. 6.9 million euros, which corresponds to a margin on Turnover of 17%. In comparison with the previous year, there was a decrease of about 24%.

Turnover growth mitigated the decrease of EBITDA. The evolution of Operating Costs, as a consequence of regular activity growth, particularly costs with Subcontracts, the remaining External Services and Supplies items (Specialised Services, in particular) and Personnel Costs (namely, salary adjustments and updates, in accordance with the State Budget Law - LOE), affected the EBITDA decrease in a decisive way, when compared to the previous year.

### EBITDA (€)



In order to continuously improve the performance of its activities, LIPOR seeks to obtain national and community grants to finance its investments. It has embraced the challenge of a sustainable management of municipal waste produced in Greater Porto and set the main guidelines for its activities until 2020.

In order to fulfil its goals, it is fundamental to follow the guidelines of the Structural Programmes and make the utmost use of existing funding opportunities.

Of the different Funding Programmes available, we highlight those that provide the best and most adequate opportunities to the waste sector: Portugal 2020, more specifically, PO SEUR (Operational Programme for Sustainability and Efficient Use of Resources), and the Horizon 2020, LIFE and INTERREG programmes, regarding demonstration and innovation projects.

Until the end of 2019, 88 Applications were submitted to different Structural Funding Programmes, 23 of which obtained assent, with an approval rate of 26%. To be noted that 15 applications are still waiting for an approval decision.

This year, there was an investment of about 7.5 million euros, where 19% of revenues came from National Funds and 4% from European Funds.

At the same time, with projections pointing to a significant growth in the amount of waste in the next years, LIPOR will make important investments for the implementation and extension of Door-to-Door selective collection, as well as the construction of new MW recovery infrastructures and the rehabilitation of the existing ones, with an adjustment to new technologies, in order to ensure the efficiency and effectiveness of the entire System.

Without this investment, we wouldn't be able to deal with the increase in collected and recovered materials, in line with the objectives and goals set in PERSU 2020+, given the current insufficient capacities of the existing infrastructures (sorting and composting processes).





## SUPPLIERS

Being a public entity and also following the implementation of the SA8000 Standard, LIPOR develops several actions in order to ensure that its Suppliers comply with labour legislation in effect.

In 2019, LIPOR traded with 731 Suppliers (102-9):

SUPPLIER COSTS (€)	2017	2018	2019
INTERNATIONAL	12 959 446,66	672 267,98	647 756,39
NATIONAL	32 831 006,71	11 142 287,74	12 281 594,19
TOTAL	45 790 453,37	11 817 055,70	12 929 350,58

A computer-based warning system of the expenditure application alerts the Employees of the Supply and Accounting Division whenever a Supplier that didn't sign a Statement of Commitment reaches sales volumes of €10,000.00 or higher, or a billing volume of 5 (five) invoices or more.

After reading the Conduct Code, the Supplier must send to the Supply and Accounting Division a duly signed and stamped Statement of Commitment to the Code.

The Conduct Code can be disseminated or sent by means of:

- > E-mail;
- > Specifications (in case of Public Tenders, Direct Procurement and Prior Consultations);
- > Visit to LIPOR's website.

Suppliers are urged by telephone or e-mail to send the Statement of Commitment.

The Statement of Commitment's duration corresponds to a certification cycle (3 years). Once that period expires, all of LIPOR's Suppliers go back to stage 0 (zero) and the Action Plan's premises/requirements are once again activated.

Having analysed mailing and reception of Statements of Commitment to the Conduct Code in 2019, there

was a decrease in comparison with 2018, as 2019 is the second year of the three-year period, meaning that there isn't the same flow as in the first year of a certification period. In conclusion, 731 Suppliers traded with LIPOR, of which 303 fulfilled the Standard requirements. Of these, 100 Suppliers met both requirements (sales volumes of €10,000 or higher and 5 accounting documents or more), 71 only registered sales amounting to €10,000.00 or more and 132 only registered a billing volume of 5 (five) accounting documents or more.

In this context, it should be reported that (414-1):

- > In 2019, 49 Conduct Codes and respective Statements of Commitment were sent.
- > 62 duly signed and stamped Statements of Commitment were received, including the 49 that were sent (100%), while the remaining pertain to Public Procurement Procedures over €5,000.

## SECOND PARTY AUDITS (414-2)



	2017	2018	2019
SECOND PARTY AUDITS	3	2	3
VISITS (LIPOR FACILITIES)	4	4	4
TOTAL	7	6	7

.....

> 2020 | TURNOVER OF 50 MILLION EUROS  
AND EBITDA OF 10 MILLION EUROS

# >4.3 NATURAL CAPITAL



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**7 AFFORDABLE AND CLEAN ENERGY**  
**ENSURE ACCESS TO AFFORDABLE, RELIABLE, SUSTAINABLE AND MODERN ENERGY FOR ALL**



**6 CLEAN WATER AND SANITATION**  
**ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL**



**13 CLIMATE ACTION**  
**TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS**



**15 LIFE ON LAND**  
**PROTECT, RESTORE AND PROMOTE SUSTAINABLE USE OF TERRESTRIAL ECOSYSTEMS, SUSTAINABLY MANAGE FORESTS, COMBAT DESERTIFICATION, AND HALT AND REVERSE LAND DEGRADATION AND HALT BIODIVERSITY LOSS**

## > CLIMATE CHANGE

An analysis of 181 countries concluded that Portugal is the 19th country where extreme climate events have more impact, according to the “Global Climate Risk Index 2020” report conducted by the environmental think tank Germanwatch. This is attested by the several climatic events that have been afflicting Portugal in the past years. 2019 was a critical year, with July being the hottest month ever registered and a global temperature increase of almost 1 °C.

Being aware of the impacts of these events on its activities and business, LIPOR voluntarily integrated the fight against climate change in its Strategy. Since 2010, with the “3M Strategy - less Waste, less Carbon, more Climate”, and more recently the “4M Strategy - less Waste, less Carbon, more Climate, more Biodiversity”, LIPOR reinforces its action regarding Adaptation by integrating Biodiversity as one of the pillars for Carbon Neutrality.

In this context, in 2017, LIPOR approved its Adaptation Plan, which comprises 25 prioritised measures that will allow LIPOR and its Stakeholders to increase their resilience to Climate Change. Simultaneously, training and awareness actions have and will continue to take place, as well as engagement and awareness initiatives targeted to main Stakeholders.

Bearing in mind the development of Municipal strategies, during 2019, LIPOR began to revise the measures of its Adaptation Plan, aiming to create synergies to boost the implementation of some of the Plan’s measures. Also, in 2019, several applications to structural funds were submitted, to obtain funding for some measures, which will strongly impact the society. In 2020, these measures will be integrated in LIPOR’s sites (201-2).



During 2019, 318,264 tCO<sub>2</sub>e were accounted for, representing a GHG emissions reduction of 1.6%, as compared to 2018. In comparison with 2006 (reference year for the 3M Strategy targets), there was a 21% decrease in emissions (-84,543 tCO<sub>2</sub>e). This reduction surpasses the goal defined for 2020 (-20%) (305-5).

## TOTAL GREENHOUSE GAS (GHG) EMISSIONS (305-1; 305-2; 305-3)



VALUES IN tCO <sub>2</sub> e	2006	2017	2018	2019	Δ2018-19	Δ2006-19
2006 = 100%	100%	80,6%	80,3%	79,0%		
<b>TOTAL LIPOR GHG EMISSIONS - 3M TARGETS</b>	<b>402 807</b>	<b>324 524</b>	<b>323 544</b>	<b>318 264</b>	<b>-1,6%</b>	<b>-21%</b>
<b>SCOPE 1 - Direct Emissions</b>	<b>401 011</b>	<b>322 497</b>	<b>321 460</b>	<b>315 846</b>	<b>-1,7%</b>	<b>-21%</b>
Waste Treatment and Recovery	399 635	321 292	320 377	314 594	-2%	-21%
Technical Confinement	191 464	103 728	97 549	92 202	-5%	-52%
Organic Recovery (CVO)	4 393	7 264	7 755	8 084	4%	84%
Energy Recovery (CVE)	203 778	210 300	215 074	214 309	-0%	5%
Fuel consumption in the facilities	805	586	456	553	21%	-31%
Natural Gas	805	582	435	540	24%	-33%
Sorting Plant (RMM)	4,3					
Composting Plant (CVO)	33	137	109	154	41%	364%
Energy Recovery Plant (CVE)	760	434	317	373	18%	-51%
LIPOR in general	8	12	9	13	40%	61%
Diesel (CVE)	N.D.	4,29	20,70	12,66	-39%	
Transportation and Mobility	570	619	627	699	11%	22%
Self-owned Fleet	314	202	209	269	29%	-14%
Light Vehicles Fleet	57					
Heavy Vehicles Fleet	206					
Ecofone Fleet	51					
Mobile Machinery	256	417	418	430	3%	68%
Sorting Plant (RMM)	256	120	144	138	-4%	-46%
Composting Plant (CVO)	N.D.	220	227	260	14%	
Technical Confinement (Landfill of Maia)	N.D.	77	47	32	-32%	
<b>SCOPE 2 - Indirect Emissions (Market-based)</b>	<b>1 749</b>	<b>1 832</b>	<b>1 868</b>	<b>2 080</b>	<b>11%</b>	<b>19%</b>
Sorting Plant (RMM)	230					
Composting Plant (CVO)	1 117	1 663	1 738	1 992	15%	78%
Energy Recovery Plant (CVE)	0	0	0	0		
Technical Confinement (CT)	0	170	130	88	-32%	
LIPOR in general	401	0	0	0	0%	
Scope 2 - Indirect Emissions (Location Based)				1 985		
<b>SCOPE 3 - Other Indirect Emissions</b>	<b>47</b>	<b>194</b>	<b>216</b>	<b>339</b>	<b>57%</b>	<b>617%</b>
Work Travels	47	37	37	96	158%	102%
Train	0,5	0,7	0,4	0,7	81%	54%
Aeroplane	47	34	36	93	158%	98%
Passenger car (rental)	N.D.	0,2	0,4	0,1	-78%	
Bus/Coach (rental)	N.D.	2,1	0,4	2,1	446%	
Third parties' fleet (transportation of slag, scrap and ashes)	N.D.	157	179	243	36%	
Values in tCO <sub>2</sub> e	2006	2017	2018	2019		
<b>Scope 1 - Direct Emissions</b>	<b>401 011</b>	<b>322 497</b>	<b>321 460</b>	<b>315 846</b>	<b>-2%</b>	<b>-21%</b>
<b>Scope 2 - Indirect Emissions (electricity)</b>	<b>1 749</b>	<b>1 832</b>	<b>1 868</b>	<b>2 080</b>	<b>11%</b>	<b>19%</b>
<b>Scope 3 - Other Indirect Emissions</b>	<b>47</b>	<b>194</b>	<b>216</b>	<b>339</b>	<b>57%</b>	<b>617%</b>
<b>LIPOR TOTAL</b>	<b>402 807</b>	<b>324 524</b>	<b>323 544</b>	<b>318 264</b>	<b>-2%</b>	<b>-21%</b>
Reduction compared to 2006 (%)		-19,4%	-19,7%	-21,0%		
Reduction compared to 2006 (t CO <sub>2</sub> e)		-78 283	-79 263	-84 543		

N/D = not defined

Bearing in mind LIPOR's direct emissions (scope 1 and 2) that resulted from waste received at LIPOR's facilities and originating from the 8 Associated Municipalities, LIPOR registers an emissions intensity of 0.607 tCO<sub>2</sub>/t (305-4).

## ENERGY EFFICIENCY

The maturity of the Energy Management System and the available resources ensure the System's capacity to fulfil relevant requirements and continuously monitor the facilities' consumptions.

The final report of the Rationalisation Agreement for Energy Consumption (ARCE), signed between LIPOR and the Directorate-General for Energy and Geology (DGEG) in 2011, was devised in 2019. Although LIPOR's energy consumption of 374 toe is below the limit set in Decree-Law no. 71/2008 of 15 April 2008 (500 toe), LIPOR decided to voluntarily commission a new Energy Audit, which will be concluded in 2020, as will the transition to the new Standard.

LIPOR's energy performance in 2019 was atypical, compared to that foreseen, with fluctuations throughout

the year. Nonetheless, in comparison with the previous years of 2018 and 2017, LIPOR's performance increased by 9% and 21% respectively. Energy consumption grew by 1.87%, in comparison with 2018, but production also increased by 13.08%. As the main indicator associates production with energy consumption, LIPOR had a more efficient performance, as it produced more with the same amount of energy.

Over the past 9 years, LIPOR has implemented several strategic and procedural actions, aiming to improve the efficiency of its production processes and the Organisation's energy performance. Through the implementation of these actions, LIPOR registered energy savings of about €113,000, until the end of 2019 (302-4).

## DIRECT ENERGY CONSUMPTION BY PRIMARY ENERGY SOURCE (IN GJ) (302-1)



FACILITY	SOURCE	2017	2018	2019
COMPOSTING PLANT	Natural gas	2 435,04	1 921,13	2 710,84
	Fuel (diesel)	2 987,95	3 063,38	3 322,87
	Electricity (GJ)	16 211,15	16 737,12	17 866,11
ENERGY RECOVERY PLANT	Natural gas	7 720,59	5 589,26	6 582,80
	Fuel (diesel)	109,37	278,89	297,11
	Electricity (GJ)	581,94	794,06	1 139,27
LANDFILL	Fuel (diesel)	1 052,84	632,73	407,49
	Electricity (GJ)	1 264,60	1 252,01	1 055,79
CLOSED LANDFILLS (ERMESINDE AND MATOSINHOS)	Matosinhos - Electricity (GJ)	64,86	0,00	9,82
	Ermesinde - Electricity (GJ)	319,63	402,27	372,10
LIPOR (IN GENERAL)	Electricity (GJ)	4 363,59	4 023,15	3 881,84
	Natural gas	210,85	159,98	903,64
	Fuel (diesel)	4 435,19	4 925,11	5 071,17
	Fuel (gasoline)	144,77	108,07	106,27

## ENERGY INTENSITY (302-3)



RECEITAS	2017	2018	2019
TOTAL ENERGY CONSUMPTION (GJ)	41 902,389	39 887,143	43 727,123
TREATED WASTE (ton)	498 685,000	522 472,000	550 079,960
ENERGY INTENSITY	0,084	0,076	0,079

## > BIODIVERSITY

In 2019, LIPOR developed a communication strategy with the implementation of key messages regarding its biodiversity strategy, divided by different audiences (schools, community in general and technical experts) and based on the following principles:



LIPOR develops a Biodiversity Strategy

LIPOR informs Citizens and raises awareness of the need to protect biodiversity

LIPOR promotes natural resources sustainability at a regional, national and global level

LIPOR promotes environmental quality and the well-being of the surrounding Community



LIPOR's well-known side takes care of our ENVIRONMENT. Our Mission is "To transform waste into new resources through the implementation of innovative, circular practices, generating and sharing value."

But there is another side that LIPOR would like you to get to know better: our "B" side - for Biodiversity.

One of LIPOR's goals is to boost Biodiversity; as such, it promotes a series of projects in line with the strategic areas defined in the National Strategy for the Conservation of Nature and Biodiversity 2030 (ENCNB 2030): improving the conservation status of natural heritage, fostering recognition of its worth, and boosting Society's appropriation of natural values and biodiversity.



## TINTO RIVER VALORISATION AND RESTITUTION PROJECT

The **Tinto River Valorisation and Restitution Project** has been much appreciated by the Community. In 2019, 20 visits to the Ecological Trail Interpretive Tour were held, with a total of 431 visitors, who had the chance to visit LIPOR's "Laboratório Rios+" (Rivers+ Laboratory), a native natural space which showcases good intervention practices alongside the Tinto River, using several natural engineering techniques.

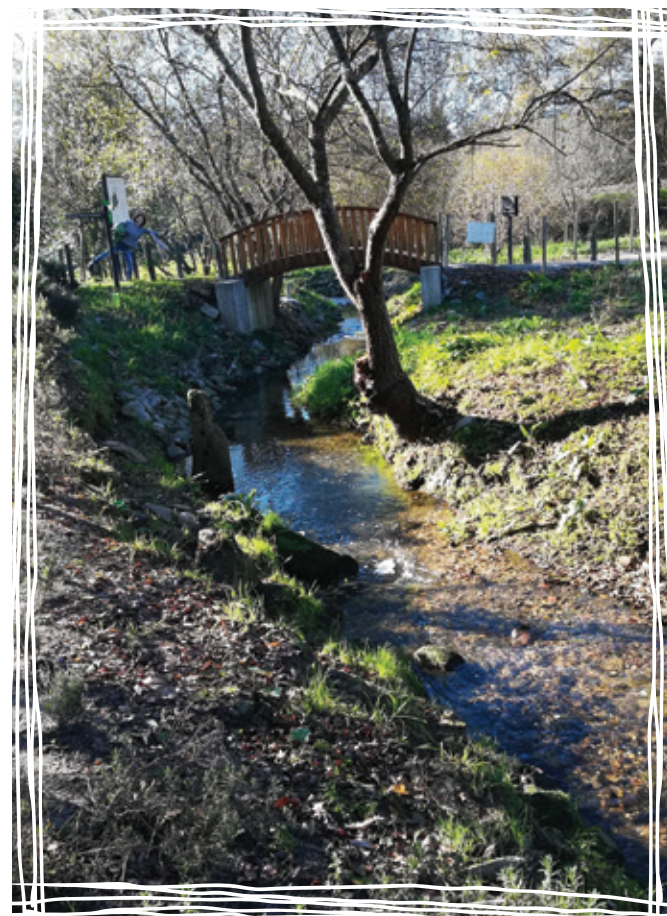
**River Keeper:** Position created by LIPOR, with the tasks of monitoring and ensuring a good ecological state of the bed and the banks of the Tinto River, detecting pollution incidents and reporting them to the Authorities, as well as registering the increase of botanical and animal species.



The River Keeper performed 1,245 inspections, having assessed 3,735 parameters and registered 52 incidents. It is worth highlighting the significant decrease in the number of incidents (from 300 in 2018), as a result of the efforts made by all parties involved to improve river water quality.

## SQUARE METRE PROGRAMME

**LIPOR's Square Metre Programme**, which has been promoting the implementation of native forest areas since 2015, registered a successful application within the scope of Notice no. 9451/2019: Nature and Biodiversity Conservation Programme - Improvement of knowledge and conservation status of the country's natural heritage and biodiversity (known as Environmental Fund).



This operation aimed at adding 10 hectares to the current 12 hectares, amounting to 22 hectares included in the Natura 2000 network, in the Porto Mountains area, as well as contributing to the protection and conservation of species identified in the Habitats and Birds Directives or classified as rare species. In addition, it aims to bring the community and remaining stakeholders closer to biodiversity and natural values.





## ENVIRONMENTAL AND LANDSCAPE REHABILITATION OF ADVENTURE PARK

With the purpose of further boosting biodiversity in this area, a **Study for the Environmental and Landscape Rehabilitation of Adventure Park** is being carried out since 2018 by a team of planners of the Research Centre in Biodiversity and Genetic Resources, headed by Professor Paulo Farinha Marques.

The Adventure Park, located in LIPOR's facilities, has an area of approx. 19 hectares and resulted from a prior sealing, rehabilitation and environmental landscape recovery project of a former landfill, now being a recreational, leisure and training open-air area, that promotes respect for the environment and biodiversity.

It offers leisure and sports equipment in the flat areas, activity plans that take place mostly during the high season (May to October), and group visits, with the establishment of partnerships that contribute to a broader activity offer.

Its connection to the Ecological Trail and its proximity to a narrow water line of Tinto River and to the Porto Mountains Park further enhance its ecological relevance.

The Adventure Park & Ecological Trail plays an essential role in promoting biodiversity and boosting society's awareness of natural values.

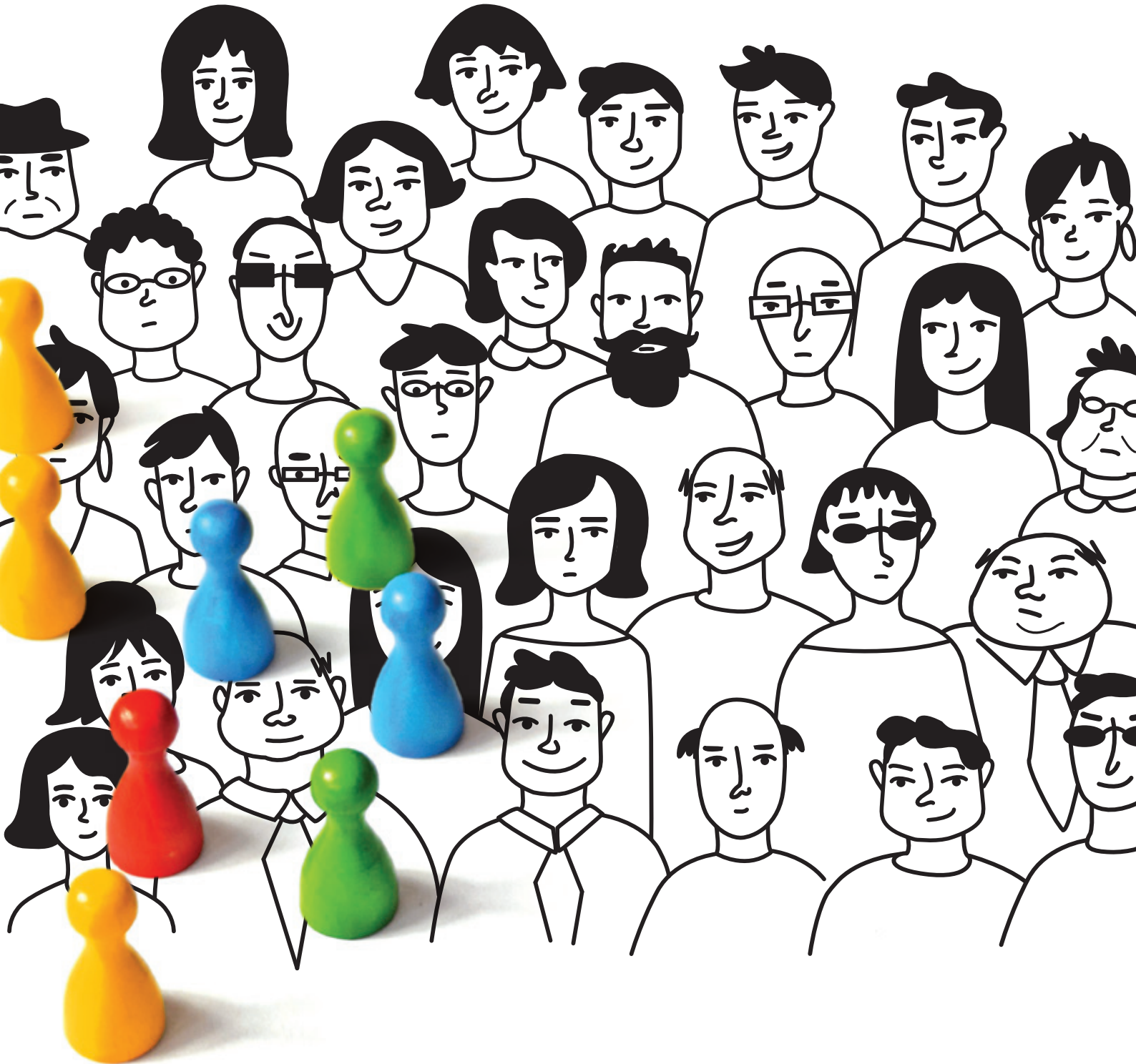
With this in mind, we intend to conceive a naturalistic park, with multi-stratified scrubs interspersed with clearings, thus creating a volumetric contrast. The new green structures will have to be conciliated with the existing ones, in order to add value to them. The creation of water retention basins is also planned, to store water in a more permanent way, contributing both to the embellishment and enjoyment of the park, and to the promotion of biodiversity, by fostering the visit and settlement of several animal species (304-3).

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## 2020 | IMPLEMENTATION OF THE STRATEGY FOR THE NEXT DECADE

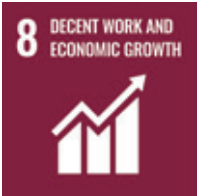


# >4.4 HUMAN CAPITAL



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**PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL**

## COMPETENCES AND KNOW-HOW

**Human Capital, which comprises all of LIPOR's Employees, is its biggest asset.**

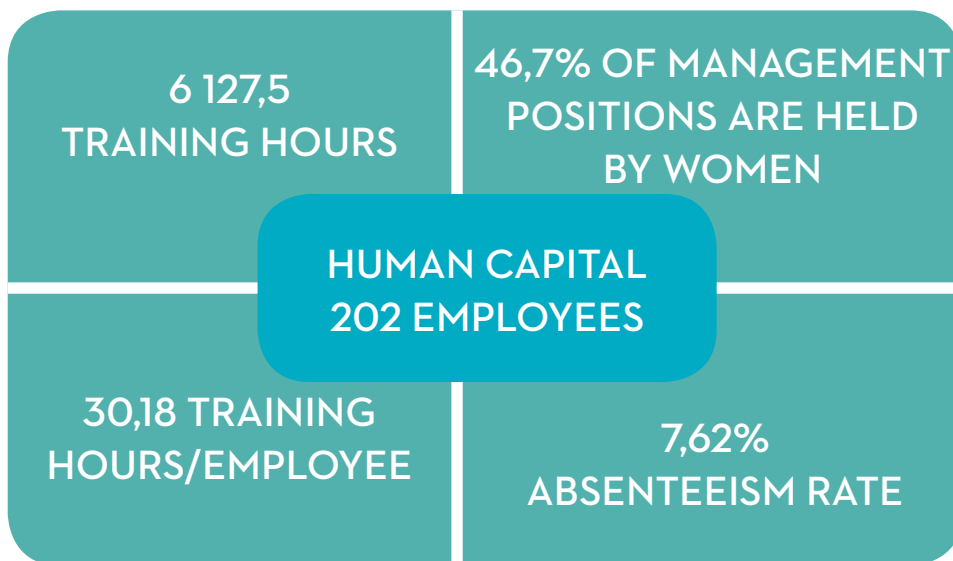
At LIPOR, Human Resource Management is focused on personal and professional development and valuation, as well as on the establishment and preservation of an organisational and social climate that promotes

Employee well-being and motivation. At the same time, we strive to ensure the best occupational health and safety conditions, through the compliance of the Quality, Environmental, Health, Safety and Social Accountability Management Systems.

**We believe that People make us stand out.**



## THE TANGIBLE EXPRESSION OF THE CREATION OF SHARED VALUE FOR THE BENEFIT OF OUR EMPLOYEES



**1st place in the Public Sector medium business category, in the 2019 edition of the organisational climate and Human Capital development study "Excellence Index"**

In addition to Employee performance, employment created by our Business Partners (Citrup, Ferroviária, Hidurbe, Veolia), through the operation and exploitation of the Composting Plant, the Multimaterial Recovery Plant, the Energy Recovery Plant and the Landfill, is essential to the results achieved by LIPOR.

The Organisation's Policy for Human Capital reinforcement gives priority to Talent and qualified Staff retention. In 2019, LIPOR closed the year with a total of 202 Employees working full time (7 daily hours), with a 5.4% increase (in comparison with 2018) in the number of Employees.

## > EMPLOYMENT

### TOTAL NUMBER OF EMPLOYEES AND EMPLOYEE TURNOVER BY AGE GROUP, GENDER AND REGION (401-1)



	2019			TOTAL	BY GENDER	
	< 30 years	[30-50 years[	> 50 years		Male	Female
ENTRIES	8	14	2	24	5	19
EXITS	1	9	4	14	5	9
NO. OF EMPLOYEES	7	130	65	202	134	68
EMPLOYEE TURNOVER	2,23%	5,69%	1,49%	9,41%	2,48%	6,93%
NEW HIRE RATE	3,96%	6,93%	0,99%	11,88%	2,48%	9,41%

## > DIVERSITY AND EQUAL OPPORTUNITY

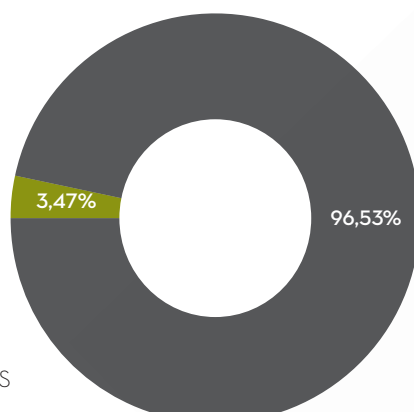
### EMPLOYEE PROFILE

#### EMPLOYEE NATIONALITY (405-1)

99.5% of Employees are Portuguese nationals, with only 1 Employee of foreign nationality.

#### EMPLOYEES WITH DISABILITIES (405-1)

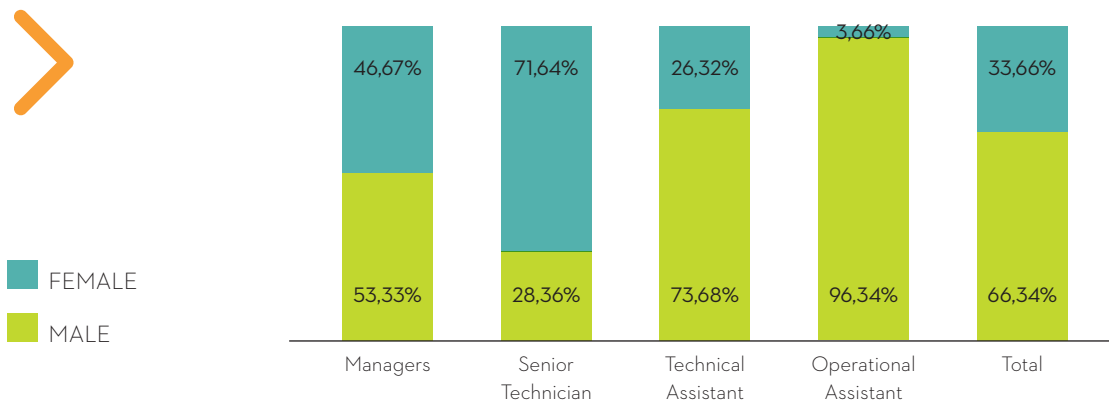
LIPOR takes into account the needs of all and each Employee. An example of this is the care taken to ensure the inclusion of Employees with disabilities.



■ WITH DISABILITIES  
■ WITHOUT DISABILITIES

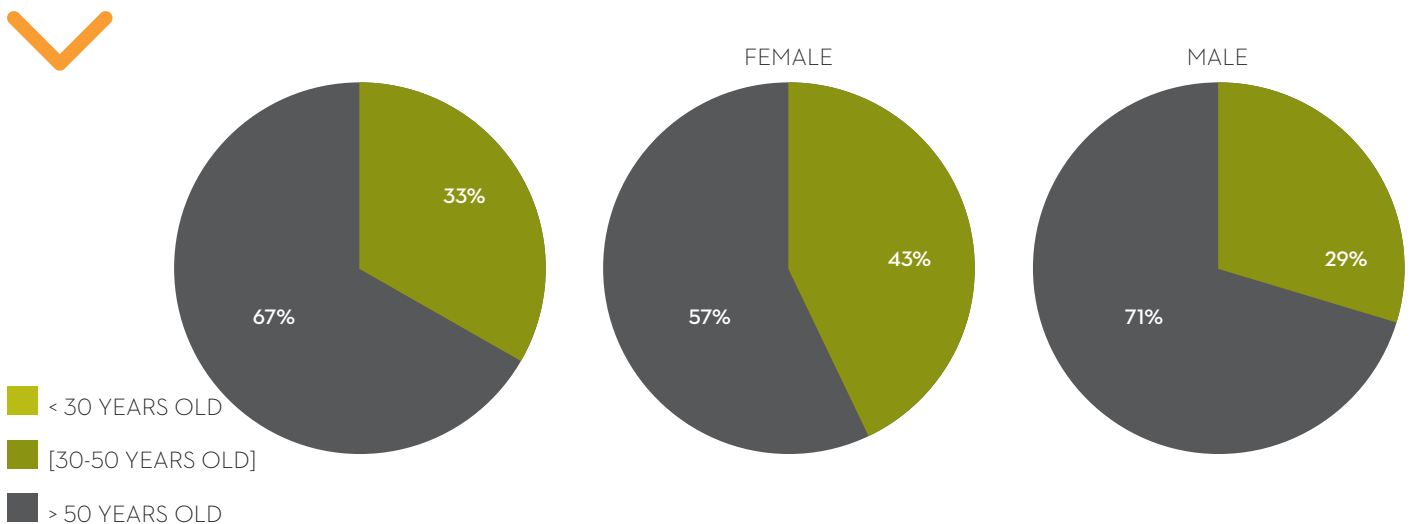


## EMPLOYEES BY GENDER AND CATEGORY (405-1)



The Organisation's Leadership is equally shared by women and men.

## LIPOR'S MANAGEMENT BY GENDER AND AGE GROUP (405-1)



## REMUNERATION

Career-based remuneration is defined by specific legislation applicable to all Employees in Public Service (Law no. 35/2014 of 20 June and Implementing Decree no. 14/2008 of 31 July), wherefore LIPOR can't apply different remunerations. Annual salary review for Public Administration Employees, as well as daily subsistence, meal and travel allowances scales are defined by Order

no. 1553-C/2008 of 31 December. At LIPOR, the salary scale is applied in the same way to the definition of basic salary by gender, so there's no discrimination regarding remuneration. In 2019, the national minimum wage amounted to €635.07, as determined by the Decree-Law no. 29/2019. (405-2)

## > ORGANISATIONAL PROFILE

### WORKFORCE BY EMPLOYMENT TYPE, EMPLOYMENT CONTRACT, REGION AND GENDER (102-8)



LINK WITH LIPOR		2017			2018			2019		
		Male	Female	Total	Male	Female	Total	Male	Female	Total
DIRECT EMPLOYEES	Permanent Staff	138	56	194	133	58	191	134	68	202
	Self-employed Workers	0	0	0	0	0	0	0	0	0
	Trainees	0	0	0	0	0	0	0	1	1
SUPERVISED WORKERS	“Vida-Emprego” (Life-Employment) Project	0	0	0	0	0	0	0	0	0
	CEI (Employment-Inclusion Contract)	2	0	2	0	0	0	0	0	0
	Total	2	0	2	0	0	0	0	1	1
CASUAL WORKERS (INDEPENDENT)	Temporary Workers	0	0	0	0	0	0	0	0	0
	Consultants	0	0	0	0	0	0	0	0	0
	Total	140	56	196	133	58	191	134	69	203

**Each Employee is a much-needed piece!** This is reflected in the equal treatment of all Employees, who enjoy the same rights and benefits.

Direct Employees work under an indefinite-term Employment Contract, while Supervised Workers have a

fixed-term employment contract, and CEI (Employment-Inclusion Contract) Employees maintain their unemployment allowance and also receive a monthly grant from LIPOR.

## > COLLECTIVE LABOUR AGREEMENTS

LIPOR and SINTAP (Public Administration and Services Workers Trade Union) concluded a Public Employer Collective Agreement, which was published in the “Diário da República”, 2nd series, on 28th January 2016 (pages 3372 to 3377). This Public Employer Collective Agreement covers workers affiliated to the signatory Trade Unions with an employment contract in public service, as well as the remaining workers integrated into LIPOR’s career system or performing duties at

LIPOR, unless there is an explicit opposition by a non-union worker or by a trade union that hasn’t subscribed to the Agreement, concerning its members. The aforementioned Collective Agreement, which had an initial duration of one year, entered into force the day after its publication in the 2nd series of the “Diário da República”, being successively renewed for one-year periods. The Agreement is estimated to cover about 200 (two hundred) workers. (102-41)

## > CAREER DEVELOPMENT AND TALENT MANAGEMENT

Seeking a balance between its needs and expectations and those of its Employees, the Organisation strongly invests in Employee training and skills improvement

and development, striving to promote the professional development of its Employees.

## CAREER MANAGEMENT

LIPOR gives its Employees the opportunity to assume new job positions or duties through the mobility scheme. According to Law no. 35/2014 of 20 June, mobility is a tool that can be used for public interest purposes, namely when it serves the economy, effectiveness and efficiency of bodies or services. During 2019, LIPOR used this tool to move 5 workers to upper grades. (404-2)

Being a public law legal person, LIPOR's Career Management complies with the proceedings set by General Labour Law for Public Service - Law no.

35/2014 of 20 June. Employee performance is assessed by use of the Integrated System for Management and Performance Assessment of the Public Administration (SIADAP), in accordance with Law no. 66-B/2007 of 28 December, as applied to Local Administration by the Implementing Decree no. 18/2009 of 4 September. This System is based on two areas: individual or shared objectives and competences. With the changes made in the past years, SIADAP 3 became biannual. LIPOR's Employees are currently under the 2019/2020 assessment cycle. (404-3).

## TRAINING

LIPOR's Training Plan includes the following Training areas: Technical, Behavioural, Transversal and Strategic.

During 2019, were given 30 training hours/Employee (on average) and a total of 6,1275 training hours. (404-1).

## AVERAGE TRAINING HOURS PER YEAR, BY EMPLOYEE CATEGORY AND GENDER (404-1)



	2019		TOTAL	
	Male	Female		
TRAINING HOURS	Managers	533,00	472,50	1 005,50
	Senior Technicians	971,00	2 409,50	3 380,50
	Technical Assistants	854,00	425,00	1 279,00
	Operational Assistants	460,00	2,50	462,50
	Total Training Hours	2 818,00	3 309,50	6 127,50
EMPLOYEES	Managers	8,00	7,00	15,00
	Senior Technicians	19,00	49,00	68,00
	Technical Assistants	28,00	10,00	38,00
	Operational Assistants	79,00	3,00	82,00
	Total Employees	134,00	69,00	203,00
TRAINING HOURS PER EMPLOYEE	Managers	66,63	67,50	67,03
	Senior Technicians	51,11	49,17	49,71
	Technical Assistants	30,50	42,50	33,66
	Operational Assistants	5,82	0,83	5,64
	Total	21,03	47,96	30,18

It is worth highlighting the Training Actions held within the scope of the new General Data Protection Regulation, which involved almost all Organisational Units in 2019 and will continue in 2020.

## > ETHICS AND INTEGRITY

Within the scope of the SA8000 Social Accountability Certification, the Ethics Code is systematically disseminated among the Employees through internal training actions.

Regarding internal and external mechanisms for concerns about Ethics, Employees may resort to several reporting channels at their disposal, namely:

- > Intranet
- > Suggestion box
- > Worker Representative

Also as part of this Certification, LIPOR has been implementing several control mechanisms that ensure a high level of trust in the System. It is worth highlighting the quarterly Social Accountability visits, where Employees from all areas are interviewed. The entire Organisation is subject to internal and external third-party Audits twice a year, that include an on-site check of working conditions and anonymous interviews to detect any possible fault that may escape from the Organisation's ordinary control (102-17).

Conduct rules regarding professional ethics, that are part of the Ethics Code, must be complied with by all Employees who work at or provide services to LIPOR, regardless of the legal status of their relationship.



## > BENEFITS GRANTED TO EMPLOYEES

Within the scope of the Social Accountability Certification, and according to the principle of equality, LIPOR includes Supervised Employees in the Social Accountability visits, giving them the opportunity to express their views on several issues regarding their employment relation, among others. They are also invited to participate in general meetings on the Organisation's Strategy, Objectives and Performance Communication, and care is taken to equalise benefits granted to LIPOR's Employees and Supervised Workers (401-2).

In this context, it's worth mentioning the following **benefits** offered by LIPOR to its Employees:

- > **Health:** Nursing Appointments, Occupational Medicine, Curative Medicine; Workplace Gymnastics; +SAÚDE (+HEALTH) Programme.
- > **Employees:** Social Canteen; Uniform Washing; Monthly prize draw in the Internal Journal; Drinks machines, Fruit and Yoghurt; Yoga Classes; Life Insurance; Documents & Co.; Tax Return Filling.
- > **For our Children:** Baby Basket; Christmas Presents; Holiday Camps.
- > **Protocols:** Discounts and special benefits in several services: Health and Pharmacies, Filling Stations, Education and Training, Optical Stores, among others.



**SEMENTE - LIPOR Volunteers Association** is an important project included in LIPOR's Social Accountability Policy. In this scope, in 2015, a Social Kitchen was established as an economic aid for Employees, providing low-cost meals and, at the same time, employing some Employee family members that were unemployed. The Social Kitchen currently employs 2 workers under this premise. In 2019, 4,644 meals were served, and, as a further development, take-away and catering services were also offered.

## > OCCUPATIONAL HEALTH AND SAFETY

Preventing work-related injuries and diseases, by promoting hygiene, safety and health, through a thorough analysis of its activities and deriving risks, and the

instruction, training and involvement of its employees, is a fundamental principle of LIPOR's Policy regarding this theme.

### ABSENTEEISM RATE (403-2)



DIRECT EMPLOYEES	2018			2019		
	Male	Female	Total	Male	Female	Total
TOTAL ABSENTEEISM RATE	12,60%	10,44%	11,98%	7,29%	8,34%	7,62%
GRI CALCULATION*	10,27%	6,91%	9,32%	5,22%	4,48%	4,99%

SUPERVISED EMPLOYEES	2018			2019		
	Male	Female	Total	Male	Female	Total
TOTAL ABSENTEEISM RATE	7,14%	0,94%	5,56%	21,53%	30,07%	28,40%
GRI CALCULATION*	0,86%	0,00%	0,64%	10,42%	10,28%	10,30%

### WORK-RELATED ACCIDENTS



	2019			
	LIPOR EMPLOYEES		SUPERVISED WORKERS	
	Male	Female	Male	Female
NO. OF FATAL ACCIDENTS	0	0	0	0
NO. OF ACCIDENTS	5	0	0	0
FREQUENCY (TF)	17,21	0	0,00	0
SEVERITY (TG)	162	0	0	0
SICK LEAVE DAYS	47	0	0	0
OCCUPATIONAL DISEASES	2	0	0	0
OCCUPATIONAL DISEASE RATE	0,001%	0	0	0

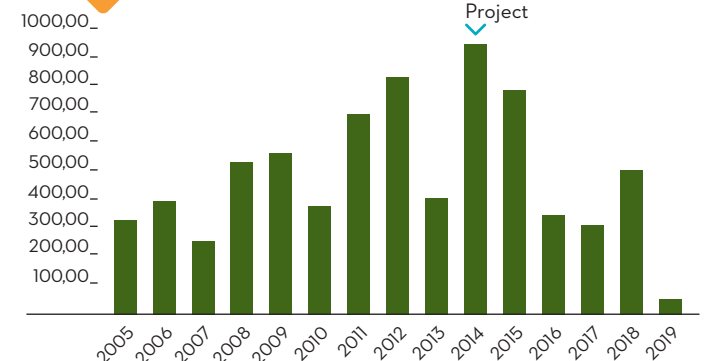
In 2019, 5 accidents took place, with a 40.91% decrease of the total number of accidents, in comparison with 2018. There was also a **90.61% decrease in the number of lost days due to workplace accidents, with a 90.74% decrease in the severity rate.**

The **“Comportamentos Seguros” (Safe Behaviour) Project**, launched in 2015, aims to encourage Employees to play an active role in their own Safety, in order to avoid accidents. It led to a decrease in the likelihood of accident occurrence from 14.6% in 2015 to 5.9% in 2019, the latter being the lowest figure registered since 2004.

### WORK-RELATED ACCIDENTS



### SICK LEAVE DAYS





It should be mentioned that, to minimise these risks, LIPOR has been implementing several Prevention measures.

Occupational Medicine provides support in Prevention and Control, allowing to anticipate and act in some risk cases. Several visits to workplaces were carried out to check the Employees' working conditions and implement eventually identified improvements. Furthermore, during 2019, occupational medicine professionals started compiling a database that will allow them to identify the main existing risk groups and implement actions to minimise them.

Regarding the prevention of occupational diseases, there are also some initiatives destined for Employees, that aim to contribute to minimise them, such as:

- > 15-minute practice of Workplace Gymnastics, in administrative and operational areas, before each shift;
- > Internal Uniform Washing Procedure;
- > Occupational Medicine Appointments, where a General Practitioner is available once a week, and occasionally also a Nurse, thus giving access to Curative Medicine. (403-3).

In a time of COVID-19 pandemic, LIPOR firmly committed itself to ensuring the required health conditions and devised a Contingency Plan, which comprises the necessary measures to prevent infection and spread of the virus, thus ensuring the fulfilment of the guidelines and recommendations of the Directorate-General for Health (DGS) and the Portuguese Government.

In this context, several extraordinary, temporary and transitional measures were implemented aiming to minimise risks and ensure the well-being and safety of all employees.

Examples of measures implemented by LIPOR within the scope of its COVID-19 Contingency Plan:

"Safety Dialogues" initiative	Provision of PPE
Establishment of an Isolation Room	Suspension of fingerprint attendance control
Provision of disinfectants	Guidelines to ensure safe distancing
Disinfection of equipment	Cleaning and disinfection of circulation areas
Teleworking	Different working schedules to avoid personal contact (when teleworking isn't possible)

LIPOR's Mission is of a Public Service nature, which we will continue to ensure to the Communities and Citizens we serve, thanks to the effort, commitment and dedication of our Employees and Business Partners that work with us every day.

In 2020, the motto "LIPOR WITH THE ENVIRONMENT IN THE HEART", that has guided us up until now, will be replaced by a stronger motto, which will promote a spirit of togetherness and solidarity much needed to face present and future challenges together.



.....

> 2020 | OUR MOTTO WILL THENCEFORTH BE "LIPOR WITH PEOPLE IN ITS HEART"

# >4.5 INTELLECTUAL CAPITAL

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**BUILD RESILIENT INFRASTRUCTURE,  
PROMOTE INCLUSIVE  
AND SUSTAINABLE INDUSTRIALIZATION  
AND FOSTER INNOVATION**

## > INNOVATION

The **RDI Strategy** fits into LIPOR's strategic pillars and Value Creation approach, as it seeks to assume a leading position in view of the challenges faced by the Sector, as well as continuous digital change, and changes in society, lifestyles and consumption habits.

To boost the **creation of value**, the Research, Development and Innovation Unit (UIDI) promotes an Innovation Culture (Innovation Management) across the entire Organisation and implements Projects that generate added value (Innovation).

**LIPOR has a certification for Research, Development and Innovation (RDI) according to the NP 4457:2007 Standard, and its Management System is implemented across the entire Organisation, for the purpose of Research, Development and Innovation of sustainable waste management solutions.**

**In 2019, the value of Innovation Scoring was 600 points, on a maximum scale of 1000 points (L2).**



## > INNOVATION PROJECTS

Being aware of our responsibility to promote a Circular Economy, in addition to Process Digitalisation, our focus is on the development of 3 key areas: the recovery of slag from the Energy Recovery Plant, the development of new farming products and the enhancement of the purity of polymers, aiming at their reintroduction in production processes.

In this context, the following projects were implemented in 2019, with a short-term realisation of the developed solutions.

- > Recovery of incineration slag
- > Production of farming substrates
- > Installation of sensors in composters
- > Implementation of a rigid plastics recovery line

**Innovation Projects in 2019:**

**Ongoing innovation projects: 41**

**Production of 13 prototypes, with 9 under development and 1 product already finished: BinUp.**



## > INNOVATION MANAGEMENT

Creative thinking, seeing things in different perspectives, redesigning processes, facing new challenges creatively, and changing paradigms in the search for new effective solutions are some of the principles we seek to promote transversely amongst Employees.

In this sense, a plan for the promotion of an **Innovation Culture** was devised, aiming to boost Employee engagement and knowledge in terms of Innovation.

**In 2019, 100% of the plan was implemented. It is worth highlighting the “What’s New” Seminar held in September, with an active participation of Employees from all areas, being an important engagement and knowledge sharing event that mirrored LIPOR’s Innovation Culture.**

## PLAN FOR INNOVATION CULTURE PROMOTION

# > 100%



With Idea Management, we seek to make the best of the creativity of our Employees.

In 2019, 58 ideas were spontaneously submitted by Employees in the Idea Management Internal Platform, of which 91% were validated as innovation or continuous improvement ideas.

In order to promote open innovation and make use of specific competencies not available internally, two external idea competitions were launched, namely:

- > Maia Landfill Landscaping Competition, for the conception of an alternative cover solution for a cell of the Landfill of Maia, in partnership with the Faculty of Sciences of the University of Porto
- > Conception and design of an object made of incineration slag from the CVE, in partnership with the Design Studio of the Faculty of Engineering of the University of Porto

Knowledge retention is essential for Innovation. Therefore, the Organisation encourages experience and knowledge sharing through the following initiatives:

- > Technical visits
- > Participation in events, such as congresses and seminars
- > Use of collaboration tools, like Sharepoint or Yammer
- > Promotion of “Innovation Talks”, an initiative that fosters idea sharing amongst Employees from different areas.

As a reflection of the knowledge produced by the Organisation, in 2019, 16 technical articles were published, as a result of studies led by LIPOR, some of which in partnership with External Entities.

Through Innovation, we aim at directing the current business model towards the development of new sustainable products with added value. This huge challenge requires focus on research and development, in order to develop new products that are valued by the market, while creating value across all aspects of sustainability.

## > INTERNATIONALISATION

Through the strategic pillar of Internationalisation, LIPOR seeks to drive new businesses and to project the Organisation and its Brand.

Based on know-how, knowledge and experience from 37 years at the service of the Community, Municipalities and remaining Stakeholders, LIPOR's International Business Unit (UNI) offers a specialised technical consulting service in an international context, with solutions tailored to the particularities of each Customer.

In 2019, LIPOR established business and prospection relationships with 26 Countries. It registered 13 Expressions of Interest, developed 2 Preliminary Studies, and presented 4 Proposals, of which 2 were approved. (L5)

The Expressions of Interest submitted in 2019 are distributed over the following geographical areas: 5 pertain to Latin America, 4 to Africa, 3 to Asia and 1 to Europe.

As for the Proposals, 2 pertain to Africa, 1 to Asia and 1 to Europe.

The Preliminary Studies were targeted at Brazil and Mozambique.

**The Competencies Pool comprises LIPOR's International Consultants and Technicians, who are prepared to integrate International Project teams. It consists of 29 Senior Technicians from LIPOR's several organisational units, with different levels of expertise and training.**



## > 2019 HIGHLIGHTS

### Business Mission to Tunisia

Following the contacts initiated during the Official Visit of the Portuguese Minister of the Environment to Tunisia, in January 2018, this Business Mission took place to promote the Portuguese waste management sector and explore business opportunities.

11 Portuguese entities participated in the Mission,

including LIPOR and representatives from the Ministry of the Environment and Energy Transition. In this context, LIPOR was appointed as the implementing entity of an Environmental Education Project destined to Tunisia, funded by the Portuguese Environmental Cooperation Fund.

### Mission in Washington - Multilateral Development Bank

LIPOR visited the World Bank (WB) and the Inter-American Development Bank (IDB), in Washington. The Chairman of the Board of Directors, the CEO and the Head of the UNI Unit participated in this Mission, which gave rise to several subsequent initiatives. Namely, LIPOR's participation in the IDB annual retreat, as a

reference and example of Good Practices, following an invitation from senior representatives of the IDB Water and Sanitation Division, and a visit from the Head of this division to LIPOR, to know more about its facilities and competencies.

## Town Twinning Programme - Samsun Region (Turkey)

LIPOR participated in the Partnership for Sustainable Future project, an initiative included in the Town Twinning Action between Turkey and the EU Grant Scheme (TTGS), as a reference for the integration of the Sustainable Development Goals and circularity practices. LIPOR shared good practices and projects, knowledge and

experience through technical support and qualification. In this context, two missions took place, one in Turkey, to gain insight on local circumstances and for diagnosis purposes, and another one in Portugal, for a technical visit. In addition, a conference was held in Turkey, in December, to conclude the Project.

## Participation in International Work Groups

As far as the approach to international reference entities is concerned, it is worth highlighting the participation in the ECN (European Compost Network) Board and in

several international events, as a guest, to present and demonstrate LIPOR' good practices, as a reference at a national, European and international level.

## Visits from International Delegations

Particular mention should be made of the interest that several international delegations have shown in LIPOR. 2019 was no exception, with 20 visits from international

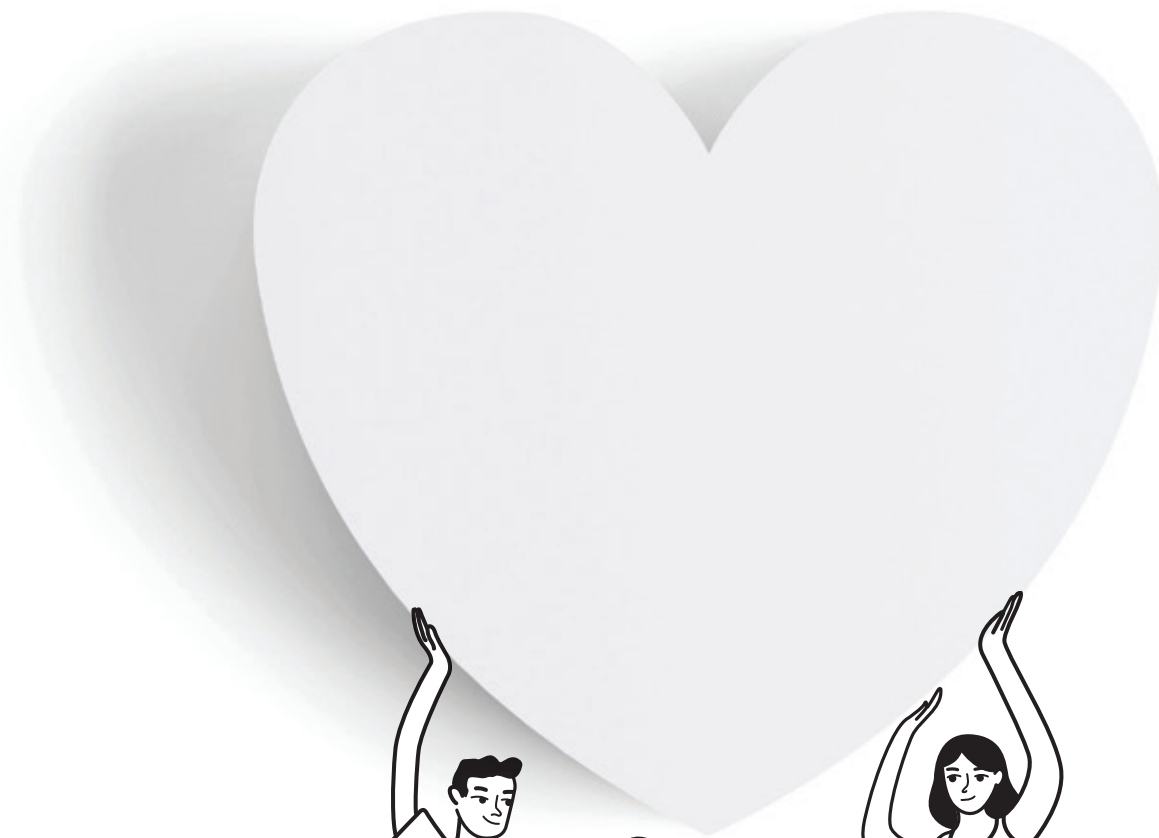
delegations, of 14 different nationalities and with a total of 122 visitors.



.....  
> 2020 | LIPOR AIMS TO ASSERT ITSELF WITH THE DEVELOPMENT OF NEW PRODUCTS AND SERVICES

# >4.6

# SOCIAL AND RELATIONSHIP CAPITAL



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**ENSURE INCLUSIVE AND EQUITABLE QUALITY EDUCATION AND PROMOTE LIFELONG LEARNING OPPORTUNITIES FOR ALL**



**STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT**



**MAKE CITIES AND HUMAN SETTLEMENTS INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE**

COMMUNICATION, ENVIRONMENTAL AND EDUCATION PLAN (PCEA)



**EXTERNAL COMMUNICATION**  
To boost the Stakeholder Communication Strategy

**SUSTAINABILITY**  
Embodied in transversal projects and the Sustainability Report

**INTERNAL COMMUNICATION**  
To promote Employee engagement in LIPOR

**SOCIAL ACCOUNTABILITY**  
To reinforce LIPOR's action among Local Communities

**ENVIRONMENTAL EDUCATION**  
To promote Citizen engagement and a change in mindsets regarding environmental protection

**> COMMUNICATION**

The reinforcement of the LIPOR Brand activation strategy among its internal and external audiences, focusing on Brand positioning and an integrated communication in line with the Organisation, is crucial to achieve results and materialise the concepts and values of the Brand amongst its audiences, bringing it closer to them and allowing them to experience it.

In 2019, LIPOR and its Associated Municipalities changed the way they divulge recycling!

The motto is clear: **RECYCLE YOURSELF! CHANGE YOUR ATTITUDE, CHANGE YOUR LIFE, TRANSFORM YOURSELF.**





This aims at raising Citizen awareness of the importance of recycling waste and placing it properly in eco-containers and other selective collection systems. Waste recycling practices in Portugal still fall short of what is required, so it is urgent to disseminate clearer messages that will hold each and every Citizen accountable for taking care of the Planet.

Therefore, the new Communication Campaign takes on an approach that places citizens at the centre of the problem and of the solution, questioning them regarding their habits and encouraging them to join the people that already recycle and have overcome this problem.



Some results obtained in 2019:

- > 551% of respondents said that the Campaign is very different from other recycling Campaigns;
- > Willingness to recycle has increased by 10%;
- > 30% of respondents concluded that recycling is everyone's duty and responsibility

## > ENVIRONMENTAL EDUCATION AND TRAINING

LIPOR's Environmental Education and Training (EFA) area has been continuously developed since 1996 and is a particularly important strategic guideline for the Organisation, representing the Board's continuous effort to promote an environmental culture amongst the Community. It is based on 3 major lines of action: Adopting Circular Economy, Enhancing the Territory and Training the Community, in line with the National Environmental Education Strategy (ENEA 2020).

To Adopt Circular Economy, it is necessary to adopt a technical educational method to educate and put into practice a behavioural change, supported by the optimisation of environmental management and continuous follow-up processes, which are part of the "LIPOR Geração+" (LIPOR Generation+) Project.

 The "LIPOR Geração+" Project has the institutional support of the Directorate-General for Education and the Portuguese Environment Agency, and is also supported by Sociedade Ponto Verde.

Enhancing the Territory aims at promoting and acknowledging the social, cultural and sustainability roles of natural systems and being aware of their worth. The protection of soils, the sustainable management of water resources, the recovery of environmental liabilities, and the promotion of nature and biodiversity are paramount to the establishment of balanced, sustainable territories.

In 2019, it is worth mentioning the exponential growth in the number of visitors to LIPOR's Environmental Education Equipment and the work undertaken by the team to optimise the educational and pedagogical process for and with visitors, thus enriching citizens' experience at LIPOR. It is also important to highlight the efforts of the Green Spaces team to provide close support to "Kitchen Garden at your Door" and "Garden in Natural Style" customers, resulting in the increase of the sustainable farming area monitored by LIPOR, as well as the actions included in the Strategy against Marine Litter, which took on particular relevance in 2019.

The Projects and Initiatives included in the Environmental Education Strategy involved approx. 130,304 Citizens. (L1)

The enhancement of Citizens' Environmental Literacy is a permanent challenge that can only be overcome through a solid strategy for environmental awareness of Heads, Technicians and the Community in general. The purpose

of this line of action is to give access, in a structured way, to training programmes destined for specific audiences, more or less interested, more or less knowledgeable, mainly aiming to Train the Community.

This goal is consolidated by **LIPOR ACADEMY**, which aims to develop and enhance competencies through Citizen training and qualification, using advanced educational methods and equipment.



The Academy's training offer encompasses different knowledge areas, including training courses or actions especially devised to meet the market's needs.

**LIPOR Academy training is certified by DGERT (Directorate-General for Employment and Labour Relations) and the CEFA Foundation (Foundation for Studies and Municipal Training). LIPOR is also a promoter organisation with accreditation by the Chamber of Engineers.**



## > COMMITMENT TO STAKEHOLDERS

Through the implementation of a Social Accountability Policy, LIPOR reinforces its action amongst the Local Communities it is part of. With these actions, LIPOR mostly aims at being an integral part of society and actively participating in its development, promoting a good integration in the surrounding society.

The **ADVENTURE PARK & ECOLOGICAL TRAIL** is part of LIPOR's policy, strongly contributing to the reinforcement of the LIPOR Brand, as well as to its integration into society. This is evident from the number of people who visited us throughout the 10 opening seasons of Adventure Park: 361,027 people.



The Activities Plan is mostly implemented during the high season of the Adventure Park & Trail (May to October), on every weekend (for the population in general) and on Tuesdays and Thursdays for Organised Groups. In its turn, the Ecological Trail is open every day, from 8 am to 8 pm.

The contribution of several partners, that have cooperated with us every year, is essential to the promotion of several activities on weekends. Several facilities are also available, always free of charge. Group visits, which are a daily activity at LIPOR, are destined for Groups, Schools, Associations, Institutions or Companies and include several Tours, such as the Adventure Park Groups (GPA) Tour and the Ecological Trail Tour (CITE).

O ano de 2019 foi marcado pela variedade, tendo as atividades dinamizadas surtido um efeito muito positivo nos visitantes.

In 2019, 70,633 people visited the Adventure Park and the Ecological Trail, with a 28% growth in comparison with 2018.

Having joined the national bottle caps collection movement, LIPOR receives bottle caps, which are forwarded for recycling and whose sales value is used to donate medical, orthopaedic and similar equipment. Donations from 14 stages have already been delivered. The main indicators are:

- > 804 tons of treated bottle caps;
- > 564 benefiting institutions
- > 1.544 donated devices

**Attention should be drawn to “Operação Tampinhas” (Bottle Caps Operation), an annual initiative ongoing since April 2006.**

In a continuous engagement effort, LIPOR continues to reinforce Partnerships. In 2019, 16 Initiatives were developed in Partnership with several Entities, regarding the most diverse current issues.

### **LIPOR joins the Portuguese Environment Agency in the 1st National Air Campaign**

Bearing in mind the current problem the world is facing, it is essential that people become aware of the need to change their behaviours, to ensure a good air quality in Portugal. If we continue to do nothing, air quality will only get worse.

### **LIPOR joins Girl Move Academy**

LIPOR was once again part of a unique initiative with Transforming Impact. For the second consecutive year, it welcomed a Girl MOVER with a “Life Internship” tailored to her traits and profile. A Programme was thus devised to enable interaction with diverse areas of our Organisation.

### **EducÁfrica and LIPOR work together in the África 2Eco Project**

This project is to be implemented in partnership with schools in PALOP countries and Portugal, bearing

in mind the need to reduce plastic consumption and raise awareness amongst the general population, and particularly young people, of the need to come up with solutions and new lives for the existing plastic.

### **LIPOR and Oceanário de Lisboa (Lisbon Oceanarium) cooperate to promote ocean literacy**

It's becoming ever more important to develop an integrated strategy against marine litter. Lisbon Oceanarium, an acknowledged entity specialised in this topic, and LIPOR are working together to promote ocean preservation and valorisation.

### **LIPOR joins Serralves Foundation in the Bioblitz initiative**

LIPOR's Associated Municipalities and Serralves Foundation have signed a Cooperation Protocol for the “Bioblitz - Discovering Serralves Park's Nature” event, which mainly aims to educate and raise awareness of environmental topics and biodiversity.



.....  
➤ 2020 | CONTINUOUSLY INVESTING  
IN THE COMMUNITY

# >5 ANNEXES

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# >5.1 PROPOSED APPLICATION OF RESULTS

In order to fulfil the conditions established in paragraph 2.7.3 of POCAL (Official Accounting Plan for Local Government), it is proposed that the positive Net Income of 5,828,489.62 euros be applied as follows:

- 1) Reinforcement of Legal Reserve amounting to 100,813.39 Euros;
- 2) Transfer to Retained Earnings amounting to 1,915,454.35 euros.



# >5.2 FINANCIAL STATEMENTS



## PROFIT AND LOSS ACCOUNT

POC accounts		Financial Year	
		2019	2018
<b>Costs and losses</b>			
61	Cost of Consumable Supplies:		
	Goods		
	Material	105 417,98	87 858,64
62	External Services and Supplies	28 901 356,28	26 607 883,35
641+642	Personnel Costs:		
643 a 648	Remunerations	3 378 234,71	3 215 514,57
	Social Charges	1 017 295,78	883 011,92
		4 395 530,49	4 098 526,49
63	Transfers and current subsidies and social benefits	2 205,01	4 958,09
66	Depreciation and Amortization	16 636 447,08	16 373 813,66
67	Provisions of the year	1 795 321,86	1 019 551,40
65	Other operating costs	1 250 090,73	1 135 870,20
68	Financial costs and losses	53 086 369,43	49 328 461,83
69	Extraordinary costs and losses	1 712 578,67	2 090 879,39
		54 798 948,10	51 419 341,22
		243 995,05	564 797,38
88	Net Income	55 042 943,15	51 984 138,60
		2 016 267,74	5 828 489,62
<b>Income and gains</b>			
7111	Sales and provision of services:		
7112 a 7118	Sales of goods		
712	Sales of products	23 040 305,26	22 939 219,95
	Provision of services	16 987 021,85	16 643 330,51
		40 027 327,11	39 582 550,46
72	Taxes and fees	1 142 144,29	979 131,63
(a)	Production variation	39 041,30	14 923,65
75	entidade In house works	0,00	0,00
73	Supplementary income	336 256,01	365 602,72
74	Transfers and subsidies obtained	7 193 026,57	7 028 771,80
76	Other operating income and gains		
		48 737 795,28	47 970 980,26
78	Financial income	5 917,60	28 418,35
		48 743 712,88	47 999 398,61
79	Extraordinary income and gains	8 315 498,01	9 813 229,61
		57 059 210,89	57 812 628,22

(a) Algebraic difference between final and initial stocks of 'intermediate and finished products,' by-products, waste and scrap "and" work in progress', also taking into consideration the movement recorded in "Regularization of stocks".

Summary:

	2019	2018
Operating Results: (B) - (A)	-4 348 574,15	-1 357 481,57
Financial Results: (D) - (B) - (C) - (A)	-1 706 661,07	-2 062 461,04
Current Results: (D) - (C)	-6 055 235,22	-3 419 942,61
Net income: (F) - (E)	2 016 267,74	5 828 489,62



## BALANCE SHEET

Account POCAL codes		Financial Year			
		2019		2018	
		AB	AP	AL	AL
	<b>Assets</b>				
	Fixed Assets:				
	Intangible fixed assets				
431	Set-up expenses	7 881,56	7 881,56	0,00	0,00
433	Patents, Royalties and other rights	15 834,48	15 834,48	0,00	0,00
434	Inspections	319 115,82	319 115,82	0,00	0,00
435	Environmental awareness	10 045 037,87	9 390 656,31	654 381,56	489 299,00
436	Studies and projects	4 353 687,94	4 352 656,83	1 031,11	202,80
437	Software	1 587 397,45	1 545 660,36	41 737,09	85 449,37
443	Fixed assets in progress	351 362,00	0,00	351 362,00	0,00
		<b>16 680 317,12</b>	<b>15 631 805,36</b>	<b>1 048 511,76</b>	<b>574 951,17</b>
	Tangible fixed assets				
421	Land and Natural Resources	25 642 452,17	0,00	25 642 452,17	25 249 552,17
422	Buildings and other constructions	63 474 795,61	31 257 573,83	32 217 221,78	35 423 350,78
423	Basic equipment	169 923 422,25	106 813 909,50	63 109 512,75	74 271 797,83
424	Transport equipment	3 346 176,13	1 535 667,85	1 810 508,28	1 610 297,09
425	Tools and utensils	171 032,94	159 861,40	11 171,54	17 057,76
426	Administrative equipment	3 626 960,85	3 173 067,67	453 893,18	385 165,68
427	Returnable containers	0,00	0,00	0,00	0,00
428+429	Other tangible fixed assets	1 672 387,79	921 463,25	750 924,54	635 481,07
442	Fixed assets in progress	3 315 550,44	0,00	3 315 550,44	1 317 939,76
		<b>271 172 778,18</b>	<b>143 861 543,50</b>	<b>127 311 234,68</b>	<b>138 910 642,14</b>
	Financial Investments				
41	Bonds and equities	0,00	0,00	0,00	0,00
412	Other financial applications	5 185 277,96	5 185 277,96	0,00	0,00
415					
		<b>5 185 277,96</b>	<b>5 185 277,96</b>	<b>0,00</b>	<b>0,00</b>
	Current assets:				
	Inventories				
36	Raw materials, subsidiary and consumables				
33	Finished products and semifinished products	118 180,11	0,00	118 180,11	79 138,81
32	Goods	90 150,00	0,00	90 150,00	0,00
37	Advances on purchases				
		<b>208 330,11</b>	<b>0,00</b>	<b>208 330,11</b>	<b>79 138,81</b>
	Debts and third parties - Medium/Long Term:				
2687	Municipalities - Agreements Regularization	0,00		0,00	0,00
	Debts owed by third parties - Short Term:				
211	Clients, c/a	7 791 695,15		7 791 695,15	6 447 126,98
212	Taxpayers, c/a				
213	Users, c/a				
218	Clients, taxpayers and users of doubtful debts	58 748,53	58 748,53	0,00	0,00
251	Debtors for budget execution				
2219	Advances to suppliers				
2619	Advances to suppliers of fixed assets				
24	State and other public bodies	1 611 500,63		1 611 500,63	885 542,48
264	Local government				
262+263+267+268	Other Debtors	3 975 319,46		3 975 319,46	3 916 556,62
		<b>13 437 263,77</b>	<b>58 748,53</b>	<b>13 378 515,24</b>	<b>11 249 226,08</b>
	Deposits in financial institutions and cash				
12 + 18	Deposits in financial institutions	23 781 847,97		23 781 847,97	26 912 309,56
11	Cash	793 698,45		793 698,45	16 090,24
		24 575 546,42	0,00	24 575 546,42	26 928 399,80
	Accrued and deferrals				
271	Income Accruals	7 531,14		7 531,14	16 674,01
272	Deferred Costs	1 789 877,53		1 789 877,53	2 187 732,09
		<b>1 797 408,67</b>	<b>0,00</b>	<b>1 797 408,67</b>	<b>2 204 406,10</b>
	<b>Total depreciation and amortization .....</b>		<b>159 493 348,86</b>		
	<b>Total provisions .....</b>		<b>5 244 026,49</b>		
	<b>Total assets .....</b>	<b>333 056 922,23</b>	<b>164 737 375,35</b>	<b>168 319 546,88</b>	<b>179 946 764,10</b>



Account Code POCAL		Financial Year	
		2019	2018
	<b>Equity and liabilities</b>		
	Equity:		
51	Assets	49 061 897,60	43 524 832,46
55	Adjustments in equity investments in companies		
56	Revaluation reserves	2 344 133,47	2 344 133,47
	Reserves:		
571	Legal reserves	1 457 727,88	1 166 303,40
572	Statutory reserves		
573	Contractual Reserves		
574	Free Reserves		
575	Subsidies	6 785 352,40	6 785 352,40
576	Donations		
577	Reserves arising from asset transfers		
578	Special Reserves	1 575 003,26	1 575 003,26
59	Retained earnings	0,00	0,00
88	Net income	2 016 267,74	5 828 489,62
	<b>Total equity.....</b>	<b>63 240 382,35</b>	<b>61 224 114,61</b>
	Liabilities:		
292	Provisions for risks and charges	10 684 609,75	8 898 405,05
	Debts to third parties medium and long term		
2312	Debts to credit institutions	24 802 689,60	34 652 689,60
2686	Other Creditors Medium and Long Term		
		<b>35 487 299,35</b>	<b>43 551 094,65</b>
	Debts to third parties - Short Term		
2311	Short-term loans	9 850 000,00	9 250 000,00
269	Advances on account of sales	145 956,51	188 791,15
221	Suppliers, c/a	6 855 191,91	6 966 461,62
228	Suppliers - Invoices in progress and conference	0,00	0,00
252	Creditors for budget execution		
219	Advances from customers, taxpayers and users		
217	Clients and users with surety	10 832,09	10 832,09
2611+2612	Suppliers of fixed assets, c/a	928 858,01	467 367,26
24	State and other public bodies	121 149,49	107 209,92
264	Local government		
262+263+267+268	Other creditors	331 565,09	203 237,46
		<b>18 243 553,10</b>	<b>17 193 899,50</b>
	Accruals and deferrals		
273	Accrued costs	4 347 074,77	4 252 278,15
274	Deferred income	47 001 237,31	53 725 377,19
		<b>51 348 312,08</b>	<b>57 977 655,34</b>
	<b>Total liabilities .....</b>	<b>105 079 164,53</b>	<b>118 722 649,49</b>
	<b>Total equity and liabilities .....</b>	<b>168 319 546,88</b>	<b>179 946 764,10</b>

## GUARANTEES, SURETIES AND RECEIPT ACCOUNTS

				Unit: Euro
Balance of previous financial year		17 300 795,81	Operated guarantees and sureties	0,00
Provided guarantees and sureties	6 923 080,91		Returned guarantees and sureties	5 874 011,46
Receipts for collection	10 377 714,90		Receipts collected	52 389 350,65
Guarantees and sureties provided		6 024 861,07	Receipts annulled	1 153 573,07
Receipts settled		55 033 110,25	Balance for next financial year	18 941 831,95
			Guarantees and sureties	7 073 930,52
			Receipts for collection	11 867 901,43
<b>Total</b>		<b>78 358 767,13</b>	<b>Total</b>	<b>78 358 767,13</b>

## SUMMARY OF CASH FLOWS



Cash receipts			Cash payments			Unit: Euro
Balance of previous financial year		26 928 399,80	Budget Expenditure		56 653 201,21	
Budget Execution	26 674 081,66		Currents	42 097 945,01		
Treasury Operations	254 318,14		Capital	14 555 256 20		
Budget Revenues		54 174 178,24	Treasury Operations		935 103,73	
Currents	45 277 031,47		Balance for the following financial year		24 575 546,42	
Capital	8 897 146,77		Budget Execution	24 195 058,69		
Treasury Operations		1 061 273,32	Treasury Operations	380 487,73		
<b>Total</b>		<b>82 163 851,36</b>	<b>Total</b>		<b>82 163 851,36</b>	



## CASH FLOWS

		Unit: Euro
		Cash receipts
Balance of previous financial year		26 928 399,80
Budget Execution		26 674 081,66
Treasury operations		254 318,14
Budget Revenues		54 174 178,24
02	Indirect taxes	1 191 624,48
0202	Other	1 191 624,48
020206	Specific Indirect taxes - Local Authorities	1 191 624,48
0202069999	Others	1 191 624,48
04	Interests, Fines and other Penalties	5 636,66
0402	Fines and other Penalties	5 636,66
040201	Interest on late payments	5 636,66
05	Property incomes	15 060,47
0502	Interest-Financial Corporations	15 060,47
050201	Banks and other financial institutions	15 060,47
07	Sale of current goods and services	43 349 540,28
0701	Sale of goods	25 775 668,97
070110	Waste, Residues and Rejects	387 693,49
07011001	Energy Recovery Plant	387 693,49
0701100101	Ferrous scrap	387 693,49
070111	Finished Products and Intermediates	25 387 975,48
07011101	Energy Recovery Plant	17 067 267,68
0701110101	Energy	17 067 267,68
07011102	Multimaterial recycling	7 454 356,02
0701110201	Sorting Plant	6 288 208,08
070111020101	Paper/cardboard	1 776 042,76
070111020102	Mix paper	196 179,59
070111020103	PEAD	490 167,32
070111020104	PET	896 825,63
070111020105	PVC	30 273,59
070111020106	T-PACK	358 579,74
070111020107	Aluminium	86 196,39
070111020108	Steel	350 549,53
070111020112	Plastic film	712 844,92
070111020113	Mixed plastics	1 367 043,57
070111020199	Other sorting plant	23 505,04
0701110202	Sorting platform	984 871,54
070111020203	Plastic	8 332,05
070111020204	Not packaging wood	3 000,87
070111020205	Light scrap	144 172,57
070111020206	Glass	690 628,19
070111020208	Eps - styrofoam	17 572,49
070111020299	Other platform	121 165,37
0701110203	Weee platform	181 276,40
070111020301	Cooling equipment	50 868,90
070111020302	White line	24 078,70
070111020303	Small electrical appliances and computing	59 954,60
070111020304	Televisions and monitors	42 633,67



Unit: Euro

Cash receipts		Unit: Euro
070111020305	Fluorescent lamps	3 164,88
070111020307	Flat tvs	433,55
070111020309	Air conditionairs	142,10
07011103	Composting	762 631,39
0701110301	Organic compost	762 631,39
07011104	Landfills	102 012,44
070111040101	Electricity - Ermesinde biogas landfill	101 723,08
070111040102	Electricity - Matosinhos biogas landfill	289,36
07011105	Products "horta formiga"	1 707,95
0701110501	Various products	1 707,95
0702	Services	17 573 871,31
0702090201	Deposition in the energy recovery plant	16 129 298,66
070209020101	From municipalities	16 085 914,52
070209020102	From the private sector	43 384,14
0702090202	Sanitary landfill	684 079,76
070209020201	From municipalities	683 113,55
070209020202	From the private sector	966,21
0702090203	Composting plant	755 023,89
070209020301	From municipalities	710 877,50
070209020302	From the private sector	44 146,39
07020999	Other	5 469,00
0702099901	Courses "Horta da Formiga"	5 469,00
08	Other current revenue	715 169,58
0801	Other	715 169,58
080199	Other	715 169,58
08019999	Several	715 169,58
0801999901	Allowances insurance	3 140,47
0801999903	Premiums	6 665,00
0801999999	Others	705 364,11
09	Sale of capital assets	33 210,00
090406	Public administration - Local administration - Continent	33 210,00
09040601	Transportation equipment	33 210,00
10	Capital transfers	8 863 936,77
1003	Central Government	1 582 886,97
100307	State Community co-financed projects	1 582 886,97
10030701	Cohesion Fund	1 582 886,97
1003070102	Horizonte 2020	237 783,28
1003070103	POSEUR	1 308 085,46
1003070105	Other community funds	37 018,23
1005	Local Government	7 281 049,80
100501	Continent	7 281 049,80
10050101	Municipalities	7 281 049,80
Total of Current Revenues		45 277 031,47
Total Capital Revenues		8 897 146,77
Treasury Operations		1 061 273,32
<b>Total</b>		<b>82 163 851,36</b>

## CASH FLOW



		Unit: Euro
		Cash payments
Budget Expenditure		56 653 201,21
01	Personnel Expenditure	4 600 587,68
0101	Certain and permanent remunerations	3 552 827,76
010102	Corporate bodies	44 808,72
010104	Personnel - Legal Framework for Individual Work Contract	2 273 821,96
01010401	Personnel service	2 273 821,96
010107	Staff on a task or flat-rate basis	301 505,23
010108	Personnel waiting retirement	135,04
010111	Representation	38 299,32
010112	Supplements and awards	301 728,24
01011201	Unsanitary allowance	301 728,24
010113	Meal allowance	197 134,56
010114	Holiday and Christmas Allowance	395 394,69
01011401	Holiday allowance	197 290,84
01011402	Christmas allowance	198 103,85
0102	Occasional and variables Allowances	67 042,12
010202	Overtime	11 620,99
010204	Daily subsistence allowance	41 290,09
010205	Allowance for faults	2 070,96
010211	Shift allowance	10 660,52
010214	Other allowances in cash or species	1 399,56
0103	Social Security	980 717,80
010301	Health charges	153 598,50
010302	Other health charges	45 425,37
01030201	Contributions of ADSE	45 425,37
010303	Family allowance for children and youth	13 067,31
010304	Other family benefits	1 525,00
010305	Contributions to Social Security	700 045,03
0103050201	General pension fund	344 881,83
0103050202	General scheme	355 163,20
010306	Accidents and occupational diseases	1 140,00
010309	Insurance	65 916,59
01030901	Insurance for working accidents and occupational diseases	60 225,00
01030903	Life insurance	5 691,59
02	Purchase of current goods and services	33 994 855,15
0201	Acquisition of goods	700 247,27
020101	Raw materials and subsidiaries	114 344,58
020102	Fuels and lubricants	263 782,76
02010201	Gasoline	5 430,61
02010202	Diesel	231 609,25
02010299	Other	26 742,90
020104	Cleaning and hygiene	17 971,87
020105	Meals-food catering	28 291,53
020107	Clothing and personal items	39 477,85
020108	Office equipment	44 943,83
020114	Other stuff - parts	129 705,53



Unit: Euro

Cash payments		
020115	Awards prizes and gifts	24 588,39
020117	Tools and utensils	34 901,76
020118	Books and technical documentation	2 239,17
0202	Purchase of services	33 294 607,88
020201	Costs of facilities	303 783,41
02020101	Electricity	285 068,86
02020102	Water	18 714,55
020202	Cleaning and hygiene	115 210,46
020203	Conservation of goods	487 364,01
020206	Leasing equipment	33 239,82
020209	Communications	62 654,15
020210	Transport	37 722,48
020211	Representation of services	27 892,05
020212	Insurance	63 435,00
020213	Travel and stays	135 774,72
020214	Studies, advice, projects and consultancy	1 187 348,67
020215	Training	180 475,96
020216	Seminars and exhibitions and similar	217 229,78
020217	Advertising	176 408,33
020218	Security and surveillance	225 721,30
020219	Technical assistance	158 521,80
020220	Other specialized labours	1 218 593,22
020222	Health services	9 642,50
020225	Other Services	28 653 590,22
02022502	Exploration of the landfill annex - to energy recovery plant	497 982,12
02022503	Exploration of the energy recovery plant	22 573 167,49
02022504	Exploration of the composting plant	2 900 123,14
02022505	Exploration biogas - Ermesinde landfill	37 477,12
02022506	Exploration biogas - Matosinhos landfill	48 864,42
02022508	Transport and treatment of leachate	70 408,33
02022509	External social responsibility	328 730,04
02022510	Internal communication and social responsibility	40 220,39
02022512	Operation of the sorting plant	2 103 455,41
02022599	Other	53 161,76
03	Interest and other charges	1 882 702,46
0301	Interest on public debt	1 754 108,33
030103	Financial corporations	1 754 108,33
03010302	Loans to Medium and long term	1 754 108,33
0301030201	EIB - European Investment Bank	1 754 108,33
0305	Other interests	36,91
030501	Interests on late payments	36,91
0306	Other financial charges	128 557,22
030601	Other financial charges	128 557,22
03060101	Bank guarantees	127 229,54
03060199	Other	1 327,68
04	Current Transfers	68 537,06



Cash payments		Unit: Euro
0407	Non-profit institutions	64 332,05
040701	Non-profit institutions	64 332,05
0408	Families	4 205,01
040802	Other	4 205,01
06	Other current expenditure	1 551 262,66
0602	Several	1 551 262,66
060201	Taxes and fees	69 405,63
060203	Other	1 481 857,03
06020305	Other	1 481 857,03
0602030501	Rents and rentals	428 823,96
0602030599	Other	1 053 033,07
07	Purchasing investments products	5 305 256,21
0701	Investments	5 305 256,21
070101	Land	392 900,00
070104	Constructions	2 393 036,89
07010401	Bridges, streets and complementary works	1 832,70
07010411	Infrastructure for solid waste treatment	2 342 496,19
07010413	Other	48 708,00
070106	Transportation equipment	41 820,00
07010601	Waste collection	41 820,00
070107	Computer equipment	215 841,01
070108	Computer software	258 815,37
070109	Administrative equipment	132 463,11
070110	Basic equipment	779 805,23
07011001	Equipment waste collection	736 011,80
07011002	Other	43 793,43
0701100201	Waste collection equipment	43 793,43
070111	Tools and equipment	6 296,01
070113	Intangible fixed investment	768,50
070115	Other investments	1 083 510,09
10	Financial Liabilities	9 249 999,99
1006	Loans to medium and long term	9 249 999,99
100603	Financial Corporations - Banks and other Institutions	9 249 999,99
10060301	European Investment Bank - EIB	9 249 999,99
1006030103	Loan 21845	9 239 999,99
100603010301	Amortization of capital	9 239 999,99
1006030104	Loan 23440	10 000,00
100603010401	Amortization of capital	10 000,00
Total das Despesas Correntes		42 097 945,01
Total das Despesas de Capital		14 555 256,20
Operações de tesouraria		935 103,73
Saldo para a gerência seguinte		24 575 546,42
Execução orçamental		24 195 058,69
Operações de tesouraria		380 487,73
<b>Total</b>		<b>82 163 851,36</b>

# >5.3

## APPENDIX TO THE BALANCE SHEET AND PROFIT AND LOSS ACCOUNT



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## 8. APPENDIX TO THE FINANCIAL STATEMENTS



### 8.1. Characterization of Entity:

**8.1.1. Identification** (name, tax identification number, address, financial arrangements and other elements of identification):

LIPOR - Intermunicipal Service of Waste Management of Greater Porto - gathering together eight Municipalities: Espinho, Gondomar, Maia, Matosinhos, Porto, Póvoa de Varzim, Valongo and Vila do Conde.

LIPOR is a collective person of public law, that in light of its statutes (Article 2., No. 1) has as immediate object the recycling, recovery, treatment and final use of solid waste delivered by Municipalities members, as well as the management, maintenance and development of infrastructure necessary for this purpose.

LIPOR has its registered office in Morena Street n. No. 805-955, Baguim do Monte, Gondomar and national tax number, 501.394.192.

**8.1.2. Legislation** (constitution, organization and operation, if applicable):

LIPOR is established as an Association of Municipalities. In recent years several legal regulations focused on the connection of Municipalities in order to maximize synergies and promote economies of scale, within the area which has been transferred to them by law. Associations of Municipalities are nowadays one of the typical cases of so-called public associations - one of the ways to apply the principles of the elimination of bureaucracy in public administration and to offer services to the people, as proclaimed in Article 267, 1, of the Basic Law, according to the revision of 1982.

In fact, there are certain public interests that should be satisfied by the collective person, in this case the Municipalities, but decides not to proceed through its direct administration, handing over its management to another collective public person. Especially when that new person is a kind of collective public associations, gathering efforts and material and human resources of

several members to better carry out such specific and common purposes.

Currently, LIPOR, as an Association of Municipalities, is governed by Law No. 75/2013, dated September 12th, which establishes the legal framework for local government, approves the status of Inter-municipal Entities, defines the legal system for the transfer of powers from the State to Local Authorities and Intermunicipal Entities and approves the legal system of Municipal Associations.

The Legislator sets forth, in Article 63(1) of Law No. 75/2013, dated September 12th, that "Public associations of local authorities may be established for the joint pursuit of the respective responsibilities..." and local authority associations shall include metropolitan areas, intermunicipal communities and associations of municipalities and boroughs for specific purposes.

Under Law no. 75/2013, Associations of Municipalities shall again be governed by the rules applicable to legal persons under public law and shall be subject to the "State's legal system for financial and property administration".

LIPOR is bound to the accounting system applicable to municipalities (POCAL - Official Accounting Plan for Local Government, approved by Decree-Law no. 54-A/99, dated February 22nd).

Being a public organisation, and according to Law and to its By-Laws, LIPOR is subject to local political cycles (local elections).

Therefore, the Associated Municipalities are members of the Association of Municipalities, and are personally represented by members of the respective City Council. Their competences as representatives of the members of the Association of Municipalities are in dissociable from their position as members of the respective City Council, and these competences shall be maintained, suspended or terminated, as their term of office is maintained, suspended or terminated.

**8.1.3. Effective Organizational Structure** (organization chart and, where applicable, details of advisory and monitoring bodies):

The Association shall have the following organs: Intermunicipal Assembly and Board of Directors.

**The Intermunicipal Assembly** is the deliberative organ of LIPOR and is composed by the President and two Councilors from each of the associated Municipalities with a total of twenty-four elements. Among its main attributions, we underline the approval of the Budget, Business Plans and Activity Report, Balance Sheet and Accounts of the Association. The Intermunicipal Assembly normally meets twice a year.

**The Board of Directors** is the executive body, composed by five effective directors and three alternates, representing the associated Municipalities and elected by the Intermunicipal among its members. The Board has regular weekly meetings at the Headquarters of LIPOR. Although existing only five effective elements, eight elements regularly participate in meetings and decisions of the organization, what implies that the Board of Directors consists of eight directors.

As regards the independence of the board members (Intermunicipal Assembly and Board of Directors) this is guaranteed, since it is dependent on a process of scrutiny in local elections. In fact these positions are highly political. The elected mayors are automatically assigned to the Intermunicipal Assembly of LIPOR. In the case there exist other elements, they are designated by the city, between the councilors elected.

The Intermunicipal Assembly on the recommendation of the Board of Directors appoints the **Chief Executive Officer**, who is in charge of the professional executive management of the association, counting with the assistance of the responsible of the different units, which

are part of the management of the organization. The duties of the Chief Executive Officer are provided by Dr. Fernando António Ferreira Leite.

Regarding the selection of the Chief Executive Officer, this was based on his experience in the waste sector and its suitability for the job. Its renewal in this position by successive Boards of Directors have been based on the results, demonstrating his skills for the job.

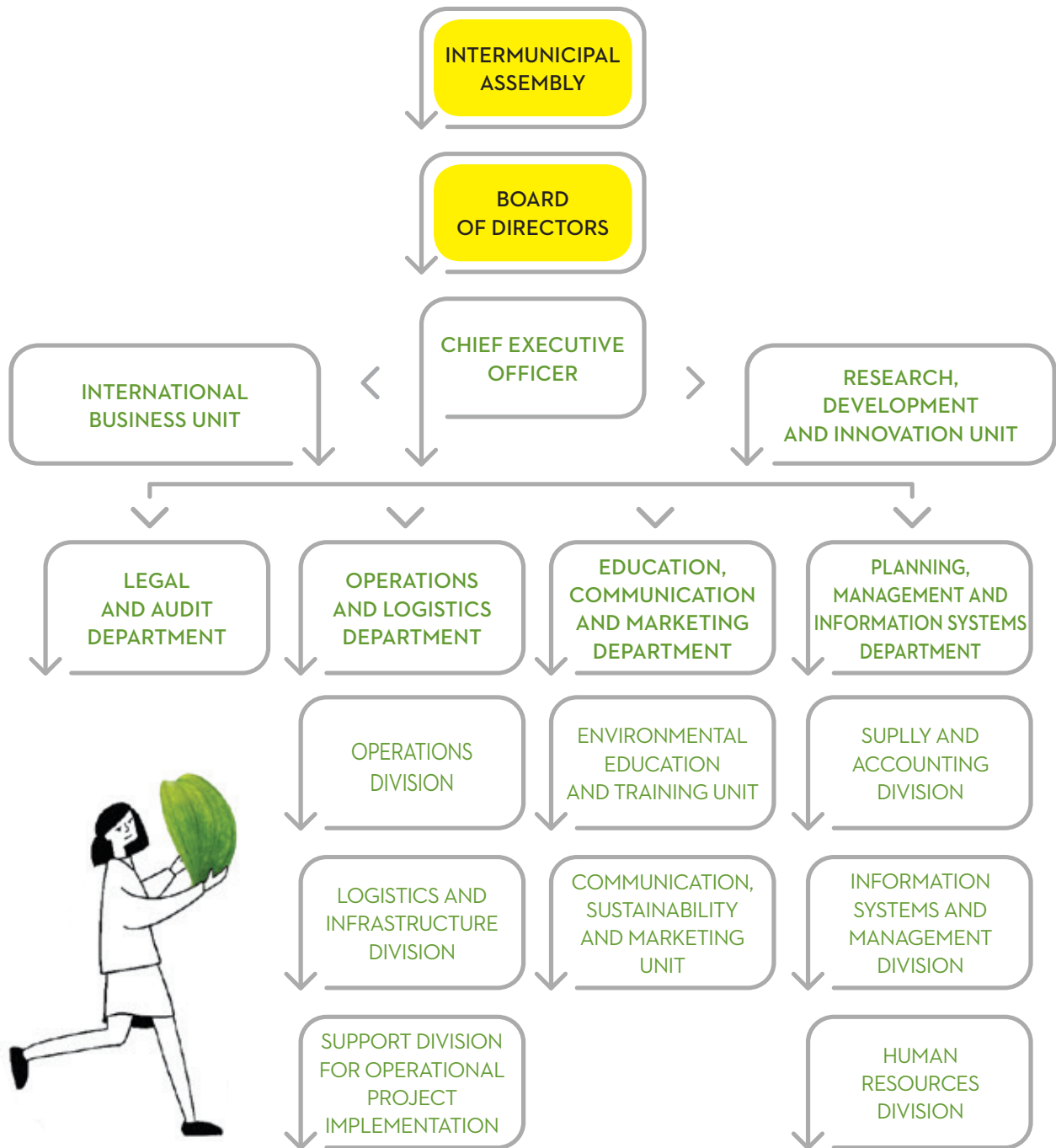
The Decree no. 18/2009, which entered into force on 1st of October, adapted the Integrated Management and Performance Assessment in Public Administration (SIADAP), approved by Law 66-B/2007, from 28th of December to the Local Government.

Due to the publication and entry into force of this law, the Intermunicipal Assembly, within its powers and through the nomination of the Board of Directors, adopted in a regular meeting held on January 20th, 2010, the Rules of Procedure which embody a new macrostructure organization of the Association.

In September 2016, the Association's decision-making bodies approved a change to the organisational Macrostructure, which was embodied and materialised in a new Internal Regulation. This document was published in the "Diário da República" on 26th September 2016, having the macrostructural change entered into force on 1st October 2016.

Therefore, in the daily management of the organization, in addition to the Chief Executive Officer, the Administration has the monitoring of a set of responsible with advice functions of the several units, increasing the ability of governance.

The new organization chart corresponding to the approved Macrostructure by the bodies of LIPOR, currently in effect, is as follows:



#### 8.1.4. Summary Description of Activities:

The immediate object of the Association is the recovery and treatment of solid waste delivered by the associated Municipalities and other entities which the Association will admit, as well as the management, maintenance and development of the necessary infrastructure for this purpose.

The Association may have its immediate object expanded and pursue any purpose comprised in the duties of the Municipalities members, except those which by their nature or by law must be exercised directly by them.

#### 8.1.5. Human Resources:

The Executive Body of the Association - Board of directors - is composed as follows:  
Aires Henrique do Couto Pereira (Chairman of the Board of Directors)

Effective members:

- Quirino Manuel Mesquita de Jesus
- José Fernando da Silva Moreira
- Filipe Manuel Ventura Camões de Almeida Araújo
- Maria de Lurdes Castro Alves

And as alternate members:

- Marta Moreira de Sá Peneda
- António Fernando Gonçalves Correia Pinto
- José Manuel Pereira Ribeiro

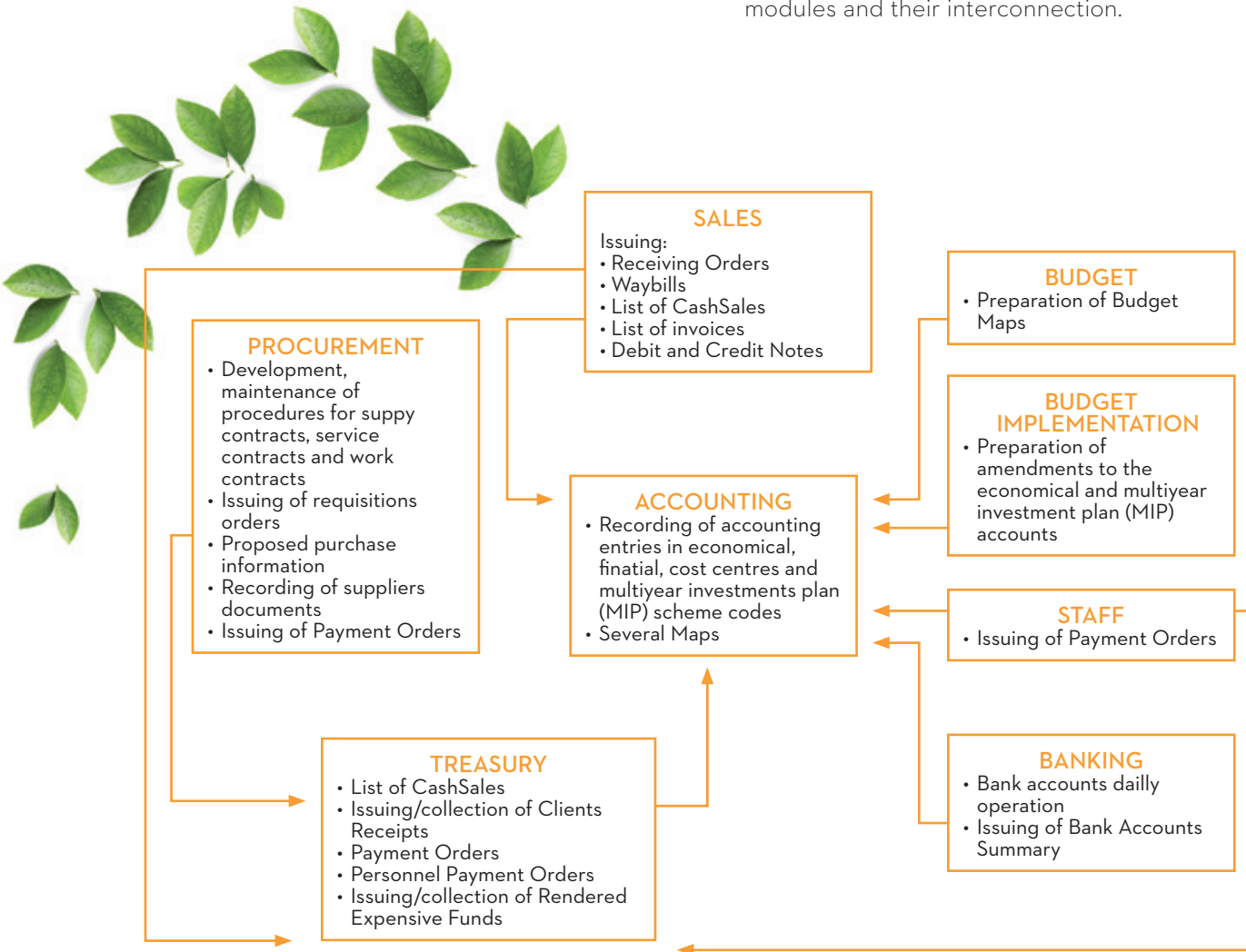
### 8.1.6 - Accounting Information Scheme

The development and constant innovation of the Organization requires an agile, versatile and above all reliable feedback circuit. This way, and being included in a development project of the information system, has been made a thorough analysis of the existing applications, the improvements to implement and the new application needs, being this project currently developed by an external provider.

The management application consists of several interconnected modules and developed based on the most recent programming tools of Oracle (Developer6i), supported also by an Oracle database.

In support of the installed applications are available analysis tools, specifically, business intelligence Cognos (IBM) and Discoverer (Oracle).

The following table illustrates the already implemented modules and their interconnection.



### 8.1.7 - Other relevant information

LIPOR's information system is fully operational, running under a philosophy of continuous improvement, so that we can adapt ourselves to new needs and improve the already existing information.

These procedures aim at an increasing and quicker provision of the information needed for decision-making.

## 8.2 - Notes to the Balance Sheet and profit and loss account

### 8.2.3 - Accounting Policies in Balance Sheet and Profit and Loss Account

The principal accounting policies used in the financial statements preparation were as follows:

#### Fixed assets

##### Intangible Fixed Assets

Intangible assets, mainly consisting of expenditures in environmental awareness campaigns and studies and projects expenses not affected to other tangible assets are recorded at cost and are amortized using the straight-line method on a monthly basis in three years.

##### Tangible Fixed Assets

Tangible assets acquired until December 31st, 1991 are stated at cost of acquisition, revalued in accordance with the provisions contained in Decree-Law No. 399-G/84 of June 2nd, 118-B/86 of 27th of May, 111/88, April 2nd, 49/91 of January 25th and 264/92 dated November 24th.

The assets acquired after that date are recorded at cost of acquisition.

Depreciation is calculated by the straight line method, on a duodecimal basis on acquisition cost on a monthly basis according to the maximum rates set out in Regulatory Decree 2/90, for assets acquired until December 31st, 1999 and Decree 671/2000 of 17th of April for assets acquired after that date according to the following ranges:

	Years
Buildings and other constructions	20 - 80
Basic equipment	03 - 14
Transport equipment	04 - 10
Tools and equipment	04 - 08
Office equipment	03 - 08
Other tangible fixed assets	03 - 10

#### Stocks

For the valuation of raw materials, subsidiaries and other consumables was considered the purchase price. The valuation of finished products was based on the selling price.

#### Provisions for doubtful debts

According to the POCAL, is established a provision of 100% for doubtful accounts for receivables from non-public entities not covered by guarantees, insurance or surety, older than 12 months.

#### Accrual

LIPOR records its income and expenditure in the financial statements in accordance with the principle of accrual, whereby the revenues and expenses are recognized as they are generated, regardless of when they are received or paid. The differences between the amounts received and paid the corresponding income and expenses are recorded under accruals and deferrals.

#### Subsidies to finance tangible fixed assets

Non-repayable fund subsidies granted to LIPOR for specific financing of certain tangible fixed assets are stated as deferred income under the item "Accruals and deferrals", and recognized in the financial statements in proportion to the estimated useful lives for subsidized tangible assets.

#### Transfers Obtained

The annual financial contributions obtained from the Municipalities associated to LIPOR, granted by way of generic reimbursement to investment, as part of its duties and obligations with LIPOR and according to Article 6 no. 1 point d) of the statutes, are in the Profit and Loss Account heading "Transfers and subsidies obtained" and fully recognized as income for the year.

### 8.2.4 - Exchange rates used for the conversion of transactions, recorded in the accounts included in the Balance Sheet and Profit and Loss Account originally expressed in foreign currency, into Portuguese currency

The transactions originally denominated in foreign currencies are translated into Euros using the exchange rate at the date of receipt of invoice.

### 8.2.6 - Note to the accounts 43 'Intangible Fixed Assets'

Intangible assets are considered all the values corresponding to the costs resulting from actions taken

for environmental awareness as well as to the costs of studies and projects not affected to other tangible assets.

These amounts are amortized over three years on a straight-line basis.

**8.2.7 - Transactions under the items pertaining to fixed assets reported in the balance sheet and under the corresponding depreciation and provisions, according to the following tables:**

## FIXED ASSETS



(Unit: euro)

Items	Initial balance	Revaluation / adjustment	Additions	Disposals	Transfers and deductions	Final balance
Public domain assets						
Intangible fixed assets						
Set-up Expenses	7 881,56					7 881,56
Patents, Royalties and Other Rights	15 636,34		198,14			15 834,48
Inspections	319 115,82					319 115,82
Environmental awareness	9 669 435,20		563 287,37		-187 684,70	10 045 037,87
Additional studies	4 353 687,94					4 353 687,94
Software	1 580 808,65		6 588,80			1 587 397,45
Fixed assets in progress	0,00		351 362,00			351 362,00
<b>Total of Intangible Fixed Assets</b>	<b>15 946 565,51</b>	<b>0,00</b>	<b>921 436,31</b>	<b>0,00</b>	<b>-187 684,70</b>	<b>16 680 317,12</b>
Tangible Fixed Assets						
Land and Other Resources	25 249 552,17		392 900,00			25 642 452,17
Buildings and other construction	63 473 305,61		1 490,00			63 474 795,61
Basic Equipment	168 633 951,88		1 442 334,59		-152 864,22	169 923 422,25
Transport Equipment	2 913 796,13		477 380,00		-45 000,00	3 346 176,13
Tools and equipment	170 778,45		1 587,48		-1 332,99	171 032,94
Office equipment	3 444 094,06		240 718,57		-57 851,78	3 626 960,85
Containers	0,00				0,00	0,00
Other tangible fixed assets	1 468 871,38		206 738,42		-3 222,01	1 672 387,79
Fixed assets in progress	1 317 939,76		2 636 960,08		-639 349,40	3 315 550,44
<b>Total of Tangible Fixed Assets</b>	<b>266 672 289,44</b>	<b>0,00</b>	<b>5 400 109,14</b>	<b>0,00</b>	<b>-899 620,40</b>	<b>271 172 778,18</b>
Financial Investments						
Bonds and equities	0,00					0,00
Other Financial Applications	5 185 277,96					5 185 277,96
Total of Financial Investments	5 185 277,96	0,00	0,00	0,00	0,00	5 185 277,96
<b>Total assets</b>	<b>287 804 132,91</b>	<b>0,00</b>	<b>6 321 545,45</b>	<b>0,00</b>	<b>-1 087 305,10</b>	<b>293 038 373,26</b>

Gross assets registered a net increase of about 5.23 million euros, which basically resulted from the basic equipment, fixed assets in progress and environmental awareness items.

Regarding the basic equipment item, the purchase of door-to-door selective collection vehicles and vehicle management and control systems, and the provision of containers for selective collection are particularly relevant.

The fixed assets in progress item comprises the inner platform restructuring works and the provision of equipment for transfer stations and drop-off sites.

As for environmental awareness, it pertains to several campaigns developed by LIPOR to reinforce the importance of recycling and, therefore, boost the amount of selectively collected waste.

## DEPRECIATION OF FIXED ASSETS



(Unit: euro)

Items	Initial balance	Reinforcement	Regularization	Final balance
Public domain assets				
Intangible fixed assets				
Set-up Expenses	7 881,56			7 881,56
Patents, Royalties and Other Rights	15 636,34	483,14	-285,00	15 834,48
Inspections	319 115,82			319 115,82
Environmental awareness	9 180 136,20	382 638,70	-172 118,59	9 390 656,31
Additional studies	4 353 485,14	4 059,97	-4 888,28	4 352 656,83
Software	1 495 359,28	52 251,45	-1 950,37	1 545 660,36
Fixed assests in progress	0,00			0,00
<b>Total of intangible fixed assets</b>	<b>15 371 614,34</b>	<b>439 433,26</b>	<b>-179 242,24</b>	<b>15 631 805,36</b>
Tangible fixed assets				
Land and Other Resources				
Buildings and Other Construction	28 049 954,83	3 221 749,34	-14 130,34	31 257 573,83
Basic Equipment	94 362 154,05	12 526 870,43	-75 114,98	106 813 909,50
Transport Equipment	1 303 499,04	236 387,56	-4 218,75	1 535 667,85
Tools and Equipment	153 720,69	7 473,70	-1 332,99	159 861,40
Office Equipment	3 058 928,38	178 429,85	-64 290,56	3 173 067,67
Containers	0,00			0,00
Other Tangible fixed assets	833 390,31	93 647,77	-5 574,83	921 463,25
<b>Total of tangible fixed assets</b>	<b>127 761 647,30</b>	<b>16 264 558,65</b>	<b>-164 662,45</b>	<b>143 861 543,50</b>
Financial Investments	5 185 277,96			5 185 277,96
<b>Total of amortization</b>	<b>148 318 539,60</b>	<b>16 703 991,91</b>	<b>-343 904,69</b>	<b>164 678 626,82</b>

Regarding accrued depreciations, the reduction in adjustments of 343,904.69 euros is mainly justified by the environmental awareness item, as a result of the scrapping of home composters purchased in 2008, which were already completely depreciated, amounting to 172,118.59 euros. As for the basic equipment item, obsolete pre-sorting equipment was scrapped, amounting to about 70,000 euros. In the administrative equipment item, adjustments resulted from the scrapping of a variety of inoperative computing equipment, totalling about 60,000 euros.

### 8.2.9 - Costs incurred throughout the year referring to loans to finance fixed assets during construction, which have been capitalised during this period

Total interest expenditure refers to bank loans intended to finance fixed assets, amounting to 1,754,108.33 euros pertaining to the construction of the Composting Plant.

### 8.2.17 - Other treasury investments

The item "Other Treasury Investments" includes a sum of 19,000,425.85 euros in term deposits, according to the following table:

(Unit: euro)

Type	Entity	Amount	Balance
Term Deposits	CGD	3	3 500 000,00
Term Deposits	EUROBIC	2	500 000,00
Term Deposits	TOTTA	4	4 502 430,28
Term Deposits	GOLDEN ASSETS	1	322,81
Term Deposits	BPI	3	3 500 000,00
Term Deposits	MILLENNIUM BCP	2	3 000 000,00
<b>TOTAL</b>		<b>15</b>	<b>15 002 753,09</b>

## 8.2.22 Overall sum of doubtful debts included in each item of debts from third parties reported in the balance sheet

On 31st December 2019, there were debts categorised as doubtful debts amounting to 58,748.53 euros, totally

pertaining to customers, which are fully provisioned, as they are either under dispute or due for more than a year.

## 8.2.26 - Disaggregated description of responsibilities, by guarantees and deposits paid

(Unit: Euro)

Account name and number	Cash Balance from previous		Year Movement		Cash Balance for next year	
	Debtor	Creditor	Debtor	Creditor	Debtor	Creditor
Guarantees and Deposits						
<b>From third-party</b>						
Suppliers	911 441,02		190 766,55	119 967,48	982 240,09	
Fixed assets suppliers	6 011 639,89		5 834 094,52	5 754 043,98	6 091 690,43	
Various creditors						
<b>Total from third-party</b>	<b>6 923 080,91</b>		<b>6 024 861,07</b>	<b>5 874 011,46</b>	<b>7 073 930,52</b>	
<b>To third-party</b>						
Relating to land		1 311 526,88				1 311 526,88
Relating to EDP		10 200,00				10 200,00
<b>VAT</b>		<b>1 288 257,82</b>				<b>1 288 257,82</b>
Financial Institute for Regional Development IP		1 511 591,00				1 511 591,00
Directorate-General for Taxation		7 168 397,78				7 168 397,78
Relating to CCDRN		106 850,00				106 850,00
<b>Total to third-party</b>		<b>11 396 823,48</b>	<b>0,00</b>	<b>0,00</b>		<b>11 396 823,48</b>
Receipts for collection	9 958 145,04		53 879 537,18	51 969 922,30	11 867 759,92	
<b>Totals</b>	<b>16 881 225,95</b>	<b>11 396 823,48</b>	<b>59 904 398,25</b>	<b>57 843 933,76</b>	<b>18 941 690,44</b>	<b>11 396 823,48</b>

## 8.2.27 - Detail of provisions



(Unit: Euro)

Account number	Account description	Initial Balance	Increase	Decrease	Final Balance
19	Provisions for cash investments				
291	Provisions for doubtful debts	59 694,31	9 117,16	10 062,94	58 748,53
292	PROVISIONS FOR RISKS/CHARGES	8 898 405,05	1 786 204,70		10 684 609,75
39	PROVISIONS FOR WRITE-DOWN OF STOCKS				
49	PROVISIONS FOR FINANCIAL INVESTMENTS	5 185 277,96			5 185 277,96

The reinforcement of provisions for doubtful debt customers, amounting to 9,117.16 euros, stems from the existence of new customers in arrears for more than a year, on 31/12/2019.

The provision for ongoing judicial proceedings against the Tax Authority, regarding LIPOR's liability to corporation tax (IRC), was also reinforced.



## 8.2.28 - Movements pertaining to class 5 accounts

The movements registered in class 5, in 2019, were as follows:



### MOVEMENTS OCCURRED IN THE ACCOUNTS OF CLASS 5 - EQUITY

Items	Initial Balance	Increase	Decrease	Final Balance
Assets	43 524 832,46	5 537 065,14		49 061 897,60
Revaluation Reserves	2 344 133,47			2 344 133,47
Legal Reserves	1 166 303,40	291 424,48		1 457 727,88
Subsidies	6 785 352,40			6 785 352,40
Special Reserves	1 575 003,26			1 575 003,26
Retained Earnings	0,00	5 828 489,62	5 828 489,62	0,00
Net Income	5 828 489,62	2 016 267,73	5 828 489,62	2 016 267,73
<b>Totals</b>	<b>61 224 114,61</b>	<b>13 673 246,97</b>	<b>11 656 979,24</b>	<b>63 240 382,34</b>

O movimento de 5.828.489,62 Euros resulta da proposta de aplicação de resultados do ano de 2018 que se traduziu no reforço do património em 5.537.065,14 Euros e na constituição de reservas legais no montante de 291.424,48 Euros, conforme ponto 2.7.3.3 do POCAL.

## 8.2.29 - Statement of the cost of consumable supplies



(Unit: Euro)

Movements	Goods	Consumable Materials
Initial Inventories		0,00
Purchases		105 417,98
Stock Adjustments		0,00
Final Inventories	90 150,00	
<b>Costs in the year</b>		<b>15 267,98</b>

## 8.2.30 - Statement of Variation in Production

(Unit: Euro)

Movements	Finished goods and intermediate	By-products, waste and scrap	Work in progress
Final Inventories	118 180,11		
Stock Adjustments			
Initial Inventories	79 138,81		
<b>Increase/Decrease in exercise</b>	<b>39 041,30</b>		

## 8.2.31 - Statement of Financial Results

The Financial Results of this fiscal year were calculated on the basis of the following movements:

(Unit: Euro)

Account Number	Costs and Losses	Financial Year		Account Number	Income and Gains	Financial Year	
		2019	2018			2019	2018
681	Interest Payable	1 583 637,25	1 947 792,87	781	Interest received	5 917,60	28 418,35
682	Losses in Groups and Associated Companies			782	Gains in group and associated		
683	Fixed Assets Investment Amortizations			783	Income from real estate		
684	Provisions for Financial Investments			784	Dividends		
685	Exchange Losses			785	Exchange Gains		
686	Cash Discounts	542,83	7 535,69	786	Cash Discounts		
687	Loss from the Sale of Financial Investments			787	Gains from the sale of Financial		
688	Other Financial Cost	128 398,59	135 550,83	788	Other Financial Income		
	Financial Results	(1 706 661,07)	(2 062 461,04)				
	<b>Totals</b>	<b>5 917,60</b>	<b>28 418,35</b>		<b>Totals</b>	<b>5 917,60</b>	<b>28 418,35</b>

Item “681 - Interest Payable” mainly refers to paid interests pertaining to loans granted by the European Investment Bank.

The reduction of about 364,000 euros in the amount of interests paid, compared to the year 2017, relates to the reduction of outstanding capital of the loan granted by the European Investment Bank.

Item “688 - Other financial costs” essentially comprises the costs of bank guarantees and bank fees. On the other hand, item “781 - Interest received” includes interest earned on financial investments made by LIPOR.

### 8.2.32 - Statement of Extraordinary Results

The Extraordinary Results item was calculated on the basis of the following movements:

(Unit: Euro)

Account Number	Costs and Losses	Financial Year		Account Number	Income and Gains	Financial Year	
		2019	2018			2019	2018
691	Capital Transfers			791	Tax Refunds		
692	Doubtful debts	0,00	0,00	792	Recovery of Debts	0,23	
693	Losses in Inventories	552,75	3 857,38	793	Gains in Stock		
694	Losses in Fixed Assets	15 349,84	60 905,81	794	Gains in Fixed Assets		
695	Fines and Penalties	770,94	240,00	795	Profits from Contract Penalties	7 686,27	1 500,00
696	Depreciation Rates and Provisions			796	Reductions in Depreciation Rates and Provision	9 445,03	
697	Prior Years Adjustments	225 600,33	417 998,37	797	Prior Years Adjustments	4 255,45	1 674 847,53
698	Other Extraordinary Costs and Losses	1 721,19	81 795,82	798	Other Incomes and Gains	8 294 111,03	8 136 882,08
699	Conversion PTE/EUR			799	Conversion PTE/EUR		
	Extraordinary results	8 071 502,96	9 248 432,23				
	<b>Totals</b>	<b>8 315 498,01</b>	<b>9 813 229,61</b>		<b>Totals</b>	<b>8 315 498,01</b>	<b>9 813 229,61</b>

Item “694 - Losses in fixed assets” pertains to the scrapping of obsolete basic equipment in 2019.

Item “697 - Prior years adjustments” refers mainly to price revision adjustments arising from supplier subcontracts and a stock adjustment that resulted from the difference between physical stock and book value.

Item “698 - Other extraordinary costs and losses” mostly covers costs with non-compliant loads billed to Sociedade Ponto Verde.

Item “795 - Profits from contract penalties” pertains to compensations due to delays by some customers and item “797 - Prior years adjustments” refers to the settlement of a credit note pertaining to the accounting period of 2018.

Regarding the “798 - Other incomes and gains” item, it comprises the amortisation allocated for 2019 of the sums received from the Cohesion Fund, as investment subsidies (Note 8.2.33.4).

### 8.2.33 - Other relevant information

#### 8.2.33.1 - Receivables from Associated Municipalities

At the end of fiscal year 2019, the receivables from the associated Municipalities, classified in the balance sheet under “Clients”, concerning services associated with the treatment of municipal solid waste, and under the item “Other debtors” in relation to financial contributions, were as follows:

Municipality	Treatment of municipal solid waste	
	31/12/2019	31/12/2018
C.M. Porto	0,00	0,00
C.M. Maia	0,00	0,00
C.M. Vila do Conde	143 966,51	135 921,29
C.M. Gondomar	748 980,36	713 505,65
C.M. Valongo	121 147,53	109 637,09
C.M. Póvoa de Varzim	111 081,22	107 952,10
C.M. Espinho	54 394,35	52 334,98
C.M. Matosinhos	297 943,46	282 996,31
	<b>1 477 513,43</b>	<b>1 402 347,42</b>



Municipality	Reimbursement to investments	
	31/12/2019	31/12/2018
C.M. Porto	182 205,84	156 007,55
C.M. Maia *	3 171 280,88	3 171 280,88
C.M. Vila do Conde	56 027,86	53 356,86
C.M. Gondomar	291 031,76	274 163,58
C.M. Valongo	46 820,02	42 807,02
C.M. Póvoa de Varzim	43 418,40	42 537,28
C.M. Espinho	21 110,78	20 608,98
C.M. Matosinhos	115 412,20	110 131,46
	<b>3 927 307,74</b>	<b>3 870 893,61</b>

### 8.2.33.2 - General Government and Other Public Entities

At the end of 2019, the balance of the account “State and other public bodies” were as follows:



	31/12/2019	31/12/2018
Debit Balances		
Value Added Tax	1 611 500,63	885 542,48
ADSE	0,00	0,00
	<b>1 611 500,63</b>	<b>885 542,48</b>
Credit Balances		
Income Taxes Withheld - individuals	38 030,29	33 262,02
Contributions to Social Security	46 597,47	37 083,43
Waste Disposal Tax	0,00	0,00
Other Taxation	36 521,73	36 864,47
	<b>121 149,49</b>	<b>107 209,92</b>

### 8.2.33.3 - Amounts owed to Credit Institutions

On 31<sup>st</sup> December 2019, loans granted were as follows:

	(Unit: euro)		
	Short term	Medium Long term	Total
Loan from EIB - European Investment Bank	9 850 000,00	24 802 689,60	34 652 689,60

This item includes a loan granted by the European Investment Bank, amounting to 53,000,000 euros, to finance the study, conception, execution, reception and operation of solid waste management facilities in the Metropolitan Area of Porto. This loan will be repaid in

11 consecutive increasing annual payments, having so far been repaid a total of 18,347,310.40.

On 31<sup>st</sup> December 2019, the summary of the repayment plan scheduled for both funds mentioned above was as follows:

	(Unit: euro)
	Amount
2020	9 850 000,00
2021	8 300 000,60
2022	9 000 000,00
2023	3 751 344,50
2024	3 751 344,50
	<b>34 652 689,60</b>



### 8.2.33.4 - Accruals and Deferrals

At the end of the fiscal year 2019 the balance of these items were as follows:

	(Unit: euro)	
	31/12/2019	31/12/2018
<b>Accrued income:</b>		
Interest receivable	1 531,14	10 674,01
Other accrued income	6 000,00	6 000,00
<b>Deferred Costs</b>		
Stocks	0,00	7 469,35
Diesel Stock	35 780,24	17 168,00
Pluriannual costs	106 437,41	41 345,85
Purchases	205 488,76	670 288,17
Other Deferred Costs	1 442 171,12	1 451 460,72
	<b>1 797 408,67</b>	<b>2 204 406,10</b>
<b>Accrued Costs:</b>		
Accrued remunerations	563 293,39	538 469,26
Interest Payable	886 802,68	1 110 207,05
Other accrued costs	2 896 978,70	2 603 601,84
<b>Deferred Income:</b>		
Corporate Income Tax (IRC) to be settled	74 601,56	74 601,56
Nutrimais - Customer Consignment	90 150,00	0,00
Subsidies for Investments	46 496 972,24	53 462 500,58
Contributions	339 513,51	188 275,05
	<b>51 348 312,08</b>	<b>57 977 655,34</b>

## 8.2.33.5 - External Services and Supplies

On December 31<sup>st</sup> 2019, the balance of this item was as follows:



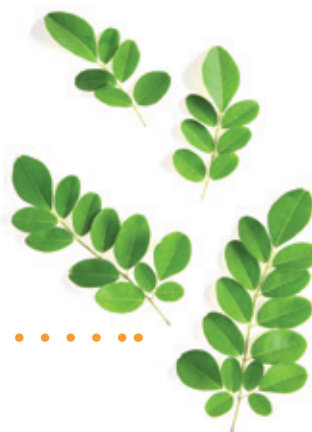
(Unit: euro)

Items		31/12/2019	31/12/2018
621	Subcontracts	23 559 583,49	22 329 305,64
62211	Electricity	237 472,59	191 958,76
62212	Fuel	158 053,00	152 494,50
62213	Water	16 628,22	19 226,93
62214	Other Fluids	21 365,40	16 447,96
62215	Tools	27 929,66	16 741,53
62216	Books and Technical Documentation	1 835,45	2 367,50
62217	Office Stationaries	30 834,70	35 159,10
62218	Samples	24 588,39	14 214,89
62219	Rents and Rentals	343 418,48	219 783,86
62221	Promotional Expenses	27 647,90	32 345,63
62222	Communications	50 401,25	43 836,75
62223	Insurance	76 749,12	74 189,59
62225	Transport of Goods	9 367,14	7 239,54
62226	Transport of Employees	625,95	1 210,05
62227	Business Trips	130 282,19	109 208,84
62229	Fees	277 005,00	178 944,17
62231	Legal Expenses	4 981,80	377,60
62232	Maintenance and Repairs	659 708,71	534 315,69
62233	Advertising and Promotion	128 472,01	125 302,77
62234	Cleaning, Hygiene and Confort	111 098,21	104 220,56
62235	Security	210 677,55	167 518,88
62236	Specialised Labour	2 031 954,12	1 461 573,61
62298/9	Other Supplies and Services	760 675,95	769 899,00
		<b>28 901 356,28</b>	<b>26 607 883,35</b>



## 8.3 - Notes on the Budget process and its implementation

### 8.3.1 - Amendments to the Budget



## REVENUE



Year 2019  
N. Modification: 0  
N. of Revision: 1  
Unit: euros

Economic Classification		Revenue				Obs (7)
Code (1)	Description (2)	Initial forecasts (3)	Budget amendments		Rectified forecasts (6)=(3)+(4)-(5)	
			Registration / Reinforcement (4)	Reductions / Cancellations (5)		
	<b>Current Revenue</b>					
<b>02</b>	<b>Indirect Taxes</b>	<b>1.040.847,39</b>	<b>0,00</b>	<b>0,00</b>	<b>1.040.847,39</b>	
0202	Other	1.040.847,39	0,00	0,00	1.040.847,39	
020206	Specific Indirect Taxes Local Authorities	1.040.847,39	0,00	0,00	1.040.847,39	
0202069999	Other	1.040.847,39	0,00	0,00	1.040.847,39	
<b>05</b>	<b>Property incomes</b>	<b>15.800,00</b>	<b>0,00</b>	<b>0,00</b>	<b>15.800,00</b>	
0502	Interest - Financial Corporations	15.800,00	0,00	0,00	15.800,00	
050201	Banks and other Financial Institutions	15.800,00	0,00	0,00	15.800,00	
<b>07</b>	<b>Sale of current Goods and Services</b>	<b>44.381.931,18</b>	<b>0,00</b>	<b>0,00</b>	<b>44.381.931,18</b>	
0701	Sale of Goods	27104.511,78	0,00	0,00	27104.511,78	
070110	Waste and Residues and Rejects	693.753,01	0,00	0,00	693.753,01	
07011001	Energy Recovery Plant	693.753,01	0,00	0,00	693.753,01	
0701100101	Ferrous scrap	421.253,01	0,00	0,00	421.253,01	
0701100102	Sucatas não ferrosas/Metal das escórias	250.000,00	0,00	0,00	250.000,00	
0701100103	Vidro das escórias	22.500,00	0,00	0,00	22.500,00	
070111	Finished Products and Intermediates	26.410.758,77	0,00	0,00	26.410.758,77	
07011101	Energy Recovery Plant	18.076.080,00	0,00	0,00	18.076.080,00	
0701110101	Energy	18.076.080,00	0,00	0,00	18.076.080,00	
07011102	Multimaterial Recycling	7.374.008,88	0,00	0,00	7.374.008,88	
0701110201	Sorting Plant	6.316.391,34	0,00	0,00	6.316.391,34	
070111020101	Paper/Cardboard	1.756.600,73	0,00	0,00	1.756.600,73	
070111020102	Mixed Paper	293.195,76	0,00	0,00	293.195,76	
070111020103	PEAD	515.579,76	0,00	0,00	515.579,76	
070111020104	PET	773.932,50	0,00	0,00	773.932,50	
070111020105	PVC	40.905,31	0,00	0,00	40.905,31	
070111020106	T-PACK	399.064,56	0,00	0,00	399.064,56	
070111020107	Aluminium	49.483,98	0,00	0,00	49.483,98	
070111020108	Steel	362.809,73	0,00	0,00	362.809,73	
070111020112	Plastic film	679.934,88	0,00	0,00	679.934,88	
070111020113	Mixed plastics	1.427.412,96	0,00	0,00	1.427.412,96	
070111020199	Others	17.471,17	0,00	0,00	17.471,17	
0701110202	Sorting Platform	872.501,44	0,00	0,00	872.501,44	
070111020203	Plastics	471.65,45	0,00	0,00	471.65,45	
070111020205	Light scrap	113.022,00	0,00	0,00	113.022,00	
070111020206	Glass	689.254,40	0,00	0,00	689.254,40	
070111020207	Madeira Embalagem	954,00	0,00	0,00	954,00	
070111020208	EPS - Styrofoam	15.447,13	0,00	0,00	15.447,13	
070111020299	Others	6.658,46	0,00	0,00	6.658,46	
0701110203	WEEE Platform	185.116,10	0,00	0,00	185.116,10	
070111020301	Cooling Equipment	42.868,96	0,00	0,00	42.868,96	

Economic Classification		Revenue				Obs (7)
Code (1)	Description (2)	Initial forecasts (3)	Budget amendments		Rectified forecasts (6)=(3)+(4)-(5)	
			Registration / Reinforcement (4)	Reductions / Cancellations (5)		
070111020302	White Line	21.434,48	0,00	0,00	21.434,48	
070111020303	Small electrical appliances and computing	68.200,61	0,00	0,00	68.200,61	
070111020304	Televisions and Monitors	48.714,88	0,00	0,00	48.714,88	
070111020305	Fluorescent lamps	3.897,17	0,00	0,00	3.897,17	
07011103	Composting	855.252,83	0,00	0,00	855.252,83	
0701110301	Organic compost	855.252,83	0,00	0,00	855.252,83	
07011104	Landfills	104.697,60	0,00	0,00	104.697,60	
0701110401	Electricity - Biogas	104.697,60	0,00	0,00	104.697,60	
070111040101	Electricity - Ermesinde Biogas Landfill	83.758,08	0,00	0,00	83.758,08	
070111040102	Electricity - Matosinhos Biogas Landfill	20.939,52	0,00	0,00	20.939,52	
07011105	Products Horta "Formiga"	719,46	0,00	0,00	719,46	
0701110501	Various products	719,46	0,00	0,00	719,46	
0702	Services	17.277.419,40	0,00	0,00	17.277.419,40	
070209	Specific Services of Local Authorities	17.277.419,40	0,00	0,00	17.277.419,40	
07020902	Solid Waste	17.275.574,40	0,00	0,00	17.275.574,40	
0702090201	Deposition in the Energy Recovery Plant	17.275.574,40	0,00	0,00	17.275.574,40	
070209020101	From Municipalities	17.204.656,69	0,00	0,00	17.204.656,69	
070209020102	From the private sector	70.917,71	0,00	0,00	70.917,71	
07020999	Others	1.845,00	0,00	0,00	1.845,00	
0702099902	Holiday Camps	1.845,00	0,00	0,00	1.845,00	
<b>08</b>	<b>Other Current Revenue</b>	<b>2.728.490,64</b>	<b>0,00</b>	<b>0,00</b>	<b>2.728.490,64</b>	
0801	Others	2.728.490,64	0,00	0,00	2.728.490,64	
080199	Others	2.728.490,64	0,00	0,00	2.728.490,64	
08019903	VAT Refunds	1.361.468,51	0,00	0,00	1.361.468,51	
08019999	Several	1.367.022,13	0,00	0,00	1.367.022,13	
0801999999	Others	1.367.022,13	0,00	0,00	1.367.022,13	
	<b>Total of Current Revenues</b>	<b>48.167.069,21</b>	<b>0,00</b>	<b>0,00</b>	<b>48.167.069,21</b>	
	<b>Capital Revenues</b>					
<b>10</b>	<b>Capital transfers</b>	<b>14.815.283,30</b>	<b>0,00</b>	<b>0,00</b>	<b>14.815.283,30</b>	
1003	Central Administration	7.715.634,38	0,00	0,00	7.715.634,38	
100307	State-Owned Community co-financed projects	7.715.634,38	0,00	0,00	7.715.634,38	
10030701	Cohesion Fund	7.687.120,40	0,00	0,00	7.687.120,40	
1003070103	POSEUR	7.687.120,40	0,00	0,00	7.687.120,40	
10030702	Others	28.513,98	0,00	0,00	28.513,98	
1005	Local Government	7.099.648,92	0,00	0,00	7.099.648,92	
100501	Continent	7.099.648,92	0,00	0,00	7.099.648,92	
10050101	From Municipalities	7.099.648,92	0,00	0,00	7.099.648,92	
<b>16</b>	<b>Balance of previous financial year</b>	<b>0,00</b>	<b>26.674.081,66</b>	<b>0,00</b>	<b>26.674.081,66</b>	
1601	Budget Balance	0,00	26.674.081,66	0,00	26.674.081,66	
160101	In Possession of Service	0,00	26.674.081,66	0,00	26.674.081,66	
	<b>Total Capital Revenues</b>	<b>14.815.283,30</b>	<b>26.674.081,66</b>	<b>0,00</b>	<b>41.489.364,96</b>	
	<b>Total Revenue</b>	<b>62.982.352,51</b>	<b>26.674.081,66</b>	<b>0,00</b>	<b>89.656.434,17</b>	

(3) Initial forecasts: amounts corresponding to the initial budget.

(6) Forecasts rectified: final figures on the estimated revenue to be collected. Includes balance of previous year.

# EXPENDITURE



Year 2019  
N. Modification: 9  
N. of Revision: 1  
Unit: euro

Economic Classification		Expenditure					Obs (7)
Code (1)	Description (2)	Initial locations (3)	Modificações Orçamentais		Replacements reduced to payments (6)	Rectified allocations (7)= (3)+(4)-(5)+(6)	
			Registration / Reinforcement (4)	Reductions / Cancellations (5)			
<b>01</b>	<b>Current Expenditure</b>						
01	Personnel Expenditure	5 050 628,02	290 700,00	172 750,00		5 168 578,02	
0101	Certain and Permanent Remunerations	4 020 352,00	103 200,00	172 750,00		3 950 802,00	
010102	Corporate Boards	44 808,72	0,00	0,00		44 808,72	
010104	Personnel legal framework for individual work contract	2 547 144,50	60 000,00	172 750,00		2 434 394,50	
01010401	Personal service	2 238 095,46	60 000,00	0,00		2 298 095,46	
01010404	Personnel recruitment for new working positions	309 049,04	0,00	172 750,00		136 299,04	
010107	Pessoal em Regime de Tarefa ou Avença	307 292,38	40 000,00	0,00		347 292,38	
010108	Waiting staff retirement	1 000,00	0,00	0,00		1 000,00	
010111	Representation	35 961,84	3 200,00	0,00		39 161,84	
010112	Supplements and awards	391 488,24	0,00	0,00		391 488,24	
01011201	Insanity allowance	391 488,24	0,00	0,00		391 488,24	
010113	Meal allowance	261 720,36	0,00	0,00		261 720,36	
010114	Holiday and Christmas allowance	430 935,96	0,00	0,00		430 935,96	
01011401	Holiday allowance	215 467,98	0,00	0,00		215 467,98	
01011402	Christmas allowance	215 467,98	0,00	0,00		215 467,98	
0102	Occasional and variable allowances	57 263,84	30 000,00	0,00		87 263,84	
010202	Overtime	7 872,58	4 000,00	0,00		11 872,58	
010204	Daily subsistence allowance	35 330,00	25 000,00	0,00		60 330,00	
010205	Allowance for faults	2 070,96	0,00	0,00		2 070,96	
010211	Shift allowance	10 590,74	1 000,00	0,00		11 590,74	
010214	Other allowances in cash or species	1 399,56	0,00	0,00		1 399,56	
0103	Social Security	973 012,18	157 500,00	0,00		1 130 512,18	
010301	Health charges	58 740,98	100 000,00	0,00		158 740,98	
010302	Other health charges	38 064,93	10 000,00	0,00		48 064,93	
01030201	Contributions of ADSE	38 064,93	10 000,00	0,00		48 064,93	
010303	Family allowance for children and youth	15 025,20	0,00	0,00		15 025,20	
010304	Other family benefits	100,00	2 000,00	0,00		2 100,00	
010305	Contributions to Social Security	784 489,17	41 000,00	0,00		825 489,17	
01030502	Social security - general scheme	784 489,17	41 000,00	0,00		825 489,17	
0103050201	General pension fund	336 852,67	41 000,00	0,00		377 852,67	
0103050202	General scheme	447 636,50	0,00	0,00		447 636,50	
010306	Accidents and occupational diseases	583,00	1 500,00	0,00		2 083,00	
010309	Insurance	76 008,90	3 000,00	0,00		79 008,90	
01030901	Insurance for working accidents and occupational diseases	68 184,90	0,00	0,00		68 184,90	
01030903	Life insurance	7 824,00	3 000,00	0,00		10 824,00	
<b>02</b>	<b>Purchase of current goods and services</b>	<b>33 736 536,07</b>	<b>7 951 474,42</b>	<b>414 924,42</b>		<b>41 273 086,07</b>	
0201	Acquisition of goods	967 362,46	111 000,00	100 200,00		978 162,46	
020101	Raw materials and subsidiaries	156 774,56	0,00	0,00		156 774,56	
020102	Fuels and lubricants	284 451,97	36 000,00	0,00		320 451,97	
02010201	Gasoline	8 905,20	1 000,00	0,00		9 905,20	
02010202	Diesel	234 072,76	35 000,00	0,00		269 072,76	
02010299	Other	41 474,01	0,00	0,00		41 474,01	
020104	Cleaning and hygiene	17 007,02	20 000,00	0,00		37 007,02	
020105	Meals - food catering	36 106,35	20 000,00	0,00		56 106,35	
020107	OTHER STUFF - PARTS	36 141,47	25 000,00	0,00		61 141,47	
020108	AWARD PRIZES AND GIFTS	58 966,02	0,00	0,00		58 966,02	



Year 2019  
 N. Modification: 9  
 N. of Revision: 1  
 Unit: euro

Economic Classification		Expenditure					Obs (7)
Code (1)	Description (2)	Initial locations (3)	Modificações Orçamentais		Replacements reduced to payments (6)	Rectified allocations (7)= (3)+(4)-(5)+(6)	
			Registration / Reinforcement (4)	Reductions / Cancellations (5)			
020114	Other stuff - parts	300 981,02	0,00	100 200,00		200 781,02	
020115	Award prizes and gifts	19 146,47	10 000,00	0,00		29 146,47	
020117	Tools and utensils	51 668,33	0,00	0,00		51 668,33	
020118	Books and technical documentation	6 119,25	0,00	0,00		6 119,25	
0202	Purchase of services	32 769 173,61	7 840 474,42	314 724,42		40 294 923,61	
020201	Costs of facilities	343 510,80	18 000,00	0,00		361 510,80	
02020101	Electricity	320 722,17	15 000,00	0,00		335 722,17	
02020102	Water	22 788,63	3 000,00	0,00		25 788,63	
020202	Cleaning and hygiene	118 965,57	40 000,00	0,00		158 965,57	
020203	Conservation of goods	796 349,83	0,00	0,00		796 349,83	
020206	Leasing equipment	87 278,93	0,00	0,00		87 278,93	
020208	Leasing other goods	100,00	0,00	0,00		100,00	
020209	Communications	83 492,67	40 000,00	0,00		123 492,67	
020210	Transport	47 917,10	20 000,00	0,00		67 917,10	
020211	Representation of services	37 699,50	0,00	0,00		37 699,50	
020212	Insurance	69 289,49	15 000,00	0,00		84 289,49	
020213	Travel and stays	264 400,82	30 000,00	46 724,42		247 676,40	
020214	Studies, advice, projects consultancy	1 753 243,08	80 000,00	168 000,00		1 665 243,08	
020215	Training	196 258,80	60 000,00	0,00		256 258,80	
020216	Seminars, exhibitions and similar	429 622,13	0,00	0,00		429 622,13	
020217	Advertising	462 162,71	0,00	100 000,00		362 162,71	
020218	Security and surveillance	254 898,34	30 750,00	0,00		285 648,34	
020219	Technical assistance	314 899,64	0,00	0,00		314 899,64	
020220	Other specialized labours	1 305 971,02	280 000,00	0,00		1 585 971,02	
020222	Health services	22 700,00	0,00	0,00		22 700,00	
020225	Other services	26 180 413,18	7 226 724,42	0,00		33 407 137,60	
02022502	Exploration of the landfill annex to energy recovery plant	431 384,26	200 000,00	0,00		631 384,26	
02022503	Exploration of the energy recovery plant	20 035 341,39	5 250 000,00	0,00		25 285 341,39	
02022504	Exploration compositing plant	2 463 643,34	1 250 000,00	0,00		3 713 643,34	
02022505	Ermesinde biogas landfill exploration	75 374,40	0,00	0,00		75 374,40	
02022506	Matosinhos biogas landfill exploration	22 140,00	26 724,42	0,00		48 864,42	
02022508	Transport and treatment of leachate	107 973,09	0,00	0,00		107 973,09	
02022509	External social responsibility	510 391,12	0,00	0,00		510 391,12	
02022510	Internal communication and social responsibility	126 265,48	0,00	0,00		126 265,48	
02022512	Operation of the sorting plant	1 895 151,84	250 000,00	0,00		2 145 151,84	
02022599	Other	512 748,26	250 000,00	0,00		762 748,26	
<b>03</b>	<b>Interest and other charges</b>	<b>1 886 255,17</b>	<b>2 000,00</b>	<b>0,00</b>		<b>1 888 255,17</b>	
0301	Interest on public debt	1 754 108,33	0,00	0,00		1 754 108,33	
030103	Financial corporations	1 754 108,33	0,00	0,00		1 754 108,33	
03010302	Loans to medium and long term	1 754 108,33	0,00	0,00		1 754 108,33	
0301030201	Eib - european investment bank	1 754 108,33	0,00	0,00		1 754 108,33	
0305	Other interest	50,00	0,00	0,00		50,00	
030501	Interest on late payments	50,00	0,00	0,00		50,00	
0306	Other financial charges	132 096,84	2 000,00	0,00		134 096,84	
030601	Other financial charges	132 096,84	2 000,00	0,00		134 096,84	
03060101	Bank guarantees	131 296,84	0,00	0,00		131 296,84	
03060199	Other	800,00	2 000,00	0,00		2 800,00	



Year 2019  
N. Modification: 9  
N. of Revision: 1  
Unit: euro

Economic Classification		Expenditure					Obs (7)
Code (1)	Description (2)	Initial locations (3)	Modificações Orçamentais		Replacements reduced to payments (6)	Rectified allocations (7)= (3)+(4)-(5)+(6)	
			Registration / Reinforcement (4)	Reductions / Cancellations (5)			
<b>04</b>	<b>Current transfers</b>	<b>91 691,40</b>	<b>0,00</b>	<b>0,00</b>		<b>91 691,40</b>	
0407	Instituições sem fins lucrativos	80 540,00	0,00	0,00		80 540,00	
040701	Instituições sem fins lucrativos	80 540,00	0,00	0,00		80 540,00	
0408	Families	11 151,40	0,00	0,00		11 151,40	
040802	Other	11 151,40	0,00	0,00		11 151,40	
<b>06</b>	<b>Other current expenditure</b>	<b>2 059 155,44</b>	<b>45 000,00</b>	<b>373 000,00</b>		<b>1 731 155,44</b>	
0602	Several	2 059 155,44	45 000,00	373 000,00		1 731 155,44	
060201	Taxes and fees	25 892,94	45 000,00	0,00		70 892,94	
060203	Other	2 033 262,50	0,00	373 000,00		1 660 262,50	
06020305	Other	2 033 262,50	0,00	373 000,00		1 660 262,50	
0602030501	Rents and rentals	568 098,88	0,00	0,00		568 098,88	
0602030599	Other	1 465 163,62	0,00	373 000,00		1 092 163,62	
	<b>Total Current Expenditure</b>	<b>42 824 266,10</b>	<b>8 289 174,42</b>	<b>960 674,42</b>	<b>0,00</b>	<b>50 152 766,10</b>	
<b>07</b>	<b>Capital expenditure</b>	<b>9.931.585,63</b>	<b>19.765.581,66</b>	<b>420.000,00</b>		<b>29.277.167,29</b>	
0701	<b>Purchase of investment products</b>	<b>9.931.585,63</b>	<b>19.765.581,66</b>	<b>420.000,00</b>		<b>29.277.167,29</b>	
	Investments						
070101	LAND	10 012,81	400 000,00	0,00		410 012,81	
070104	Constructions	5 121 180,22	2 248 909,00	0,00		7 370 089,22	
07010401	Bridges, streets and complementary works	19 100,00	86 100,00	0,00		105 200,00	
07010411	Infrastructure for solid waste treatment	4 978 912,94	645 235,00	0,00		5 624 147,94	
07010413	Other	123 167,28	1 517 574,00	0,00		1 640 741,28	
070106	Vehicles	66 420,00	2 319 534,00	0,00		2 385 954,00	
07010601	Waste collection	66 420,00	2 164 677,00	0,00		2 231 097,00	
07010602	Outro	0,00	154 857,00	0,00		154 857,00	
070107	Computer equipment	106 813,36	995 488,20	0,00		1 102 301,56	
070108	Computer software	33 671,25	689 354,50	0,00		723 025,75	
070109	Administrative equipment	367 636,59	118 400,00	0,00		486 036,59	
070110	Basic equipment	2 191 565,14	9 803 540,41	400 000,00		11 595 105,55	
07011001	Waste collection equipment	2 031 829,57	7 674 817,96	300 000,00		9 406 647,53	
07011002	Other	159 735,57	2 128 722,45	100 000,00		2 188 458,02	
0701100201	Waste treatment equipment	159 735,57	2 128 722,45	100 000,00		2 188 458,02	
070111	Tools and equipment	8 791,03	93 436,95	0,00		102 227,98	
070113	Intangible investments	2 460,00	0,00	0,00		2 460,00	
070115	Other investments	2 023 035,23	3 096 918,60	20 000,00		5 099 953,83	
<b>10</b>	<b>Financial liabilities</b>	<b>9 250 000,00</b>	<b>0,00</b>	<b>0,00</b>		<b>9 250 000,00</b>	
1006	Loans to medium and long term	9 250 000,00	0,00	0,00		9 250 000,00	
100603	Financial Corporations -Banks and other institutions	9 250 000,00	0,00	0,00		9 250 000,00	
10060301	European investment bank - EIB	9 250 000,00	0,00	0,00		9 250 000,00	
1006030103	21845 loan	9 240 000,00	0,00	0,00		9 240 000,00	
100603010301	Amortization of capital	9 240 000,00	0,00	0,00		9 240 000,00	
1006030104	23440 Loan	10 000,00	0,00	0,00		10 000,00	
100603010401	Amortization of capital	10 000,00	0,00	0,00		10 000,00	
	<b>Total Capital Expenditure</b>	<b>19 181 585,63</b>	<b>19 765 581,66</b>	<b>420 000,00</b>	<b>0,00</b>	<b>38 527 167,29</b>	
	<b>Total Expenditure</b>	<b>62 005 851,73</b>	<b>28 054 756,08</b>	<b>1 380 674,42</b>	<b>0,00</b>	<b>88 679 933,39</b>	

(3) Initial allocations: amounts corresponding to the initial budget.

(7) Rectified allocations: amounts corresponding to the final figures of expenditure in the budget.

# AMENDMENTS TO THE MULTIYEAR INVESTMENT PLAN

Year 2019  
 Nr. Modification: 4  
 N. of Revision: 1  
 Unit: euro

Purpose	Economic Classification Code	Nr. of project/ action	Resp.	Dates		EXPENDITURE							Modification (+/-) (f)-(d)-(c)		
				Beg.	End	2019		Next Years			2020	2021		2022	Others
						Total	Corrected allocation (b)-(d)+(f)	Defined Financing		Financing not specified (e)					
								Current allocation (a)-(c)+(e)	Corrected allocation (b)-(d)+(f)						
Construction of the new Intermunicipal Landfill		008/00	Lipor	2000	2037	0,00	0,00	0,00	0,00	11.750.000,00	0,00	0,00	0,00	0,00	0,00
Acquisition of land for the Intermunicipal landfill and its access roads	070101	009/00	Lipor	2003	2020	1.001,281	410.012,81	410.012,81	410.012,81	0,00	0,00	0,00	0,00	0,00	400.000,00
Design/implementation of projects aimed at environmental education	070115	065/00	Lipor	2000	2024	982.424,69	982.424,69	982.424,69	982.424,69	0,00	0,00	0,00	0,00	0,00	0,00
Design of the node and the access road to the new Ermesinde Composting Plant	070115	001/01	Lipor	2001	2020	91.594,63	494.813,23	494.813,23	494.813,23	0,00	0,00	0,00	0,00	0,00	403.218,60
Construction of 3rd line LIPOR II	0701100201	030/01	Lipor	2003	2020	25.000,000	150.000,000	150.000,000	150.000,000	0,00	0,00	0,00	0,00	0,00	125.000,000
Energy use of Matosinhos landfill	07010411	032/01	Lipor	2006	2020	29.495,51	29.495,51	29.495,51	29.495,51	0,00	0,00	0,00	0,00	0,00	0,00
Several measures of environmental improvement, and asset valorization in the area surrounding of the Energy Recovery Plant	070115	033/01	Lipor	2004	2020	12.300,000	36.900,000	36.900,000	36.900,000	0,00	0,00	0,00	0,00	0,00	24.600,000
Design / execution of a transfer unit and compaction of UW in the PMA	07010411	034/01	Lipor	2017	2020	3.249.517,43	3.249.517,43	3.249.517,43	3.249.517,43	0,00	0,00	0,00	0,00	0,00	0,00
Acquisition of various equipment administrative	070109	038/01	Lipor	2001	2016	367.636,59	461.436,59	461.436,59	461.436,59	0,00	0,00	0,00	0,00	0,00	93.800,000
Design, implementation and monitoring of an integrated information system	070108	040/01	Lipor	2001	2020	33.671,25	689.815,75	689.815,75	689.815,75	0,00	0,00	0,00	0,00	0,00	656.144,50
Acquisition of several hardware	070107	007/03	Lipor	2003	2020	100.048,36	309.812,56	309.812,56	309.812,56	0,00	0,00	0,00	0,00	0,00	209.764,20
Several measures of environmental improvement, and asset valorization in the area surrounding the Sorting Plant	070115 *	003/04	Lipor	2004	2020	6.800,000	400.154,000	400.154,000	400.154,000	0,00	0,00	0,00	0,00	0,00	393.354,000
Several measures of environmental improvement, and asset valorization in Vila do Conde Landfill surrounding area	07010401	004/04	Lipor	2004	2016	12.300,000	12.300,000	12.300,000	12.300,000	0,00	0,00	0,00	0,00	0,00	0,00
Several measures of environmental improvement and asset valorisation in Póvoa de Varzim landfill surrounding area	07010401	005/04	Lipor	2004	2020	12.300,000	12.300,000	12.300,000	12.300,000	0,00	0,00	0,00	0,00	0,00	0,00
Several measures of supervision and monitoring of the Energy Recovery Plant	020220 *	008/04	Lipor	2004	2020	241.192,75	241.192,75	241.192,75	241.192,75	0,00	0,00	0,00	0,00	0,00	235.000,000
Operation Rental of equipment and vehicles	020206 *	009/04	Lipor	2013	2020	118.633,91	118.633,91	118.633,91	118.633,91	0,00	0,00	0,00	0,00	0,00	60.000,000
Projectos de compostagem caseira e agricultura biológica	07010413	002/06	Lipor	2006	2020	151.290,000	151.290,000	151.290,000	151.290,000	0,00	0,00	0,00	0,00	0,00	0,00



Objectivo	Código Class. Económico	Número do Proj/ Acção	Resp.	Datas		Despesas						Modificação (+/-) (f)=(d)-(c)			
				Ini.	Fim	2019			Anos seguintes						
						Total	Financiamento definido		2020	2021	2022		Outros		
							Dotação actual (a)=(C)+(e)	Dotação corrigida (b)=(d)+(f)						Dotação actual (c)	Dotação corrigida (d)
Financial Charges	0301030201	006/12	Lipor	2012	2020	1754108,33	1754108,33	1754108,33	1754108,33	0,00	13489601,3	91752593	567362,45	386913,67	0,00
Providing for Additional Meal	020105*	007/12	Lipor	2012	2020	45288,60	60288,60	60288,60	60288,60	0,00	3500000,00	3500000,00	3500000,00	3500000,00	1500000,00
Electricity Supply	02020101*	008/12	Lipor	2012	2020	3214361,0	3214361,0	3214361,0	3214361,0	0,00	3007000,00	3007000,00	3007000,00	3007000,00	0,00
Provision of Training Services	0202015	009/12	Lipor	2012	2020	57471,00	57471,00	57471,00	57471,00	0,00	5000000,00	5000000,00	5000000,00	5000000,00	0,00
Providing Specialized Works	0202020	011/12	Lipor	2012	2020	1134828,82	1334828,82	1334828,82	1334828,82	0,00	9450000,00	8950000,00	8450000,00	7950000,00	2000000,00
Provision of Health Services	0202022	012/12	Lipor	2012	2020	227000,00	227000,00	227000,00	227000,00	0,00	2200000,00	1800000,00	1800000,00	2000000,00	0,00
Rents and rentals	0602030501	013/12	Lipor	2012	2020	271068,35	271068,35	271068,35	271068,35	0,00	2290000,00	2290000,00	2290000,00	2290000,00	0,00
Studies, advice, projects consultancy	020204*	015/12	Lipor	2012	2020	1122276,49	1172276,49	1172276,49	1172276,49	0,00	10080000,00	8580000,00	8080000,00	7580000,00	5000000,00
Transport and treatment of leachate	02022508	016/12	Lipor	2012	2020	107973,09	107973,09	107973,09	107973,09	0,00	1000000,00	1000000,00	1000000,00	1000000,00	0,00
External Social Responsibility	02022509	017/12	Lipor	2012	2020	37875,00	37875,00	37875,00	37875,00	0,00	3000000,00	3000000,00	3000000,00	3000000,00	0,00
Provision of Cleaning and Hygiene Services	020202	018/12	Lipor	2012	2020	118965,57	158965,57	158965,57	158965,57	0,00	11000000,00	11000000,00	11000000,00	11000000,00	4000000,00
Provision of Telecommunications Services	020209*	019/12	Lipor	2012	2020	92669,94	132669,94	132669,94	132669,94	0,00	5910000,00	5910000,00	5910000,00	5910000,00	4000000,00
Supply of Raw Materials and subsidiaries	020101	020/12	Lipor	2012	2020	156774,56	156774,56	156774,56	156774,56	0,00	10000000,00	10000000,00	10000000,00	10000000,00	0,00
Provision of Maintenance / Conservation Services	020203*	021/12	Lipor	2012	2020	667845,83	667845,83	667845,83	667845,83	0,00	55050000,00	55050000,00	55050000,00	55050000,00	0,00
Insurance	020212*	022/12	Lipor	2012	2020	145298,39	145298,39	145298,39	145298,39	0,00	145113,49	145113,49	145113,49	145113,49	0,00
Supply of fuel and other fluids	02010202*	001/13	Lipor	2013	2020	280546,77	315546,77	315546,77	315546,77	0,00	23500000,00	23500000,00	23500000,00	23500000,00	35000000,00
Promotion of Home Composting in Housing and Communities	070115	001/16	Lipor	2016	2020	116380,85	116380,85	116380,85	116380,85	0,00	467400,00	0,00	0,00	0,00	0,00
Promoção da Redução do Desperdício Alimentar na Restauração e Cidadãos	070115	002/16	Lipor	2016	2020	65166,24	65166,24	65166,24	65166,24	0,00	155800,00	0,00	0,00	0,00	0,00
Conceção e Desenvolvimento de Estudo Piloto sobre a redução do Desperdício Alimentar na região	07010413	003/16	Lipor	2016	2020	0,00	0,00	0,00	0,00	0,00	200000,00	0,00	0,00	0,00	0,00
Promoção do aumento da vida útil dos equipamentos eletrónicos e eletrónicos (REEE)	07010413	005/16	Lipor	2016	2020	53874,00	53874,00	53874,00	53874,00	0,00	179580,00	0,00	0,00	0,00	0,00
Extension and Reinforcement of the Bank of Ecopoints	07011001	007/16	Lipor	2016	2020	25830,00	25830,00	25830,00	25830,00	0,00	86100,00	0,00	0,00	0,00	0,00
Implementation and expansion of selective collection projects PaP of the fraction Multimaterial (residential and non-residential producers)	07011001*	008/16	Lipor	2016	2020	333441,52	13401699,48	11582099,33	11582099,33	1819600,15	4175804,54	0,00	0,00	0,00	1006728796
Implementation and expansion of selective collection projects at Events	7011001	009/16	Lipor	2016	2020	0,00	204057,00	204057,00	204057,00	0,00	6801900,00	0,00	0,00	0,00	204057,00

Objectivo	Código Class. Económico	Número do Proj/ Acção	Resp.	Datas		Despesas						Modificação (+)-(f)= (d)-(c)	
				Ini.	Fim	2019			Anos seguintes				
						Financiamento definido		Financ. não definido (e)	2020	2021	2022		Outros
				Total		Dotação actual (c)	Dotação corrigida (d)						
Implementação e expansão de projetos de recolha seletiva de resíduos verdes (produtores residenciais e não residenciais)	0701001*	01/16	Lipor	2016	2022	63 960,00	63 960,00	0,00	0,00	0,00	0,00	0,00	0,00
Slag Recovery Center	0701041	02/16	Lipor	2016	2020	15 000,00	50 000,00	0,00	1750 000,00	0,00	0,00	0,00	35 000,00
Implementação de sistemas PAYT e cálculo de sistema tarifário PAYT	0701001	01/16	Lipor	2016	2020	0,00	180 810,00	0,00	0,00	0,00	0,00	0,00	180 810,00
Exploração Centro Triagem	0202252	01/16	Lipor	2017	2021	1 895 151,84	2 145 151,84	0,00	1 389 689,40	1 389 689,40	1 042 267,05	0,00	250 000,00
Estratégia de Adaptação às Alterações Climáticas	020213	02/16	Lipor	2017	2020	0,00	0,00	0,00	187 250,00	0,00	0,00	0,00	0,00
Serviços de Deslocação e Viagens	020213	01/17	Lipor	2017	2020	190 488,75	190 488,75	0,00	100 000,00	100 000,00	100 000,00	100 000,00	0,00
Monitorização de projetos de Recolha Seletiva	0701001*	01/18	Lipor	2019	2024	233 700,00	1 828 764,00	0,00	531 688,00	0,00	0,00	0,00	1 595 064,00
<b>TOTALS</b>						<b>53 878 082,79</b>	<b>80 803 664,45</b>	<b>1 819 600,15</b>	<b>173 125 868,17</b>	<b>38 722 496,72</b>	<b>38 122 779,07</b>	<b>68 828 912,14</b>	<b>26 925 581,66</b>

(a), (c) e (e) Dotação do projecto/acção antes da modificação.

\* A acção com sub-acções de diferentes classificações económicas.



### 8.3.3 – Administrative Procurement

## STATEMENT OF CONTRACTS

(Uni: Milhares de Euros)

ENTITY (1)	Contract				Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)		Visto Tribunal Número registro (6)	Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Pricies Revision (14)	
<b>ACORDO</b>														
FERROVIAL SERVIÇOS, S.A.	Acordo utilização de infraestruturas	24-07-2017	10 150	Concurso Público com Publicidade Internacional			2 042	62	0	2 103	4 504	62	0	4 566
<b>AQUISIÇÃO DE BENS</b>														
RESOPRE - SOC. REVENDEDORA APARELHOS DE PRECISÃO, S.A	Fornecimento de contentores com identificador eletrónico para a recolha seletiva porta-a-porta não residencial de resíduos orgânicos	20-12-2018	36	Concurso Público			44	0	0	44	44	0	0	44
<b>ARRENDAMENTO</b>														
MANUEL DUARTE PEREIRA CABRAL	Contrato de arrendamento de duração limitada para fins não habitacionais	24-04-2019	24	Ajuste Direto Geral			18	0	0	18	18	0	0	18
ANA CRISTINA SANTOS FERREIRA COELHO DE BRITO	Contrato de arrendamento de duração limitada para fins não habitacionais	27-05-2019	27	Ajuste Direto Geral			16	0	0	16	16	0	0	16
<b>AVENÇA</b>														
VITOR ALEXANDRE NUNES PEREIRA	Contrato de avença de planeamento de projetos de recolha seletiva em feiras e eventos dos municípios da LIPOR	16-04-2018	18	Ajuste Direto Geral			5	0	0	5	20	0	0	20
EMÍLIA DO ROSÁRIO DA SILVA AZEVEDO PEREIRA DE FARIA	Prestação de serviços de consultoria para o desenvolvimento e acompanhamento de gestão ambiental, em regime de avença	02-07-2018	15	Ajuste Direto Geral			9	0	0	9	17	0	0	17
ADÉLIA DOMINGUES DIAS	Prestação de serviços de assessoria para a comercialização de produtos da LIPOR, na modalidade de avença	10-07-2018	20	Ajuste Direto Geral			14	0	0	14	24	0	0	24
FRANCISCA NEVES MATA DE CARVALHO	Prestação de serviços para a consultoria na área da contratação pública e auditoria	17-08-2018	12	Ajuste Direto Geral			8	0	0	8	13	0	0	13
LEONOR NESTOR AZEVEDO GONÇALVES PEREIRA RODRIGUES	Consultoria para o desenvolvimento e acompanhamento de ferramentas de gestão e de procedimentos na área de comunicação, sustentabilidade e marketing	20-12-2018	12	Ajuste Direto Geral			12	0	0	12	12	0	0	12
MARIA MARGARIDA DOS SANTOS MAIA	Investigação e desenvolvimento de equipamentos de colheita de energia no âmbito do projeto nanotherm4eharv- ptdc/citm-nan/5414/2014, em regime de avença	13-03-2019	10	Ajuste Direto Geral			9	0	0	9	9	0	0	9

ENTITY (1)	Contract				Visto Tribunal	Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)			Número registo (6)	Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Pricies Revision (14)	
<b>EMPREITADA DE OBRAS PÚBLICAS</b>															
PA RESIDEL - OPTIMIZAÇÃO ENERGÉTICA DE RESÍDUOS, S.A.	Concepção, Construção, Fornecimento, Montagem e Exploração do Sistema de Valorização Energética do Biogás do Aterro de Ermesinde da LIPOR	20-08-2007	5 526	Concurso Público com Publicidade Internacional	1108/07	12-11- 2007	18-02-2008	37	0	0	37	2 839	0	0	2 839
TOMAS DE OLIVEIRA, EMPREENHEIROS S.A.	Contrato de Concepção, Construção, Fornecimento, Montagem e Exploração do Sistema de Valorização Energética do Biogás do Aterro Sanitário de Matosinhos, da LIPOR	18-03-2008	2 647	Concurso Público com Publicidade Internacional	473/08	31-05- 2008	27-03-2009	49	0	29	78	928	0	29	958
CONSTRUÇÕES CORTE RECTO, LDA	Contrato de Empreitada de construção de ecocentro e estação de transferência da Póvoa de Varzim	01-02-2018	1 488	Concurso Público	VISA- DO	24-04- 2018	25-07-2018	662	0	0	662	1 476	0	0	1 476
CONSTRUÇÕES CORTE RECTO	Contrato de empreitada de reabilitação da plataforma interior da LIPOR	07-05-2018	2 191	Concurso Público	VISA- DO	14-06- 2018	09-04-2019	751	0	0	751	751	0	0	751
CÁNDIDO JOSÉ RODRIGUES, S.A.	Requalificação do Ecocentro da Varziela, Sistema de Transferência de Resíduos da Recolha Seletiva Embalagens, Papel-Cartão e Vidro	11-06-2019	320	Concurso Público			21-11-2019	41	0	0	41	41	0	0	41
<b>FORNECIMENTOS</b>															
ROLAMENTOS PONTE DA PEDRA, LDA	Fornecimento de ferramentas, equipamentos e material de manutenção diverso	01-01-2017	24	Ajuste Direto Geral			31-03-2017	2	0	0	2	26	0	0	26
APONTAMENTOS DEPOCA - CONSTRUÇÃO E AFINS UNIPessoal, LDA	Contrato de fornecimento e cravação de marcos e delimitação de terrenos	14-06-2017	22	Ajuste Direto Geral			21-11-2017	6	0	0	6	22	0	0	22
FERROVIAL SERVIÇOS,S.A.	Contrato de comodato - viatura 74-30-HU	24-07-2017	10.150	Concurso Público com Publicidade Internacional			20-10-2017	2.042	62	0	2.103	4.504	62	0	4566
A SUPER 2000 MAQUINAS AUTOMÁTICAS DE BEBIDAS S A	Contrato de fornecimento de bebidas quentes e frias para a LIPOR	27-07-2017	22	Ajuste Direto Geral			05-02-2018	4	0	0	4	25	0	0	25
OLIVEIRA MONTEIRO E SOARES S.A.	Contrato de fornecimento de equipamentos e de material de construção diverso	28-07-2017	16	Ajuste Direto Geral			09-03-2018	6	0	0	6	15	0	0	15
OVO SOLUTIONS -SOLUÇÕES AMBIENTAIS, S.A.	Contrato de fornecimento de - 2000 (dois mil) compostores no âmbito do projeto de compostagem caseira	16-08-2017	59	Concurso Público			20-02-2018	15	0	0	15	73	0	0	73
BOMPISO - COMERCIO DE PNEUS, S.A.	Contrato de fornecimento de montagem e reparação de pneus de veículos e maquinas da frota LIPOR	16-08-2017	20	Ajuste Direto Geral			16-05-2018	6	0	0	6	14	0	0	14
EDEN SPRINGS PORTUGAL, S.A.	Contrato de fornecimento de fornecimento de garrafas de água e copos de plástico	25-07-2017	19	Ajuste Direto Geral			20-10-2017	6	0	0	6	14	0	0	14



ENTITY (1)	Contract					Visto Tribunal			Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)	Número registo (6)	Data (7)	Regular Work (9)	Prices Revision (10)		Additional Works (11)	Total (12)-(9)+ (10)+(11)	Regular Work (13)	Prices Revision (14)	Additional Works (15)	Total (16)-(13)+ (14)+(15)			
STAPLES PORTUGAL - EQUIPAMENTO DE ESCRITÓRIO S.A	Contrato de fornecimento de fornecimento de material diverso de escritório	01-09-2017	12	Ajuste Directo Geral			1	0	0	1	14	0	0	14				
HIGIARB - PRODUTOS DE HIGIENE E LIMPEZA, LDA	Contrato de fornecimento de produtos para a lavandaria da LIPOR	19-02-2018	9	Ajuste Directo			1	0	0	1	4	0	0	4				
MANITOU PORTUGAL S.A.	Contrato de fornecimento de peças e de prestação de serviços de reparação para as máquinas industriais da LIPOR	18-05-2018	20	Ajuste Directo			13	0	0	13	21	0	0	21				
MARIA DE FÁTIMA NUNES FONSECA & FILHOS LDA	Contrato de fornecimento de material elétrico diverso	28-05-2018	30	Consulta Prévia			9	0	0	9	37	0	0	37				
SPARS SEGURANÇA E HIGIENE NO TRABALHO LDA	Ajuste direto para o fornecimento de equipamento de proteção individual	04-06-2018	17	Ajuste Directo Geral			7	0	0	7	21	0	0	21				
PETRÓLEOS DE PORTUGAL PETROGAL, S.A.	Ajuste Directo para o Fornecimento de Gás Natural Veicular para as Viaturas da LIPOR		11	Ajuste Directo Geral			4	0	0	4	8	0	0	8				
ROLEAR AUTOMATIZAÇÕES ESTUDIOS E REPRESENTAÇÕES S.A.	Aquisição de gás natural, ao abrigo do acordo quadro da ESPAP, para o fornecimento de gás natural em regime de mercado livre para Portugal Continental	20-07-2018	4	Consulta Prévia ao abrigo de Acordo Quadro			3	0	0	3	4	0	0	4				
OVO SOLUTIONS - SOLUÇÕES AMBIENTAIS, S.A.	Concurso Público para o Fornecimento de Contentores com Identificador Eletrónico para às Recolhas Seletivas Porta-a-porta de Resíduos Orgânicos no Âmbito dos PAPERSU Municipais.	27-08-2018	139	Concurso Público			108	0	0	108	171	0	0	171				
JUMPLÁS - INDÚSTRIA E COMÉRCIO DE PLÁSTICOS, SOCIEDADE UNIPessoal LDA	Consulta Prévia para o Fornecimento de Estruturas para Suporte de Contentores no Âmbito do Projeto PaP Residencial.	07-08-2018	38	Consulta Prévia			19	0	0	19	45	0	0	45				
OVO SOLUTIONS - SOLUÇÕES AMBIENTAIS, S.A.	Fornecimento de Contentores com identificador eletrónico para as recolhas seletivas porta-a-porta de materiais no âmbito dos PAPERSU municipais	05-09-2018	480	Concurso Público com Publicidade Internacional		09-11-2018	279	0	0	279	279	0	0	279				
OVO SOLUTIONS - SOLUÇÕES AMBIENTAIS, S.A.	Fornecimento de 2000 compostores no âmbito do projeto de compostagem caseira	24-09-2018	59	Concurso Público			73	0	0	73	73	0	0	73				
SCHREDER ILUMINAÇÃO S A	Consulta prévia para o fornecimento de luminárias exteriores	21-08-2018	35	Consulta Prévia			8	0	0	8	42	0	0	42				
GALP POWER S A	Aquisição de eletricidade, 100% renovável, em Alta Tensão (AT) - Tetra-Horária, Média Tensão (MT) - Tetra-Horária e Baixa Tensão Normal - (BTN) (ESPAP)	12-07-2018	201	Ajuste Directo ao abrigo de Acordo			174	0	0	174	246	0	0	246				
WURTH - PORTUGAL - TÉCNICA DE MONTAGEM LDA	Fornecimento de Material Diverso	02-10-2018	18	Ajuste Directo Geral			7	0	0	7	8	0	0	8				

ENTITY (1)	Contract				Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)		Visto Tribunal Número registo (6)	Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Pricies Revision (14)	
SUPERHIGIENE SOCIEDADE DE EQUIPAMENTO E HIGIENE INDUSTRIAL, LDA	Contrato Público para o "Fornecimento de Sacos de Plástico para Serviços de Recolha Seletiva de Resíduos"	24-09-2018	96	Concurso Público			72	0	0	72	117	0	0	117
REPSOL PORTUGUESA S.A.	Fornecimento de Combustível Rodoviário a Granel - Gasóleo, para o abastecimento da Frota da Lipor	28-09-2018	51	Consulta Prévia			56	0	0	56	56	0	0	56
SOLIM - EQUIPAMENTOS PARA HIGIENE E LIMPEZA, LDA	Fornecimento e Montagem de Sistemas de Gestão e Controlo Eletrónico de Viaturas para a Recolha Seletiva Porta-a-Porta, no âmbito dos PAPERSU dos Municípios	23-10-2018	170	Concurso Público			157	0	0	157	157	0	0	157
ACCELPER CONSULTING IBERIA, LDA	Fornecimento e Montagem de Estrutura para Equipamento de Logística Reversa	30-11-2018	7	Ajuste Directo			8	0	0	8	8	0	0	8
MILENIO3 - SISTEMAS ELECTRONICOS, LDA	Fornecimento de Soluções Biométricas de Impressão Digital	28-11-2018	11	Ajuste Directo Geral			11	0	0	11	11	0	0	11
GRANALLU TRANSFORMACIONES, S.L.	Fornecimento de Equipamentos Móveis para as Estações de Transferência e Ecocentros	17-12-2018	539	Concurso Público com Publicidade Internacional			561	0	0	561	561	0	0	561
URBAN DNA - MOBILIÁRIO URBANO, LDA	Fornecimento de Equipamentos Móveis para as Estações de Transferência e Ecocentros	21-12-2018	539	Concurso Público com Publicidade Internacional			561	0	0	561	561	0	0	561
DEFINIR CONCEITOS - REPARAÇÃO E COMÉRCIO DE AUTOMÓVEIS, LDA	Peças, Manutenção e Respetiva Reparação das Viaturas Ligeiras da Frota da LIPOR.	27-12-2018	41	Consulta Prévia			17	0	0	17	17	0	0	17
FIDELIDADE - COMPANHIA DE SEGUROS, S.A.	Aquisição de Apólices de Seguro	20-12-2018	123	Concurso Público			108	0	0	108	108	0	0	108
STAPLES PORTUGAL - EQUIPAMENTO DE ESCRITORIO S A	Fornecimento de Material de Escritório Diverso	20-12-2018	12	Ajuste Directo Geral			11	0	0	11	11	0	0	11
BIAALL-CONSULTORES DE GESTÃO, LDA	Licenças da Plataforma IBM COGNOS	20-12-2018	32	Ajuste Directo Geral			39	0	0	39	39	0	0	39
LILIANA ALEXANDRA DE SOUSA BARROS	Fornecimento de Artigos de Higiene, Limpeza E Produtos De Lavandaria	26-12-2018	14	Ajuste Directo Geral			13	0	0	13	13	0	0	13
MILENIO 3 - SISTEMAS ELECTRÓNICOS, LDA	Fornecimento de Soluções Biométricas de Impressão Digital (Registado com o No 2018310)	02-01-2019	11	Ajuste Directo Geral			11	0	0	11	11	0	0	11
GRANALLU TRANSFORMACIONES	Fornecimento de Equipamentos Móveis para as Estações de Transferência e Ecocentros Registado com o No 2018311	02-01-2019	539	Concurso Público com Publicidade Internacional	VISA- DO 2019	13-03- 2019	561	0	0	561	561	0	0	561

ENTITY (1)	Contract				Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)		Visto Tribunal Número registro (6)	Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Pricies Revision (14)	
URBAN DNA - MOBILIÁRIO URBANO, LDA	Fornecimento de Equipamentos Móveis para as Estações de Transferência e Ecocentros Registrado com o No 2018333	02-01-2019	539	Concurso Público com Publicidade			561	0	0	561	561	0	0	561
DEFINIR CONCEITOS - REPARAÇÃO E COMÉRCIO DE AUTOMÓVEIS, LDA	Peças, Manutenção e Respeiva Reparação das Viaturas Pesadas da Frota da LIPOR. Este contrato por erro tem a data de 2018, sendo que o correto é o contrato com o número 2019027	02-01-2019	41	Consulta Prévia			17	0	0	17	17	0	0	17
FIDELIDADE - COMPANHIA DE SEGUROS, S.A.	Aquisição de Apólices de Seguro Registrado com o No 2018318	02-01-2019	123	Concurso Público			108	0	0	108	108	0	0	108
OLIMEC, UNIPessoal, LDA	Peças, Manutenção e Respeiva Reparação das Viaturas Pesadas da Frota da LIPOR. Este contrato por erro tem a data de 2018, sendo que o correto é o contrato com o número 2019027	04-01-2019	18	Consulta Prévia			20	0	0	20	20	0	0	20
STAPLES PORTUGAL - EQUIPAMENTO DE ESCRITÓRIO S A	Fornecimento de Material de Escritório Diverso Registrado com o No 2018320	02-01-2019	12	Ajuste Direto Geral			11	0	0	11	11	0	0	11
IACCESS LDA	Ajuste Direto para a Aquisição de Material Ortopédico e Ajudas Técnicas ao abrigo da 13.ª fase da "Operação Tampinhas".	16-01-2019	20	Ajuste Direto Geral			22	0	0	22	22	0	0	22
OLIMEC, UNIPessoal, LDA	Peças, Manutenção e Respeiva Reparação das Viaturas Pesadas da Frota da LIPOR	04-01-2019	18	Consulta Prévia			20	0	0	20	20	0	0	20
LILIANA ALEXANDRA DE SOUSA BARROS	Fornecimento de Artigos de Higiene, Limpeza e Produtos de Lavandaria Registrado com o No 2018_328	02-01-2019	14	Ajuste Direto Geral			13	0	0	13	13	0	0	13
REPSOL PORTUGUESA S.A.	Combustíveis Rodoviários, ao abrigo do AQ da Central Compras LIPOR ( Lote 2 )	28-02-2019	150	Consulta Prévia ao abrigo de Acordo Quadro			174	0	0	174	174	0	0	174
ORGINUS SERVIÇOS DE INFORMÁTICA, LDA	Internet, Transmissão de Dados, Comunicações Convergentes Fixo/Móvel e Aquisição de uma Central Telefónica IP PBX - Lote 3	15-03-2019	144	Concurso Público			86	0	0	86	86	0	0	86
MEGABARCELOS - INFORMÁTICA E TECNOLOGIA, UNIPessoal, LDA	Terminais Portáteis com Leitor de RFID UHF e LF	26-02-2019	39	Consulta Prévia			49	0	0	49	49	0	0	49
VECOURBANDESIGN UNIPessoal, LDA	Fornecimento de Equipamentos de Lazer para o Parque Aventura da LIPOR	10-04-2019	18	Ajuste Direto Geral			22	0	0	22	22	0	0	22
ROLAMENTOS PONTE DA PEDRA, LDA	Fornecimento de Ferramentas, Equipamentos e Material de Manutenção Diverso	16-04-2019	19	Ajuste Direto Geral			7	0	0	7	7	0	0	7
SOMA - ENVIRONMENTAL SOLUTIONS, LDA	Fornecimento e Montagem de Elevadores em Viaturas de Recolha Seletiva Porta-a-Porta Lote 1	02-05-2019	207	Concurso Público			116	0	0	116	116	0	0	116

ENTITY (1)	Contract					Payments in Management				Accumulated Payments				Obs. (17)	
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)	Visto Tribunal Número registo (6)	Data (7)	Date 1 <sup>st</sup> payment (8)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Pricies Revision (14)		Additional Works (15)
BOMPISO - COMÉRCIO DE PNEUS,S.A.	Fornecimento, Montagem e Reparação de Pneus para as Máquinas e Viaturas da Frota da LIPOR	09-05-2019	48	Consulta Prévia			19-07-2019	8	0	0	8	8	0	0	8
PROSOLUÇÕES - SERVIÇOS INTEGRADOS DE GESTÃO, UNIPessoal, LDA	Material Informático	06-05-2019	41	Consulta Prévia			19-07-2019	51	0	0	51	51	0	0	51
DIGHEART - CONSULTADORIA E SERVIÇOS EM TECNOLOGIAS DE INFORMAÇÃO	Sistema de Armazenamento de Dados	29-04-2019	50	Consulta Prévia			19-07-2019	61	0	0	61	61	0	0	61
AUTO - SUECO, LDA	Fornecimento de Peças, Manutenção e Respectiva Reparação da Viatura a Gás Natural da Frota LIPOR	23-05-2019	20	Ajuste Direto Geral			03-10-2019	4	0	0	4	4	0	0	4
SERDIAL VENDING, S.A	Bebidas Quentes e Frias e Disponibilização de Máquinas de Snacks	24-05-2019	22	Consulta Prévia			21-10-2019	9	0	0	9	9	0	0	9
RESITUL - EQUIPAMENTOS, SERVIÇOS E TECNOLOGIAS AMBIENTAIS	Fornecimento e Montagem de Elevadores em Viaturas de Recolha Seletiva Porta-a- Porta - Lote 2	20-05-2019	207	Concurso Público			29-08-2019	116	0	0	116	116	0	0	116
JOSÉ ANTÓNIO MOREIRA RIBEIRO	Fornecimento de Equipamentos para a Lavandaria da LIPOR	25-06-2019	26	Consulta Prévia			20-08-2019	32	0	0	32	32	0	0	32
EDP COMERCIAL - COMERCIALIZAÇÃO DE ENERGIA S A	Consulta Prévia para a Aquisição de Eleticidade, 100% Renovável, em Alta Tensão (AT) - LIPOR II; Média Tensão (MT) - LIPOR I; Média Tensão (MT) - Novo Ponto para a LIPOR II; Biogás Ermesinde e Matosinhos; Baixa Tensão Normal (BTN) - N.º LIPOR II e Escola de Araújo, ao abrigo do Acordo Quadro celebrado pela Central de Compras da LIPOR	25-06-2019	443	Consulta Prévia ao abrigo de Acordo			28-08-2019	75	0	0	75	75	0	0	75
ET EMPRESA EXPORTAÇÕES IMPORTAÇÕES E COOPERAÇÃO INDUSTRIAL LDA	Consulta Prévia para o Fornecimento de Proteção Individual - Lote 1 (Calçado de Trabalho)	17-07-2019	17	Consulta Prévia			07-11-2019	5	0	0	5	5	0	0	5
ROLEAR AUTOMATIZAÇÕES ESTUDOS E REPRESENTAÇÕES S.A.	Consulta Prévia para o Fornecimento de Gás Natural ao abrigo do Acordo - Quadro celebrado pela Central de Compras LIPOR	26-07-2019	7	Consulta Prévia ao abrigo de Acordo			21-10-2019	3	0	0	3	3	0	0	3
SPARS SEGURANÇA E HIGIENE NO TRABALHO LDA	Consulta Prévia para o Fornecimento de Proteção Individual - Lote 3 (Luvas de Trabalho)	17-07-2019	17	Consulta Prévia			07-11-2019	5	0	0	5	5	0	0	5
AUDINOVA - SERVIÇOS AUDIOVISUAIS, LIMITADA	Ajuste Direto para o Fornecimento e Reformulação do Sistema de Vídeo e de Audio dos Auditórios do Edifício Administrativo e Central de Valorização Orgânica	01-08-2019	17	Ajuste Direto Geral			21-11-2019	12	0	0	12	12	0	0	12

ENTITY (1)	Contract				Visto Tribunal	Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Aword Procedures (5)			Número registo (6)	Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+(10)+(11)	Regular Work (13)	Pricies Revision (14)	
URBAN DNA - MOBILIÁRIO URBANO LDA	Concurso Público Para o Fornecimento de Equipamentos Móveis de Apoio às Operações de Reciclagem Multimaterial - Lote 2	23-08-2019	91	Concurso Público			18-12-2019	39	0	0	39	39	0	0	39
ERNESTO SÃO SIMÃO LDA	Ajuste Direto para o Fornecimento de Moldes e Peças BmUp	09-09-2019	17	Ajuste Direto Geral			13-11-2019	21	0	0	21	21	0	0	21
RESOPRE-SOC. REVENDEDORA APARELHOS DE PRECISÃO.S.A	Concurso Público para o Fornecimento de Equipamentos com Identificador Eletrónico para a Recolha Seletiva de Resíduos Verdes no âmbito dos PAPERSU Municipais Lote 2	16-09-2019	34	Concurso Público			18-12-2019	24	0	0	24	24	0	0	24
ROLLING SPACE - UNIPessoal LDA	Consulta Prévia para o Fornecimento de Switch Meraki, SFPS, Licenças Palo Alto Firewall, Software de Antivirus, Software de Cópias de Segurança e Software de Virtualização	10-09-2019	48	Consulta Prévia			17-12-2019	59	0	0	59	59	0	0	59
PLASTICOLORS - TRANSFORMAÇÃO MATERÍAS PLÁSTICAS, LDA.	Concurso Público para fornecimento de sacos de plástico para serviços de recolha seletiva de resíduos.	30-09-2019	138	Concurso Público			04-12-2019	33	0	0	33	33	0	0	33
SOPINAL - INDÚSTRIA DE EQUIPAMENTOS E CONTENTORES, S.A.	Concurso Público para o Fornecimento de Equipamentos com Identificador Eletrónico para a Recolha Seletiva de Resíduos Verdes no âmbito dos PAPERSU Municipais	30-09-2019	34	Concurso Público			18-12-2019	24	0	0	24	24	0	0	24
OLIMEC UNIPessoal LDA	Ajuste Direto para o Fornecimento de Peças, Manutenção e respetiva Reparação das Viaturas Pesadas da Frota da LIPOR	24-09-2019	19	Ajuste Direto Geral			04-12-2019	12	0	0	12	12	0	0	12
MARIA DE FÁTIMA NUNES FONSECA & FILHOS LDA	Ajuste Direto para o Fornecimento de Material Elétrico Diverso	16-10-2019	20	Ajuste Direto Geral			04-12-2019	4	0	0	4	4	0	0	4
ESRI PORTUGAL - SISTEMAS E INFORMAÇÃO GEOGRÁFICA S.A.	Ajuste Direto para o Fornecimento de Plataforma de Informação Geográfica	15-10-2019	58	Ajuste Direto Geral			04-12-2019	12	0	0	12	12	0	0	12
BESSESTRING - UNIPessoal LDA	Ajuste Direto para o Fornecimento de Peças, Manutenção e Reparação para Equipamento de Logística Reversa*	03-10-2019	15	Ajuste Direto Geral			18-12-2019	3	0	0	3	3	0	0	3
LYNXIT CONSULTING, LDA.	Consulta Prévia para o Fornecimento de Licenças	08-11-2019	43	Consulta Prévia			17-12-2019	53	0	0	53	53	0	0	53
PETRÓLEOS PORTUGAL PETROGAL S.A.	Ajuste Direto para o Fornecimento de Gás Natural Veicular para as Viaturas da LIPOR	06-11-2019	16	Ajuste Direto Geral			18-12-2019	1	0	0	1	1	0	0	1
ROLLING SPACE - UNIPessoal LDA	Consulta Prévia para o Fornecimento de Licenças	08-11-2019	43	Consulta Prévia			17-12-2019	53	0	0	53	53	0	0	53
ROLLING SPACE - UNIPessoal LDA	Consulta Prévia para o Fornecimento de Licenças (2019282)	31-01-2020	43	Consulta Prévia			17-12-2019	53	0	0	53	53	0	0	53

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	Object (2)	Date (3)	Amount (4)	Award Procedures (5)			Número registro (6)	Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Pricies Revision (14)	
<b>LICENCAS</b>															
ROLLING SPACE - UNIPessoal, LDA	Fornecimento de Licenças Diversas	19-10-2018	7	Ajuste Directo Geral			17-01-2019	9	0	0	9	0	0	0	9
<b>PRESTAÇÃO DE SERVIÇOS</b>															
ESPAÇO MUNICIPAL EM	Aluguer casa Câmara Municipal da Maia - família do sr. António Teixeira	01-02-2000	10	Ajuste Directo			31-01-2005	1	0	0	1	0	0	0	10
PT COMUNICAÇÃOESS.A.	Anuncio nas Páginas Amarelas na internet	12-03-2007	126	Ajuste Directo			31-01-2005	0	0	0	0	0	0	0	152
PT COMUNICAÇÃOESS.A.	Contrato de instalação de linha telefónica do aterro de Laundos (teff:252623128) No 20074188842	28-12-2007	3	Ajuste Directo			24-01-2008	0	0	0	0	0	0	0	3
PT COMUNICAÇÃOESS.A.	Anuncio Páginas Amarelas na internet	21-02-2008	126	Ajuste Directo			31-01-2005	0	0	0	0	0	0	0	152
PT COMUNICAÇÃOESS.A.	Publicidade Páginas Amarelas	17-03-2008	126	Ajuste Directo			31-01-2005	0	0	0	0	0	0	0	152
PT COMUNICAÇÃOESS.A.	Anuncio Páginas Amarelas na internet	06-05- 2009	126	Ajuste Directo			31-01-2005	0	0	0	0	0	0	0	152
CITRUP - CENTRO DE RESIDUOS,LDA	Acordo para a definição de procedimentos quanto ao encaminhamento das águas residuais provenientes da CVE e do aterro para o sistema de drenagem de águas residuais de Matosinhos	15-09-2009	521	Ajuste Directo			14-04-2010	47	0	0	47	0	0	0	548
PT COMUNICAÇÃOESS.A.	Anuncio Páginas Amarelas na internet	02-03-2010	126	Ajuste Directo			31-01-2005	0	0	0	0	0	0	0	152
PT COMUNICAÇÃOESS.A.	Anuncio Páginas Amarelas na internet. (Após renegociação) contrato apenas para 2 contactos. LIPOr (geral) e para o NUTRIMAIS.	03-03-2011	126	Ajuste Directo			31-01-2005	0	0	0	0	0	0	0	152
PT COMUNICAÇÃOESS.A.	*Contrato das Páginas Amarelas com inicio em agosto de 2012 até julho de 2013.*	05-04-2012	126	Ajuste Directo			31-01-2005	0	0	0	0	0	0	0	152
PT COMUNICAÇÃOESS.A.	Contrato de Páginas Amarelas -new media (recolha de resíduos e adubos/ fertilizantes) - Páginas Amarelas print (adubos/ fertilizantes) inicio em agosto de 2013 e termino em julho de 2014.*	04-07-2013	126	Ajuste Directo			31-01-2005	0	0	0	0	0	0	0	152



ENTITY (1)	Contract				Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)		Visto Tribunal Número registo (6)	Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+(10)+(11)	Regular Work (13)	Pricies Revision (14)	
HIDURBE - GESTÃO DE RESÍDUOS, S.A.	*Concurso limitado por prévia qualificação para a contratação dos serviços de exploração da central de valorização orgânica da LIPOR o prazo da contratação dos serviços será pelo período de 10 anos, esta contratação só terá efeitos a partir de 1 de janeiro de 2014 a quantidade estimada será de 50.000T/ano em que o preço base será de 56, €/t o programa de concurso que segue em anexo não é a versão final. Em 2013 mantem-se em vigor o contrato atual com ACE, SOMAGUE- HIDURBE vai ter visto TC - fiscalização AMBIRUMO	13-09-2013	35 708	Concurso Limitado por Prévia Qualificação	PROC. 1404/	26-11-2013	2 777	0	0	2 777	15 257	0	0	15 257
DALKIA INTERNACIONAL	Contrato de administração de concessão de uma central de valorização energética - LIPOR II contrato adicional por dez (10) anos alterei denominação social de acordo com contrato de cessão de posição contratual - 29-07-2014	12-09-2013	342 124	Concurso Público com Publicidade Internacional	PROC. 1481	25-11-2013	20 157	0	0	20 157	303 567	0	0	303 567
HIDROFUNÇÃO - CONSULTORES DE ENGENHARIA, LDA.	Prestação de serviços de elaboração do projeto de execução para melhoramento dos acessos à LIPOR I	04-03-2015	15	Ajuste Direto Geral		10-07-2015	2	0	0	2	18	0	0	18
BIORUMO - CONSULTORIA EM AMBIENTE E SUSTENTABILIDADE LDA	Campanha de comunicação e sensibilização para a separação multimaterial e biorresíduos no sector não residencial no âmbito dos PAPERUSU municipais	01-01-2016	71	Concurso Público		01-04-2016	0	0	0	0	72	0	0	72
CLEANSTATION S.A.	Prestação de serviços de manutenção dos equipamentos, reposição dos consumíveis e gestão de stock de produtos de higiene e conforto dos wc's	05-01-2016	25	Ajuste Direto Geral		21-03-2016	1	0	0	1	29	0	0	29
CONVERSAS SIMBIÓTICAS - LDA	Prestação de serviços de sensibilização, comunicação e formação no âmbito do terra a terra - projeto de compostagem caseira	04-04-2016	169	Concurso Público		20-04-2016	17	0	0	17	208	0	0	208
GRUPNOR - ELEVADORES DE PORTUGAL, LDA	Manutenção dos três sistemas de elevação da LIPOR	08-04-2016	3	Ajuste Direto Geral		28-06-2016	0	0	0	0	4	0	0	4
SUMA MATOSINHOS - SERVIÇOS URBANOS E MEIO AMBIENTE S A	Contrato de prestação de serviços de caracterização e análise de resíduos urbanos do sistema LIPOR	18-04-2016	60	Concurso Público		17-06-2016	12	0	0	12	74	0	0	74
CITRUP - CENTRO DE RESÍDUOS, LDA	Exploração do aterro sanitário anexo a central de valorização energética da LIPOR	25-07-2016	1 714	Concurso Público com Publicidade Internacional	17/7/2016	20-09-2016	482	16	0	498	1 807	19	0	1 826
KONICA MINOLTA BUSINESS SOLUTIONS PORTUGAL, LDA	Prestação de serviços de alugar operacional de equipamento de cópia, impressão e digitalização	25-07-2016	64	Concurso Público		17-01-2017	17	0	0	17	79	0	0	79

ENTITY (1)	Contract				Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)		
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)		Visto Tribunal		Regular Work (9)	Prices Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Prices Revision (14)		Additional Works (15)	Total (16)=(13)+ (14)+(15)
						Número registo (6)	Data (7)									
CARLOS PEDRO FERNANDES - CONSULTORIA EM ADMINISTRAÇÃO PÚBLICA UNIPessoal LDA	Prestação de serviços de consultoria e apoio no âmbito das medidas de política de recrutamento e procedimentos concursais	03-08-2016	36	Ajuste Direto Geral			11	0	0	11	44	0	0	44		
SGALD AUTOMOTIVE - SOCIEDADE GERAL DE COMÉRCIO DE ALUGUER DE BENS, S.A.	Ajuste direto para o aluguer operacional de 6 (seis) viaturas de marca Peugeot - 5 viaturas comercial m (4 lugares) Peugeot e 1 viatura comercial (3 lugares) Peugeot.	10-10-2016	0	Ajuste Direto Geral			-2	0	0	-2	0	0	0	0		
AMBIURMO PROJECTOS INOVAÇÃO E GESTÃO AMBIENTAL LDA	Prestação de serviços de fiscalização da exploração da central de valorização energética	28-11-2016	135	Concurso Público			21	0	0	21	166	0	0	166		
FIDELIDADE - COMPANHIA DE SEGUROS, S.A.	Concurso público para a aquisição de apólices de seguro	28-11-2016	0	Concurso Público			-2	0	0	-2	0	0	0	0		
VEOLIA PORTUGAL, S.A.	Prestação de serviços de manutenção de equipamentos de AVAC e equipamentos de aquecimento de águas através de caldeiras e painéis solares térmicos, por um período de 3 anos.	01-01-2017	30	Ajuste directo a mais de uma entidade			12	0	0	12	34	0	0	34		
APCER - ASSOCIAÇÃO PORTUGUESA DE CERTIFICAÇÃO	Prestação de serviços de auditoria externa aos sistemas de gestão da LIPOR	19-01-2017	53	Ajuste Direto Geral			14	0	0	14	57	0	0	57		
ANTÓNIO CASTILHO & ASSOCIADOS CONSULTORES LDA	Contrato de prestação de serviços de auditoria interna aos sistemas de gestão da LIPOR 2017-2019	03-02-2017	14	Ajuste Direto Geral			10	0	0	10	17	0	0	17		
FERROVIAL SERVIÇOS, S.A.	Contrato de prestação de serviços de exploração do centro de triagem da LIPOR	13-03-2017	10 150	Concurso Público com Publicidade Internacional	VISA-DO	05-05-2017	2 042	62	0	2 103	4 504	62	0	4 566		
PRINCESSCLOSET - UNIPessoal LDA	Contrato de prestação de serviços de exploração da lavandaria da LIPOR	10-03-2017	60	Ajuste Direto Geral			6	0	0	6	74	0	0	74		
VORTAL - COMÉRCIO ELECTRÓNICO CONSULTADORA E MULTIMEDIA S.A	Contrato para serviços de disponibilização e aluguer de plataforma electrónica de contratação pública	27-04-2017	11	Ajuste Direto Geral			4	0	0	4	11	0	0	11		
AGROGES - SOCIEDADE DE ESTUDOS E PROJECTOS LDA	Contrato de prestação de serviços de - promoção e potenciação da distribuição do produto nutricionais na região centro e sul do país	27-06-2017	20	Ajuste Direto Geral			3	0	0	3	22	0	0	22		
SUSTENTEPOEIRA - UNIPessoal, LDA	Contrato de prestação de serviços de assessoria na implementação técnica de projeto "ECOBULK"	04-07-2017	20	Ajuste Direto Geral			5	0	0	5	15	0	0	15		



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	Object (2)	Date (3)	Amount (4)	Award Procedures (5)		Visto Tribunal		Regular Work (9)	Prices Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Prices Revision (14)		Additional Works (15)	Total (16)=(13)+ (14)+(15)
						Número registro (6)	Data (7)									
DOMP DESENVOLVIMENTO ORGANIZACIONAL MARKETING E PUBLICIDADE S.A.	Contrato de prestação de serviço estudo de satisfação de clientes LIPOR - 2017/2019	26-07-2017	14	Ajuste Direto Geral			4	0	0	4	15	0	0	15		
ZACARIAS DE CARVALHO E ASSOCIADOS SOCIEDADE DE ADVOGADOS RI	Contrato de prestação de serviços de assistência jurídica	01-08-2017	20	Ajuste Direto Geral			6	0	0	6	25	0	0	25		
ARE SOM CONSULTORIA E ENGENHARIA AMBIENTAL LDA	Prestação de serviços de manutenção da rede de monitorização da qualidade do ar e ambiente	14-06-2017	18	Ajuste Direto Geral			7	0	0	7	14	0	0	14		
BI4ALL CONSULTORES DE GESTÃO LDA	Contrato de prestação de serviços de manutenção corretiva e evolutiva do sistema de gestão COGNOS	10-08-2017	36	Ajuste Direto Geral			11	0	0	11	36	0	0	36		
DEFINIR CONCEITOS - REPARAÇÃO E COMÉRCIO DE AUTOMÓVEIS, LDA	Contrato de prestação de serviços de fornecimento de peças, manutenção e respeitativa reparação das viaturas ligeiras da frota da LIPOR	10-08-2017	15	Ajuste Direto Geral			1	0	0	1	18	0	0	18		
TBP CONSULTORIA E GESTÃO DE ARQUIVO LDA	Contrato de prestação de serviços de serviços de custódia e gestão do arquivo da LIPOR	16-08-2017	15	Ajuste Direto Geral			6	0	0	6	10	0	0	10		
SGALD AUTOMOTIVE - SOCIEDADE GERAL DE COMÉRCIO DE ALUGUER DE BENS, S.A.	Contrato de prestação de serviços de aluguer operacional de 3 viaturas marca Opel - 2 (duas) viaturas modelo Corsa e 1 (uma) viatura modelo Movano	16-08-2017	42	Ajuste Direto Geral			13	0	0	13	25	0	0	25		
PRINCESSCLOSET - UNIPESSOAL LDA	Contrato de prestação de serviços de arranjos e de costura para a lavandaria da LIPOR	10-08-2017	28	Ajuste Direto Geral			4	0	0	4	27	0	0	27		
CLECE, S.A.	Contrato de prestação de serviços de higiene e limpeza nas instalações da LIPOR, em Baguim do Monte, Ermesinde e Maia	18-09-2017	184	Concurso Público			104	0	0	104	227	0	0	227		
VADECA - FACILITY SERVICES, S.A.	Contrato de prestação de serviços de manutenção de espaços verdes	07-08-2017	46	Concurso Público			16	0	0	16	38	0	0	38		
MAGELLAN - ASSOCIAÇÃO PARA A REPRESENTAÇÃO DOS INTERESSES PORTUGUESES NO EXTERIOR	Contrato de prestação de serviços de consultoria para busca de oportunidades de financiamento da união europeia e da banca multilateral de desenvolvimento no âmbito da estratégia de internacionalização da LIPOR	30-08-2017	45	Ajuste Direto Geral			9	0	0	9	55	0	0	55		
GINFOPLAN - SISTEMAS E TECNOLOGIAS DE INFORMAÇÃO, LDA	Concurso público para a prestação de serviços de consultoria para o desenvolvimento e implementação, assistência técnica e manutenção na área das tecnologias de informação	02-10-2017	162	Concurso Público			66	0	0	66	149	0	0	149		

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SUMA-SERVIÇOS URBANOS E MEIO AMBIENTE,S.A	Contrato de prestação de serviços para a realização de uma campanha de comunicação e sensibilização para a separação multimetarial e de biorresíduos porta-a-porta no setor residencial no âmbito dos PAPERSU dos municípios	02-10-2017	336	Concurso Público com Publicidade Internacional			172	0	0	172	413	0	0	413
FACULDADE DE ENGENHARIA - UNIVERSIDADE DO PORTO	Contrato de prestação de serviços de avaliação do potencial das escórias de incineração de resíduos sólidos urbanos como material precursor em reações alcalinas	22-09-2017	33	Ajuste Direto Geral			30	0	0	30	40	0	0	40
JORGE SILVA RIBEIRO LDA	Contrato de prestação de serviços de tornearia mecânica para toda a LIPOR	10-08-2017	14	Ajuste Direto Geral			7	0	0	7	17	0	0	17
SGALD AUTOMOTIVE - SOCIEDADE GERAL DE COMÉRCIO DE ALUGUER DE BENS, S.A.	Contrato de prestação de serviços de aluguer operacional de 2 viaturas marca Opel - 2 (duas) viaturas modelo corsa	18-09-2017	26	Ajuste Direto Geral			8	0	0	8	17	0	0	17
CENTRO SUIÇO DE LÍNGUAS, LDA	Contrato de prestação de serviços de formação em línguas estrangeiras - inglês	02-10-2017	22	Ajuste Direto Geral			10	0	0	10	22	0	0	22
CONSULTRAINING, LDA	Contrato de prestação de serviços de apoio a implementação e operação da central de compras da LIPOR	07-09-2017	65	Ajuste Direto Geral			20	0	0	20	40	0	0	40
AMBRUMO PROJECTOS INOVACÃO E GESTÃO AMBIENTAL LDA	Contrato de prestação de serviços de fiscalização da exploração da central de valorização orgânica da LIPOR	03-01-2018	76	Concurso Público			31	0	0	31	57	0	0	57
FERROVIAL SERVIÇOS, S.A.	Contrato de prestação de serviços de recolha seletiva de resíduos recicláveis	18-12-2017	49	Ajuste Direto Geral			2	0	0	2	51	0	0	51
IDAD - INSTITUTO DO AMBIENTE E DESENVOLVIMENTO	Contrato de prestação de serviços de execução do programa de monitorização externa da central de valorização energética da LIPOR	27-12-2017	180	Concurso Público			74	0	0	74	135	0	0	135
DAVID JOSÉ TEIXEIRA MOSCA	Contrato de prestação de serviços de levantamento topográfico com definição, criação e georreferenciação da posição poligonal de marcos de delimitação de terrenos da LIPOR	23-01-2018	17	Ajuste Direto Geral			2	0	0	2	2	0	0	2
SUSTENTEPOPEIA, UNIPESSOAL, LDA	Contrato de prestação de serviços de assessoria na preparação de candidaturas os fundos estruturais e de investimento europeus 2014 - 2020	28-02-2018	29	Consulta Prévia			12	0	0	12	21	0	0	21
STRONG - SEGURANÇA S.A.	Contrato de prestação de serviços de segurança e vigilância das instalações, pessoas e bens e serviço de portaria da LIPOR	28-03-2018	501	Concurso Limitado por Prévia Qualificação			192	0	0	192	310	0	0	310
JOÃO DIAS PRATA DA SILVA	Contrato de prestação de serviços de - planeamento de projetos de recolha seletiva porta a porta no município de Matosinhos	16-04-2018	18	Ajuste Direto Geral			5	0	0	5	19	0	0	19

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						Número registo (6)	Data (7)									
SECTORVERDE - MANUTENÇÃO DE ESPAÇOS VERDES LDA	Contrato de prestação de serviços de manutenção do Parque Aventura, aterro da povoia de Varzim, aterro de Vila do Conde e trilho ecológico	23-04-2018	74	Consulta Prévia			36	0	0	36	92	0	0	92		
JOSÉ LUIS TEIXEIRA RIBEIRO CONSTRUÇÃO E TERRAPLANAGEM UNIPessoal LDA	Contrato de prestação de serviços de manutenção e reparação de edifícios e infraestruturas da LIPOR	19-04-2018	75	Consulta Prévia			32	0	0	32	67	0	0	67		
AMBIRUMO PROJECTOS INOVAÇÃO E GESTÃO AMBIENTAL LDA	Contrato de prestação de serviços de assessoria técnica de elaboração de projetos de empreitada de aquisição de equipamentos e de prestação de serviços de transporte as estações de transferência e avaliação de propostas aos concursos respetivos	09-05-2018	59	Consulta Prévia			13	0	0	13	67	0	0	67		
ASSOC UNIVERSIDADE EMPRESA PARA DESENVOLVIMENTO TECMINHO	Contrato de prestação de serviços de assessoria na conceção planeamento e acompanhamento da implementação de um modelo para a monitorização e gestão da recolha seletiva de resíduos urbanos	16-04-2018	63	Consulta Prévia			42	0	0	42	61	0	0	61		
ARBUSTOS ROSÁCEOS - CONSULTORIA AMBIENTAL UNIPessoal LDA	Contrato de prestação de serviços de promoção da agricultura biológica e práticas sustentáveis nas hortas urbanas dos municípios associados da LIPOR	18-04-2018	26	Consulta Prévia			8	0	0	8	31	0	0	31		
BOSQUE DOS RECADOS UNIPessoal, LDA	Contrato de prestação de serviços de manutenção dos acessos, área florestal e controlo de plantas invasoras	08-05-2018	48	Consulta Prévia			16	0	0	16	60	0	0	60		
BIORUMO - CONSULTORIA EM AMBIENTE E SUSTENTABILIDADE LDA	Contrato de prestação de serviços de sensibilização e apoio operacional a gestão de resíduos em iniciativas promovidas pela LIPOR e pelos seus municípios associados	11-05-2018	47	Consulta Prévia			28	0	0	28	44	0	0	44		
KAIZEN INSTITUTE PORTUGAL - CONSULTORIA DE MANAGEMENT UNIPessoal,LDA	Contrato de prestação de serviços de auditoria e acompanhamento as diversas áreas da LIPOR no âmbito do modelo Kaizen de melhoria continua.	14-05-2018	20	Ajuste Direto Geral			5	0	0	5	6	0	0	6		
CONSULGAL - CONSULTORES DE ENGENHARIA E GESTÃO, S.A.	Contrato de prestação de serviços de fiscalização e coordenação de segurança em obra da construção do ecocentro e estação da transferência da Póvoa de Varzim	16-05-2018	74	Consulta Prévia			27	0	0	27	90	0	0	90		
KONICA MINOLTA BUSINESS SOLUTIONS PORTUGAL UNIPessoal LDA	Contrato de prestação de serviços de cópia impressão e digitalização em regime de aluguer operacional	27-09-2017	2	Ajuste Direto Geral			1	0	0	1	2	0	0	2		
G HOFLE LDA	Contrato de prestação de serviços e fornecimento de peças para prensa Macpresse 105	16-05-2018	20	Ajuste Direto Geral			2	0	0	2	24	0	0	24		

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GINFOPLAN SISTEMAS E TECNOLOGIAS DE INFORMÁTICA UNIPessoal, LDA	Contrato de prestação de serviços de tratamento e análise de dados	05-06-2018	30	Consulta Prévia			15	0	0	15	37	0	0	37
SARA PEREIRA VARELA	Prestação de serviços de consultoria para o desenvolvimento e acompanhamento de ferramentas de gestão e de procedimentos na área das compras e aprovisionamento	15-06-2018	12	Ajuste Direto Geral			6	0	0	6	13	0	0	13
JOSÉ CARLOS ALVES PADILHA	Prestação de serviços de carpintaria e marcenaria dos edifícios, infraestruturas e hortas biológicas da LIPOR	16-05-2018	29	Consulta Prévia			4	0	0	4	4	0	0	4
ASSOCIAÇÃO PORTO BUSINESS SCHOOL (PBS) - UIPORTO	Prestação de serviços de formação em Executive Coaching	04-06-2018	15	Consulta Prévia			15	0	0	15	15	0	0	15
ROTA DOS NÚMEROS, LDA	Prestação de serviços de elaboração de estudo do sistema tarifário dos serviços de resíduos urbanos dos municípios da LIPOR	14-06-2018	50	Consulta Prévia			30	0	0	30	43	0	0	43
NA'MENTE UNIPessoal LDA	Prestação de serviços de formação em Design Thinking	21-06-2018	20	Ajuste Direto Geral			18	0	0	18	24	0	0	24
ORBCOM EQUIPAMENTOS E SERVIÇOS DE INFORMÁTICA LDA	Prestação de serviços de apoio técnico à infraestrutura de tecnologias de informação da LIPOR	18-06-2018	23	Consulta Prévia			19	0	0	19	28	0	0	28
BIORUMO - CONSULTORIA EM AMBIENTE E SUSTENTABILIDADE LDA	Prestação de serviços para a realização de uma campanha de comunicação e sensibilização para a recolha seletiva de resíduos	10-07-2018	62	Concurso Público			37	0	0	37	77	0	0	77
MACAMBIRA & ARAÚJO - PRODUÇÕES DE MERCHANDISING E PUBLICIDADE LDA	Fornecimento de kits de 3 sacos reutilizáveis para a recolha seletiva de resíduos	26-06-2018	65	Consulta Prévia			79	0	0	79	79	0	0	79
PREVENTIFIRE LDA	Prestação de serviços de manutenção e verificação dos equipamentos de segurança contra incêndios	25-06-2018	20	Ajuste Direto Geral			14	0	0	14	23	0	0	23
ASSOC UNIVERSIDADE EMPRESA PARA DESENVOLVIMENTO TECMINHO	Prestação de serviços de análise de dados e desenvolvimento de ferramentas informáticas de apoio ao sistema de gestão de resíduos municipais	25-06-2018	17	Ajuste Direto Geral			16	0	0	16	22	0	0	22
WORKVIEW PRESTAÇÃO DE SERVIÇOS DE HIGIENE SEGURANÇA E SAUDE NO TRABALHO UNIPessoal	Prestação de serviços de medicina e enfermagem do trabalho e medicina curativa	19-07-2018	34	Concurso Público			8	0	0	8	12	0	0	12

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FERROVIAL SERVIÇOS, S.A.	Prestação de serviços de transporte, reutilização e deposição das escórias da central de valorização energética da LIPOR, em aterro	25-07-2018	600	Concurso Público com Publicidade Internacional			14-12-2018	572	0	0	636	0	0	636
NZEBUILDINGS SOLUTIONS LDA	Prestação de serviços de elaboração de projetos de execução das especialidades, fiscalização e coordenação de segurança em obra, para a remodelação do sistema do AVAC do edifício administrativo	16-07-2018	17	Ajuste Direto Geral			03-06-2019	13	0	0	13	0	0	13
INDIZ BRAND MAPPING, UNIPessoal, LDA	Prestação de serviços para a elaboração de um estudo qualitativo para a definição de um novo eixo de comunicação para a reciclagem	12-07-2018	17	Ajuste Direto Geral			13-02-2019	21	0	0	21	0	0	21
OPTIMIZER-SERVIÇOS E CONSULTADORIA INFORMÁTICA LDA	Consulta Prévia para a Prestação de Serviços de Desenvolvimento de Software nas tecnologias e linguagens: ORACLE PL/SQL; ORACLE SQL; HTML/CSS; Oracle APEX.	03-08-2018	74	Consulta Prévia			27-11-2018	76	0	0	92	0	0	92
BIORUMO - CONSULTORIA EM AMBIENTE E SUSTENTABILIDADE LDA	Concurso Público para uma Campanha de comunicação e Sensibilização para a Recolha Seletiva de Resíduos Verdes no Setor Residencial, no âmbito dos PAPERSU dos Municípios	20-08-2018	53	Concurso Público			26-10-2018	34	0	0	36	0	0	36
ORBCOM EQUIPAMENTOS E SERVIÇOS DE INFORMÁTICA LDA	Prestação de serviços de manutenção corretiva e evolutiva dos sistemas servidores da LIPOR	09-07-2018	30	Consulta Prévia			09-11-2018	6	0	0	15	0	0	15
STRONG CHARON,SOLUÇÕES DE SEGURANÇA,S.A.	Ajuste Direto para a Prestação de Serviços de Aluguer de Um Sistema de Televisão (CCTV) para o Parque Aventura e Moinho.	01-08-2018	39	Ajuste Direto Geral			09-04-2019	20	0	0	20	0	0	20
TBP CONSULTORIA E GESTÃO DE ARQUIVO LDA	Aditamento ao contrato de Prestação de Serviços de Custódia e Gestão de Arquivo - inclusão de cláusula RGGP	08-08-2018	15	Ajuste Direto Geral			22-03-2018	6	0	0	10	0	0	10
SUMA MATOSINHOS - SERVIÇOS URBANOS E MEIO AMBIENTE S A	Contrato de Prestação de Serviços de Caracterização Complementar de Resíduos Urbanos do Sistema LIPOR	27-07-2018	8	Ajuste Direto Geral			18-10-2018	5	0	0	9	0	0	9
BARBARA CATARINA VIEIRA GAMA	Prestação de serviços de Apoio Administrativo e de Logística	20-08-2018	10	Ajuste Direto Geral			21-09-2018	6	0	0	10	0	0	10
ANIRUDH MURALIDAHARAN GAUTAM	Prestação de Serviços de Investigação e Desenvolvimento no âmbito da Indústria 4.0	31-08-2018	26	Consulta Prévia			11-10-2018	24	0	0	30	0	0	30
RICARDO DA SILVA CARVALHO	Prestação de Serviços de Consultadoria para a Monitorização de Análise da Atividade da LIPOR e Desenvolvimento de Ferramentas de Suporte à Tomada de Decisão na Área de Controlo de Gestão	22-08-2018	15	Ajuste Direto Geral			14-09-2018	11	0	0	17	0	0	17
MARINA DANIELA PINTO MOREIRA	Prestação de Serviços de "Suporte em Eventos de Recrutamento em Regime de Avença"	27-08-2018	10	Ajuste Direto Geral			21-09-2018	3	0	0	6	0	0	6

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JOÃO ALBERTO ZENHAS GRAÇA	Contrato de Prestação de Serviços de Investigação e Desenvolvimento de Novos Produtos para a Aplicação Agrícola com Origem em Resíduos Sólidos Urbanos Orgânicos.	13-09-2018	26	Consulta Prévia			21-09-2018	21	0	0	21	32	0	0	32	
NADINE MARISA REIS DE SOUSA	Contrato de Prestação de Serviços de Investigação e Desenvolvimento de Novos Produtos com Origem em Resíduos Urbanos Multimatérias	06-09-2018	26	Consulta Prévia			21-09-2018	21	0	0	21	32	0	0	32	
DMP - DIGITAL MARKETING POWER, LDA	Contrato de Prestação de Serviços de Elaboração de um Estudo e Plano de Marketing de Produtos Nutrimais	05-09-2018	48	Consulta Prévia			18-12-2018	44	0	0	44	58	0	0	58	
TOP ATLÂNTICO - VIAGENS E TURISMO S A	Prestação de Serviços de Viagens, Transportes e Alojamentos	24-09-2018	180	Concurso Público			14-12-2018	164	0	0	164	167	0	0	167	
FERROVIAL SERVIÇOS, S.A.	Consulta prévia para a realização de uma campanha de sensibilização de reforço da separação multimaterial e promoção da separação	11-09-2018	45	Consulta Prévia			19-11-2018	38	0	0	38	55	0	0	55	
FERROVIAL SERVIÇOS, S.A.	Consulta prévia para a prestação de serviços de recolha seletiva de resíduos recicláveis	11-09-2018	29	Consulta Prévia			14-12-2018	25	0	0	25	35	0	0	35	
XPAND SOLUTIONS - INFORMÁTICA E NOVAS TECNOLOGIAS LDA	Prestação de serviços de serviços de instalação, configuração e formação de software de gestão de apoio técnico e de gestão de desenvolvimento de software	26-09-2018	8	Ajuste Direto Geral			13-02-2019	10	0	0	10	10	0	0	10	
LEASE PLAN PORTUGAL - COMÉRCIO E ALUGUER DE AUTOMÓVEIS E EQUIPAMENTOS UNIPessoal	Contrato de Prestação de Serviços de Aluguer Operacional de 3 (três) Viaturas de Classe B	18-09-2018	43	Consulta Prévia			20-05-2019	13	0	0	13	13	0	0	13	
RODRIGO DE AGUIAR MORAIS SARMENTO PÓVOAS	*Consultadoria para o Acompanhamento dos Processos Produtivos Associados à Gestão de Resíduos - Plataformas de Triagem e Valorização de Resíduos em Regime de Avença*	02-10-2018	15	Ajuste Direto Geral			18-10-2018	14	0	0	14	17	0	0	17	
GUIATEL - SERVIÇOS DE TELECOMUNICAÇÕES S.A.	Transporte de Águas Residuais do Aterro Sanitário de Ermesinde para Tratamento em ETAR	27-09-2018	17	Ajuste Direto Geral			27-11-2018	8	0	0	8	13	0	0	13	
ELENA SORAIA DE ALMEIDA BARATA MONTEIRO	Contrato de Prestação de Serviços em Regime de "Tarefa para Implementação de Projetos Internacionais em Mercados Emergentes"	28-09-2018	13	Ajuste Direto Geral			21-09-2018	11	0	0	11	17	0	0	17	
TRANSFRADELLOS - TRANSPORTES DE CARGA, LDA.	Prestação de Serviços de transporte de Resíduos Urbanos para Aterro Sanitário	01-10-2018	125	Ajuste Direto Geral			03-06-2019	75	0	0	75	75	0	0	75	

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	Object (2)	Date (3)	Amount (4)	Award Procedures (5)		Visto Tribunal		Regular Work (9)	Prices Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Prices Revision (14)		Additional Works (15)	Total (16)=(13)+ (14)+(15)
						Número registo (6)	Data (7)									
CENTRO SUIÇO DE LINGUAS LDA	Prestação de Serviços de Formação em Língua Inglesa para 2018 e 2019	12-10-2018	22	Consulta Prévia			20-05-2019	12	0	0	12	0	0	12		
WORKWELL, LDA	Prestação de Serviços de Ginástica Laboral dirigida a todos os colaboradores da LIPOR pelo período máximo de 36 meses	25-06-2018	54	Consulta Prévia			18-10-2018	12	0	0	12	0	0	18		
BORREGO ENGENHARIA UNIPessoal LDA	Prestação de Serviços de Assessoria Eletrotécnica às instalações da LIPOR	10-07-2018	4	Ajuste Direto Geral			08-03-2019	2	0	0	2	0	0	2		
NATURGREEN, S.A.	Prestação de Serviços de Triagem de Resíduos Verdes de Cemitérios	09-10-2018	28	Consulta Prévia			14-12-2018	33	0	0	33	0	0	35		
CUNHA BASTOS, LDA	Consulta Prévia para a Empreitada de Reformulação do Sistema de Iluminação Interior da LIPOR	17-10-2018	122	Consulta Prévia			08-03-2019	121	0	0	121	0	0	121		
RENTOKIL INITIAL PORTUGAL	Ajuste direto para a prestação de serviços de aluguer e manutenção de unidades sanitárias/contentores e recolha de resíduos hospitalares	01-10-2018	6	Ajuste Direto Geral			14-12-2018	3	0	0	3	0	0	3		
M T CARDOSO & CARDOSO LDA	Prestação de Serviços de Revisor Oficial de Contas	27-11-2018	19	Ajuste Direto Geral			17-01-2019	24	0	0	24	0	0	24		
MORAIS LEITÃO, GALVÃO TELES, SORAES DA SILVA ASSOCIADOS	Contrato de Prestação de Serviços de Natureza Jurídica no âmbito da Sujeição da LIPOR ao Pagamento de IRC	05-11-2018	72	Consulta Prévia			13-02-2019	78	0	0	78	0	0	78		
CASTROS - ILUMINAÇÕES FESTIVAS, S.A.	Aluguer e Iluminação de Natal	27-11-2018	18	Ajuste Direto Geral			13-02-2019	22	0	0	22	0	0	22		
ERNST & YOUNG AUDIT & ASSOCIADOS SROC S A	Prestação de Serviços de Elaboração de um Estudo de Caracterização e Avaliação dos Resíduos Indiferenciados dos Concelhos do Sistema LIPOR	24-09-2018	91	Concurso Público			27-06-2019	112	0	0	112	0	0	112		
RIPÓRTICO ENGENHARIA, LDA.	Fiscalização e Coordenação de Segurança em Obra	17-12-2018	160	Concurso Público com			03-05-2019	82	0	0	82	0	0	82		
BARCELTECNICA - MATERIAL ELÉTRICO S.A.	Atualização da Interligação de Fibra Entre Edifícios da LIPOR	13-12-2018	15	Ajuste Direto Geral			03-05-2019	19	0	0	19	0	0	19		
SARA PATRÍCIA RODRIGUES FERNANDES	Consultoria para o Suporte e Promoção de Projetos Operacionais DAIPO em Regime de Avença	21-12-2018	14	Ajuste Direto Geral			20-02-2019	12	0	0	12	0	0	12		
CLEANSTATION S.A.	Manutenção dos Equipamentos, Reposição dos Consumíveis e Gestão do Stock de Produtos de Higiene e Conforto dos WCs da LIPOR	27-12-2018	16	Ajuste Direto Geral			08-03-2019	9	0	0	9	0	0	9		
JOSÉ BARROS VELOSO, LDA	Catering para Eventos LIPOR	05-11-2018	15	Ajuste Direto Geral			27-11-2018	3	0	0	3	0	0	10		

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	Object (2)	Date (3)	Amount (4)	Award Procedures (5)	Visto Tribunal		Regular Work (9)	Prices Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Prices Revision (14)	Additional Works (15)	Total (16)=(13)+ (14)+(15)		
					Número registro (6)											Data (7)
SERVIÇOS MUNICIPALIZADOS DE ELETRICIDADE, ÁGUA E SANEAMENTO DA MAIA	Receção e Tratamento de Águas Residuais em ETAR	26-12-2018	24	Ajuste Direto Geral			13-02-2019	12	0	0	12	0	0	12		
RIPORTICO ENGENHARIA	Fiscalização e Coordenação de Segurança em Obra	17-12-2018	160	Concurso Público com Publicidade Internacional			03-05-2019	82	0	0	82	0	0	82		
ACEAAP -AGENCIA DE COMPETÊNCIAS E ESTUDOS AVANÇADOS PARA A ADMINISTRAÇÃO PÚBLICA	Assessoria e Monitorização da Implementação do Sistema de Normalização Contabilística na Administração Pública (SNC-AP) e Assessoria em Gestão Financeira e Orçamental.	27-12-2018	54	Consulta Prévia			20-05-2019	18	0	0	18	0	0	18		
GUIATEL - SERVIÇOS DE TELECOMUNICAÇÕES, S.A.	Transporte de Águas Residuais do Aterro Sanitário de Ermesinde para Tratamento em ETAR Este contrato por erro tem a data de 2018, sendo que o correto é o contrato com o número 2019019	02-01-2019	122	Concurso Público			20-03-2019	48	0	0	48	0	0	48		
RIPORTICO ENGENHARIA, LDA	*Fiscalização e Coordenação de Segurança em Obra Este contrato por erro tem a data de 2018, sendo que o correto é o contrato com o número 2019025 (Registado com o No 2018326)*	02-01-2019	160	Concurso Público com Publicidade Internacional			03-05-2019	82	0	0	82	0	0	82		
BARCELTECNICA - MATERIAL ELÉCTRICO S.A.	Atualização da Interligação de Fibra entre Edifícios LIPOR Registado com o No 2018314	02-01-2019	15	Ajuste Direto Geral			03-05-2019	19	0	0	19	0	0	19		
LEONOR NESTOR AZEVEDO GONÇALVES PEREIRA RODRIGUES	*Consultoria para o Desenvolvimento e Acompanhamento de Ferramentas de Gestão e de Procedimentos na Área de Comunicação, Sustentabilidade e Marketing Registado com o No 2018315*	02-01-2019	12	Ajuste Direto Geral			23-01-2019	12	0	0	12	0	0	12		
SARA PATRICIA RODRIGUES FERNANDES	*Consultoria para o Suporte e Promoção de Projetos Operacionais DAIPO em Regime de Avença Registado com o No 2018316*	02-01-2019	14	Ajuste Direto Geral			20-02-2019	12	0	0	12	0	0	12		
CLEANSTATION S.A.	Manutenção dos Equipamentos, Reposição dos Consumíveis e Gestão do Stock de Produtos de Higiene e Conforto dos WC's da LIPOR Registado com o No 2018321	02-01-2019	16	Ajuste Direto Geral			08-03-2019	9	0	0	9	0	0	9		
JOSÉ BARROS VELOSO, LDA	Catering para Eventos LIPOR Registado com o No 2018,322	02-01-2019	15	Ajuste Direto Geral			27-11-2018	3	0	0	3	0	0	10		
SERVIÇOS MUNICIPALIZADOS DE ELETRICIDADE, ÁGUA E SANEAMENTO DA MAIA	Receção e Tratamento de Águas Residuais em ETAR Registado com o No 2018,232	02-01-2019	24	Ajuste Direto Geral			13-02-2019	12	0	0	12	0	0	12		



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	Object (2)	Date (3)	Amount (4)	Award Procedures (5)	Visto Tribunal		Date 1 <sup>st</sup> payment (8)	Regular Work (9)	Prices Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Prices Revision (14)		Additional Works (15)	Total (16)=(13)+ (14)+(15)
					Número registo (6)	Data (7)										
AMBRUMO PROJECTOS INOVACÃO E GESTÃO AMBIENTAL LDA	Fiscalização da Exploração da Central de Valorização Energética da LIPOR	21-01-2019	135	Concurso Público			09-04-2019	62	0	0	62	62	0	0	62	
GUIATEL - SERVIÇOS DE TELECOMUNICAÇÕES, S.A.	Concurso Público para a Prestação de Serviços de Transporte de Águas Residuais de Aterro Sanitário de Ermesinde Para Tratamento em ETAR.	02-01-2019	122	Concurso Público			20-03-2019	48	0	0	48	48	0	0	48	
RIPÓRTICO ENGENHARIA, LDA	Fiscalização e Coordenação de Segurança em Obra Registado com o No 2018236	02-01-2019	160	Concurso Público com Publicidade Internacional			03-05-2019	82	0	0	82	82	0	0	82	
B14ALL CONSULTORES DE GESTÃO LDA	Licenças da Plataforma IBM COGNOS Registado com o No 2018337	02-01-2019	32	Ajuste Direto Geral			08-03-2019	39	0	0	39	39	0	0	39	
ACEAAP - AGENCIA DE COMPETÊNCIAS E ESTUDOS AVANÇADOS PARA A ADMINISTRAÇÃO PUBLICA	Assessoria e Monitorização da Implementação do Sistema de Normalização Contabilística na Administração Pública (SNC-AP) e Assessoria em Gestão Financeira e Orçamental Registado com o No 2018.331	21-02-2019	54	Consulta Prévia			20-05-2019	18	0	0	18	18	0	0	18	
SOCATERING - FORNECIMENTO E GESTÃO DE CATERING, LDA.	Prestação de Serviços de Catering para Eventos LIPOR	07-02-2019	36	Consulta Prévia			03-05-2019	23	0	0	23	23	0	0	23	
INDRA SISTEMAS PORTUGAL S A	Manutenção do Software Aplicacional Licenciado e Utilizadores para o Módulo GIAF (Gestão de Pessoal e Vencimento)	04-02-2019	8	Ajuste Direto Geral			09-04-2019	10	0	0	10	10	0	0	10	
ICETA - INSTITUTO DE CIÊNCIAS E TECNOLOGIAS AGRARIAS E AGRO ALIMENTARES	Projeto de Qualificação Ambiental e Paisagística do Parque Aventura da LIPOR	18-02-2019	13	Ajuste Direto Geral			11-04-2019	6	0	0	6	6	0	0	6	
WISE MIX - BUSINESS AND BRAND CONSULTANTS, LDA.	Elaboração de Estudo do GOODWILL da Marca LIPOR	08-02-2019	63	Consulta Prévia			20-05-2019	77	0	0	77	77	0	0	77	
FERROVIAL SERVIÇOS, S.A.	Transporte, Reutilização e Disposição em Aterro das Escórias Produzidas na Central de Valorização Energética da LIPOR	25-02-2019	999	Concurso Público com Publicidade Internacional	VISA- DO	0905- 2019	20-08-2019	1.030	0	0	1.030	1.030	0	0	1.030	
INDIZ BRAND MAPPING, UNIPessoal LIMITADA	Realização de um Diagnóstico do Solo da LIPOR	12-02-2019	19	Ajuste Direto Geral			27-06-2019	23	0	0	23	23	0	0	23	
SUMA MATOSINHOS - SERVIÇOS URBANOS E MEIO AMBIENTE S A	Prestação de Serviços de Caracterização e Análise de Resíduos Urbanos do Sistema LIPOR	01-03-2019	57	Concurso Público			19-06-2019	12	0	0	12	12	0	0	12	
NATURGREEN, S.A.	Recolha Seletiva de Resíduos Recicláveis	01-03-2019	70	Consulta Prévia			20-05-2019	76	0	0	76	76	0	0	76	

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CONSULGAL - CONSULTORES DE ENGENHARIA E GESTÃO S.A.	Fiscalização e Coordenação de Segurança em Obra na Construção do Ecocentro e Estação de Transferência da Póvoa de Varzim	07-02-2019	16	Ajuste Direto Geral			20	0	0	20	20	0	0	20
JOSÉ FERREIRA SILVA & ALEXANDRE, LDA	Reparação de Edifícios e de Infraestruturas e Respetivo Fornecimento de Material Diverso	21-02-2019	9	Ajuste Direto Geral			1	0	0	1	1	0	0	1
VITOR ALEXANDRE NUNES PEREIRA	Consultoria para o Suporte e Promoção dos Projetos Operacionais do Município de Espinho	13-03-2019	18	Ajuste Direto Geral			7	0	0	7	7	0	0	7
JOÃO DIAS PRATA DA SILVA	Consultoria para o Suporte e Promoção dos Projetos Operacionais do Município da Póvoa de Varzim	13-03-2019	18	Ajuste Direto Geral			7	0	0	7	7	0	0	7
ZACARIAS DE CARVALHO E ASSOCIADOS SOCIEDADE DE ADVOGADOS RI	Assistência Jurídica	15-03-2019	20	Ajuste Direto Geral			20	0	0	20	20	0	0	20
FERNANDO MANUEL BASTOS COELHO	Apoio à Gestão Logística, Operacional e Pedagógica do Parque Aventura e do Circuito Interpretativo do Trilho Ecológico da LIPOR	13-03-2019	17	Ajuste Direto Geral			7	0	0	7	7	0	0	7
GREENPAPERS, LDA.	Transporte, Triagem, Enfiamento e Expedição de Papel-Cartão	27-02-2019	217	Ajuste Direto Geral			216	0	0	216	216	0	0	216
CONTAMBIENTE - ECONOMIA AMBIENTE E ENGENHARIA LDA	Elaboração de Candidaturas ao POSEUR de Municípios LIPOR, no âmbito do Aviso POSEUR-11-2018-14	13-03-2019	14	Ajuste Direto Geral			17	0	0	17	17	0	0	17
CONVERSAS SIMBIÓTICAS - LDA	Sensibilização, Comunicação e Formação no Âmbito do Projeto de Compostagem Caseira-Terra a Terra	21-02-2019	19	Ajuste Direto Geral			23	0	0	23	23	0	0	23
B MAIS BALONAS COMUNICAÇÃO LDA	Conceção Criativa e Produção Gráfica do Relatório & Contas e Relatório de Sustentabilidade Referente ao Ano de 2018	19-03-2019	18	Consulta Prévia			22	0	0	22	22	0	0	22
NATURGREEN, S.A.	Consulta Prévia para a Prestação de Serviços de Triagem de Resíduos na Área da Valorização Multimaterial	02-03-2019	73	Consulta Prévia			62	0	0	62	62	0	0	62
MONTACO - TRATAMENTOS ANTICORROSIVOS E CONSTRUÇÃO CIVIL, S.A.	Limpeza e Tratamento das Estruturas Metálicas no Exterior do Centro de Triagem da LIPOR I	27-02-2019	20	Ajuste Direto Geral			20	0	0	20	20	0	0	20
VIEIRA DE ALMEIDA & ASSOCIADOS - SOCIEDADE DE ADVOGADOS,RL	Assistência Jurídica para Exercício do Mandato Judicial, no Âmbito do Processo n.º700/16.3T8PRT	27-02-2019	50	Ajuste Direto Geral			61	0	0	61	61	0	0	61
PRINCESSCLOSET - UNIPESSOAL LDA	Exploração da Lavandaria da LIPOR	28-03-2019	71	Consulta Prévia			47	0	0	47	47	0	0	47

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ARBUSTOS ROSÁCEOS - CONSULTORIA AMBIENTAL UNIPessoal, LDA	Promoção da Agricultura Biológica e Práticas Sustentáveis nas Hortas Urbanas dos Municípios Associados à LIPOR	04-04-2019	26	Consulta Prévia			24	0	0	24	24	0	0	24
VIDEOCONTACTO - TECNOLOGIAS DE INFORMAÇÃO, LDA	Produção de Conteúdo Multimédia (vídeo) com o Objetivo de Servir de Suporte para a Formação Básica de Recuperação de Resíduos de Equipamentos Elétricos e Eletrónicos (REEE)	09-04-2019	13	Ajuste Direto Geral			16	0	0	16	16	0	0	16
ENGRACIA ANTUNES - CONSULTORIA, LDA	Parecer Jurídico no Âmbito do Processo Judicial nº 700/16,3T8PRT	27-03-2019	30	Ajuste Direto Geral			37	0	0	37	37	0	0	37
BEAGLE - RUMO A SUSTENTABILIDADE LDA	Conceção e Produção Criativa e Gráfica de Materiais de Comunicação e Sensibilização no Âmbito do Projeto Res2Valhurn	15-03-2019	20	Ajuste Direto Geral			24	0	0	24	24	0	0	24
HIDURBE SERVIÇOS, S.A.	Granulação Complementar de Composto Produzido na Central de Valorização Orgânica	08-04-2019	73	Consulta Prévia			46	0	0	46	46	0	0	46
UNIVERSIDADE DO PORTO - FACULDADE DE ENGENHARIA DA UNIVERSIDADE PORTO	Consultoria em Design e Desenvolvimento de Produto	09-04-2019	5	Ajuste Directo			6	0	0	6	6	0	0	6
VODAFONE PORTUGAL - COMUNICAÇÕES PESSOAS S A	Internet, Transmissão de Dados, Comunicações Convergentes Fixo/Móvel e Aquisição de uma Central Telefónica IP PBX - Lote 1	15-04-2019	144	Concurso Público			86	0	0	86	86	0	0	86
VODAFONE PORTUGAL - COMUNICAÇÕES PESSOAS S A	Internet, Transmissão de Dados, Comunicações Convergentes Fixo/Móvel e Aquisição de uma Central Telefónica IP PBX - Lote 2	15-04-2019	144	Concurso Público			86	0	0	86	86	0	0	86
OPTIMIZER - SERVIÇOS E CONSULTADORIA INFORMÁTICA LDA	Administração de Sistemas em Tecnologia Oracle	16-04-2019	32	Consulta Prévia			39	0	0	39	39	0	0	39
MUNDO FRENETICO, LDA	Conceção e Produção Criativa de Peças de Arte da LIPOR	19-03-2019	72	Ajuste Direto Geral			76	0	0	76	76	0	0	76
CISION PORTUGAL - DISTRIBUIÇÃO INFORMAÇÃO GERAL S A	Ajuste Direto para a Prestação de Clipping Eletrónico	18-03-2019	18	Ajuste Direto Geral			4	0	0	4	4	0	0	4
B4ALL-CONSULTORES DE GESTÃO, LDA	Manutenção Corretiva e Evolutiva do Sistema de Gestão Cognos	30-04-2019	32	Consulta Prévia			4	0	0	4	4	0	0	4
ESPAÇO VISUAL - CONSULTORES DE ENGENHARIA AGRONÓMICA, LDA	Elaboração do Estudo de Viabilidade Económica para o Aproveitamento do Calor Residual da Central de Valorização Energética para Fornecimento a Complexo de estufas Agrícolas a Instalar na Periferia	03-05-2019	17	Ajuste Direto Geral			21	0	0	21	21	0	0	21

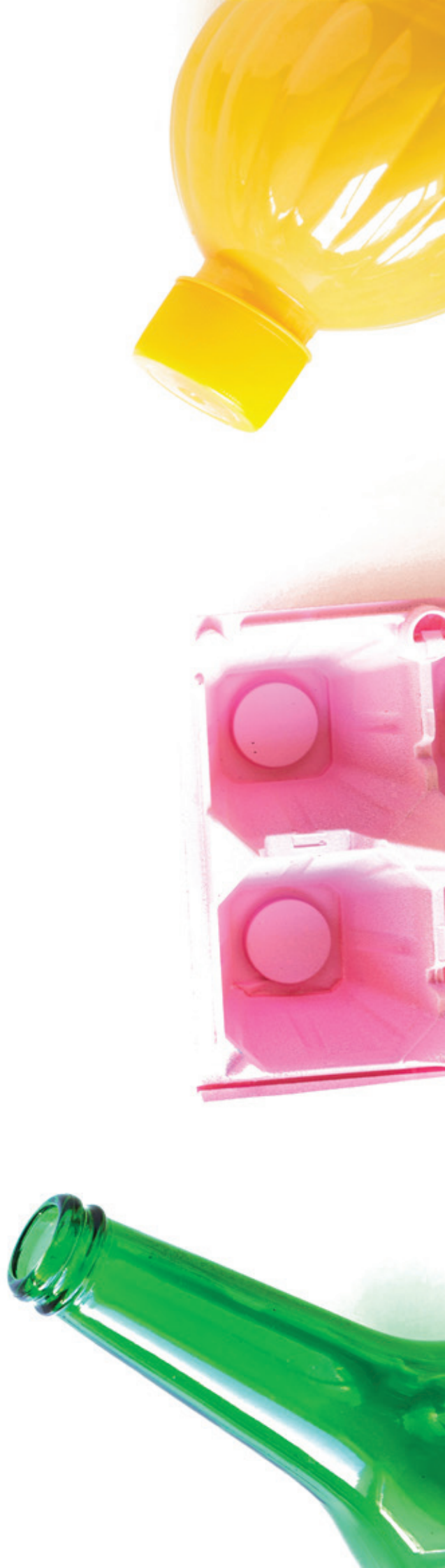
ENTITY (1)	Contract					Payments in Management				Accumulated Payments				Obs. (17)	
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ERNST & YOUNG, S.A.	Prestação de Serviços de Assessoria Técnica de Suporte à Melhoria da Informação Estatística Nacional sobre Economia Circular	23-05-2019	24	Consulta Prévia			17-12-2019	14	0	0	14	14	0	0	14
EFEITO ESTUFA UNIPessoal LDA	Prestação de Serviços de Consultoria no âmbito da Sustentabilidade e Descarborização das Atividades da LIPOR	21-05-2019	41	Consulta Prévia			20-08-2019	8	0	0	8	8	0	0	8
SIA SOC. DE INOVAÇÃO AMBIENTAL LDA	Prestação de Serviços de Gestão de Plataforma Eletrónica no âmbito da Legislação relacionada com o Ambiente, Segurança e Saúde no Trabalho, Energia, Qualidade e Responsabilidade Social	03-05-2019	11	Ajuste Direto Geral			19-07-2019	14	0	0	14	14	0	0	14
ITEN SOLUTIONS - SISTEMAS DE INFORMACÃO S A	Colaboração, Produtividade e Infraestrutura - Microsoft Office 365 e Azure	06-05-2019	58	Consulta Prévia			29-07-2019	72	0	0	72	72	0	0	72
GINFOPLAN - SISTEMAS E TECNOLOGIAS DE INFORMACÃO, LDA	Tratamento e Análise de Dados	30-05-2019	19	Ajuste Direto Geral			19-07-2019	12	0	0	12	12	0	0	12
SECTORVERDE - MANUTENÇÃO DE ESPAÇOS VERDES LDA	Manutenção de Espaços Verdes da LIPOR - Lote 1	07-06-2019	491	Concurso Público com Publicidade Internacional			19-07-2019	94	0	0	94	94	0	0	94
BOSQUE DOS RECADOS, UNIPessoal, LDA	Manutenção de Espaços Verdes da LIPOR - Lote 2	07-06-2019	491	Concurso Público com Publicidade Internacional			19-07-2019	94	0	0	94	94	0	0	94
BOSQUE DE RECADOS - UNIPessoal, LDA.	Manutenção de Espaços Verdes da LIPOR - Lote 3	07-06-2019	491	Concurso Público com Publicidade Internacional			19-07-2019	94	0	0	94	94	0	0	94
NOVABASE BUSINESS SOLUTIONS - SOLUÇÕES DE SOFTWARE DE CONSULTORIA, DESENVOLVIMENTO E INTEGRA	Concurso Público Internacional para a Aquisição e Desenvolvimento de Um Software de Sistema de Gestão para a Administração Local	11-06-2019	472	Concurso Público com Publicidade Internacional			03-10-2019	256	0	0	256	256	0	0	256
NOWA, LDA	Consulta Prévia para a Definição e Implementação de uma Estratégia de Informação e Divulgação de um Sistema PAYT - Pay as You Throw no Município da Maia	28-05-2019	30	Consulta Prévia			20-08-2019	10	0	0	10	10	0	0	10
ERNST & YOUNG AUDIT & ASSOCIADOS SROC S A	Prestação de Serviços de Verificação do Relatório de Sustentabilidade da LIPOR	15-03-2019	13	Consulta Prévia			27-06-2019	4	0	0	4	4	0	0	4
PROSEFUR - COMPANHIA DE SEGURANÇA, LDA	Vigilância no Ecocentro e Estação de Transferência da Póvoa de Varzim	07-06-2019	19	Ajuste Direto Geral			03-10-2019	23	0	0	23	23	0	0	23

ENTITY (1)	Contract					Visto Tribunal	Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)	Número registro (6)			Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Pricies Revision (14)	Additional Works (15)	
GRUPNOR - ELEVADORES DE PORTUGAL, LDA	Manutenção de Três Plataformas Verticais de Elevação de Pessoas	12-06-2019	3	Ajuste Direto Geral			20-08-2019	1	0	0	1	1	0	0	1	
GENYEN - GROW AND PROTECT, S.A.	Prestação de Serviços de Promoção Comercial de Produtos do Setor Agrícola para as Zonas Centro e Sul de Portugal Continental	12-06-2019	20	Ajuste Direto Geral			09-12-2019	2	0	0	2	2	0	0	2	
DATASDHIELD DPBCS, LDA	Serviços de Encarregado de Proteção de Dados ao abrigo do Acordo-Quadro para a Seleção de Prestadores de Serviços no Âmbito da Proteção de Dados	11-04-2019	59	Consulta Prévia ao abrigo de Acordo Quadro			03-06-2019	24	0	0	24	24	0	0	24	
SOTECNEL SOC. TÉCNICA ELECTRICIDADE LDA	Prestação de Serviços de Manutenção Preventiva e Curativa de Instalações Elétricas e respetivo Fornecimento de Material/Consumíveis	26-06-2019	35	Consulta Prévia			07-11-2019	6	0	0	6	6	0	0	6	
OPAL PUBLICIDADE S.A.	Prestação de Serviços para a Realização de uma Campanha de Comunicação com vista à Promoção da Colaboração dos Cidadãos no Processo da Reciclagem	04-07-2019	259	Concurso Público com Publicidade Internacional			29-07-2019	318	0	0	318	318	0	0	318	
ORBCOM EQUIPAMENTOS E SERVIÇOS DE INFORMÁTICA LDA	Prestação de Serviços de Apoio Técnico à Infraestrutura de Tecnologias de Informação da LIPOR	03-07-2019	24	Consulta Prévia			25-09-2019	12	0	0	12	12	0	0	12	
GIVAWARE, LDA	Ajuste Direto Para a Prestação de Serviços de Desenvolvimento de Produtos de Elevado Valor Estético Constituídos por Escórias.	27-06-2019	20	Ajuste Direto Geral			21-11-2019	12	0	0	12	12	0	0	12	
EMÍLIA DO ROSÁRIO DA SILVA AZEVEDO PEREIRA DE FARIA	Ajuste Direto para a Prestação de Serviços de Consultoria para o Desenvolvimento e Acompanhamento da Gestão Ambiental, em regime de Avença.	11-07-2019	15	Ajuste Direto Geral			19-07-2019	6	0	0	6	6	0	0	6	
CONSULGAL - CONSULTORES DE ENGENHARIA E GESTÃO.S.A.	Prestação de Serviços de Fiscalização e Coordenação de Segurança em Obra de Requalificação do Ecocentro da Varziela	11-07-2019	47	Consulta Prévia			22-10-2019	39	0	0	39	39	0	0	39	
ANIRUDH MURALIDHARAN GAUTAM	Prestação de Serviços de Investigação e Desenvolvimento no Âmbito da Indústria 4.0	02-08-2019	26	Consulta Prévia			20-09-2019	11	0	0	11	11	0	0	11	
JORGE SILVA RIBEIRO LDA	Prestação de Serviços de Tornearia Mecânica para toda a LIPOR	01-08-2019	15	Ajuste Direto Geral			25-09-2019	4	0	0	4	4	0	0	4	
CONTAMBIENTE - ECONOMIA AMBIENTE E ENGENHARIA LDA	Prestação de Serviços de Elaboração do Estudo de Viabilidade Financeira (AVISO POSEUR-11-2019-25)	14-08-2019	15	Ajuste Direto Geral			21-10-2019	12	0	0	12	12	0	0	12	
AMBIRUMO PROJECTOS INOVAÇÃO E GESTÃO AMBIENTAL LDA	Prestação de Serviços de Elaboração do Estudo Prévio e respetivas Peças do Procedimento para a Linha de Triagem Automática de Embalagens LIPOR	02-08-2019	50	Consulta Prévia			21-11-2019	49	0	0	49	49	0	0	49	

ENTITY (1)	Contract				Visto Tribunal	Date 1st payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)			Número registro (6)	Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Pricies Revision (14)	
G HOFLE LDA	Concurso Público Para o Fornecimento de Equipamentos Móveis de Apoio às Operações de Reciclagem Multimaterial - Lote 1	19-08-2019	91	Concurso Público			18-12-2019	39	0	0	39	0	0	39	
AUTO SUECO .LDA	Ajuste Direto para o Fornecimento de Peças, Manutenção e Reparação das Viaturas a Gás Natural - Contrato de Manutenção da Auto Sueco	09-08-2019	20	Ajuste Direto Geral			03-10-2019	4	0	0	4	0	0	4	
L.E.E. SÀRL	Consulta Prévia para a Prestação de Serviços de Consultoria em Processos de Tratamento de Resíduos Alimentares por Digestão Anaeróbia.	12-07-2019	65	Consulta Prévia			18-12-2019	20	0	0	20	0	0	20	
SEARASOFT - DESENVOLVIMENTO DE SOFTWARELDA	Renovação, conversão em plataforma responsiva e elaboração do portal web LIPOR, respetivo backoffice e alojamento em servidor externo	11-07-2019	30	Consulta Prévia			21-11-2019	29	0	0	29	0	0	29	
GREENPAPERS, LDA	Transporte, triagem, enfiamento e expedição de papel-cartão	19-08-2019	210	Concurso Público			03-10-2019	151	0	0	151	0	0	151	
MAGELLAN- ASSOCIAÇÃO PARA A REPRESENTAÇÃO DOS INTERESSES PORTUGUESES NO EXTERIOR	Prestação de Serviços de Consultoria na Área da Representação, Financiamentos e Contratação Pública por Organismos da União Europeia e Banca Multilateral de Desenvolvimento	05-08-2019	68	Consulta Prévia			21-10-2019	14	0	0	14	0	0	14	
ITEN SOLUTIONS - SISTEMAS DE INFORMACÃO S A	Consulta Prévia para a Prestação de Serviços de Consultoria e Assessoria para o RCPD ao Abrigo do Acordo Quadro da Central de Compras da LIPOR	30-05-2019	78	Consulta Prévia ao abrigo de Acordo Quadro			07-11-2019	24	0	0	24	0	0	24	
ADÉLIA DOMINGUES DIAS	Ajuste Direto para a Prestação de Serviços de Assessoria para a Comercialização de Produtos da LIPOR	09-09-2019	20	Ajuste Direto Geral			20-09-2019	7	0	0	7	0	0	7	
JOÃO ALBERTO ZENHAS GRAÇA	Consulta Prévia para a Prestação de Serviços de Investigação e Desenvolvimento de Novos Produtos com Origem em Resíduos Orgânicos	09-09-2019	54	Consulta Prévia			20-09-2019	11	0	0	11	0	0	11	
OPTIMIZER SERVIÇOS E CONSULTADORIA INFORMÁTICA,LDA	*Concurso Público para a Prestação de Serviços de Desenvolvimento de Software nas tecnologias e linguagens: ORACLE PL/SQL; ORACLE SQL; HTML/CSS; JAVASCRIPT; Oracle APEX.*	19-08-2019	157	Concurso Público			18-12-2019	16	0	0	16	0	0	16	
DATASHIELD DPBCS LDA	Consulta Prévia para a Prestação de Serviços de Formação de RCPD ao Abrigo do Acordo Quadro da Central de Compras da LIPOR	01-08-2019	11	Consulta Prévia ao abrigo de Acordo Quadro			07-11-2019	1	0	0	1	0	0	1	
TOP ATLÂNTICO - VIAGENS E TURISMO S.A.	Concurso Público para a Prestação de Serviços de Viagens, Transportes e Alojamentos.	01-10-2019	180	Concurso Público			17-12-2019	28	0	0	28	0	0	28	

ENTITY (1)	Contract				Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)	Award Procedures (5)		Visto Tribunal Número registo (6)	Data (7)	Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+ (10)+(11)	Regular Work (13)	Pricies Revision (14)	
GALBILEC - SERVIÇOS GLOBAIS DE PROJETO LDA	Ajuste Direto para a Prestação de Serviços de Elaboração de Desenvolvimento de Projeto para a Construção de Plataforma de Compostagem de Resíduos Verdes em Laúndos - Póvoa de Varzim	26-09-2019	20	Ajuste Direto Geral			7	0	0	7	7	0	0	7
SUMA-SERVIÇOS URBANOS E MEIO AMBIENTE.S.A	Concurso Público para a Prestação de Serviços de Transporte de Resíduos e Operação, Manutenção e Vigilância da Estação de Transferência e Ecocentro da Póvoa de Varzim	01-10-2019	446	Concurso Público	337/2019	04-11-2019	3	0	0	3	3	0	0	3
ESCREVERESCREVER, LDA	Formação em "Escrever bem para comunicar melhor" para os colaboradores	24-09-2019	2	Ajuste Directo			2	0	0	2	2	0	0	2
NADINE MARISA REIS DE SOUSA	*Consulta Prévia para a Prestação de Serviços de Investigação e Desenvolvimento de Novos Produtos com Origem em Resíduos Sólidos Urbanos Multimateriais*	18-09-2019	54	Consulta Prévia			11	0	0	11	11	0	0	11
RODRIGO MORAIS SARMENTO PÓVOAS	Ajuste Direto para a Prestação de Serviços Prestação de Serviços de Consultoria para o Acompanhamento dos Processos Produtivos Associados à Gestão de Resíduos - Plataformas de Triagem, Transferência e Valorização de Resíduos, em Regime de Avença.	03-10-2019	15	Ajuste Direto Geral			5	0	0	5	5	0	0	5
B MAIS BALONAS COMUNICAÇÃO LDA	*Ajuste Direto para a Prestação de Serviços de uma Campanha de Comunicação para a Promoção da Biodiversidade*	19-09-2019	13	Ajuste Direto Geral			16	0	0	16	16	0	0	16
NEW/NEXT MOVES - CONSULTORIA DE GESTÃO, LDA	Ajuste Direto para a Prestação de Serviços de Elaboração de um Plano de Gestão de Biodiversidade e Serviços dos Ecossistemas	03-10-2019	20	Ajuste Direto Geral			24	0	0	24	24	0	0	24
BARBARA CATARINA VIEIRA DA GAMA	Ajuste Direto para a Prestação de Serviços de Apoio Administrativo e Logístico	04-09-2019	10	Ajuste Direto Geral			3	0	0	3	3	0	0	3
GINFOPLAN - SISTEMAS E TECNOLOGIAS DE INFORMAÇÃO, LDA	Consulta Prévia para a Prestação de Serviços de Análise de Dados e Desenvolvimento de Ferramentas Informáticas de Apoio ao Sistema de Gestão de Resíduos Municipais	04-11-2019	25	Consulta Prévia			5	0	0	5	5	0	0	5
CLECE S.A.	Consulta Prévia para a Prestação de Serviços de Higiene e Limpeza nas instalações da LIPOR em Baguim do Monte, Ermesinde e Maia, ao abrigo do Acordo-Quadro da Central de Compras LIPOR	17-10-2019	222	Consulta Prévia ao abrigo de Acordo-Quadro			11	0	0	11	11	0	0	11
CITRUP CENTRO INTEGRADO DE RESIDUOS LDA	Consulta Prévia para a Prestação de Serviços de Exploração da Estação de Tratamento de Águas Residuais do Aterro Sanitário anexo à Central de Valorização Energética	25-10-2019	75	Consulta Prévia			5	0	0	5	5	0	0	5

ENTITY (1)	Contract				Award Procedures (5)	Visto Tribunal		Date 1 <sup>st</sup> payment (8)	Payments in Management				Accumulated Payments				Obs. (17)
	Object (2)	Date (3)	Amount (4)			Número registo (6)	Data (7)		Regular Work (9)	Pricies Revision (10)	Additional Works (11)	Total (12)=(9)+(10)+(11)	Regular Work (13)	Pricies Revision (14)	Additional Works (15)	Total (16)=(13)+(14)+(15)	
COORDINATEVALUE - UNIPessoal LDA	Inscrição do Colaborador Teimo Machado no Lisbon Criative Leadership Program 2019	04-10-2019	10		Ajuste Directo Geral			28-10-2019	12	0	0	12	0	0	12		
<b>PROTOCOLO</b>																	
EDUCAFRICA	Protocolo de Cooperação com educáfica	01-03-2018	5		Ajuste Directo			16-05-2018	2	0	0	2	0	0	3		
APAEJIL ASSOCIAÇÃO DE PAIS E AMIGOS DAS ESCOLAS E JARDINS DE INFÂNCIA DE LAUNDOS	Protocolo de colaboração entre a LIPOR e a APAEJIL no âmbito das atividades desenvolvidas por esta associação no apoio às crianças e jovens da freguesia de Laúndos.	03-08-2018	15		Ajuste Directo Geral			27-09-2018	8	0	0	8	0	0	15		
ISERVICES, LDA	Protocolo de colaboração Iservices	29-01-2019	1		Ajuste Directo			14-03-2019	2	0	0	2	0	0	2		
SEMENTE - ASSOCIAÇÃO DE VOLUNTÁRIOS DA LIPOR	Protocolo - Semente - Associação de Voluntários LIPOR	04-02-2019	3		Ajuste Directo			13-02-2019	3	0	0	3	0	0	3		
FÁBRICA DA IGREJA PAROQUIAL DE LAUNDOS	Protocolo de Apoio à Fábrica da Igreja Paroquial de Laúndos	15-03-2019	32		Outras Despesas			04-06-2019	32	0	0	32	0	0	32		
APAEJIL ASSOCIAÇÃO DE PAIS E AMIGOS DAS ESCOLAS E JARDINS DE INFÂNCIA DE LAUNDOS	Protocolo de colaboração entre a LIPOR e a APAEJIL no âmbito das atividades desenvolvidas por esta associação no apoio às crianças e jovens da freguesia de Laúndos. Ano letivo 2019/2020	30-07-2019	15		Outras Despesas			25-09-2019	8	0	0	8	0	0	8		
<b>TOTALS</b>			<b>444 335</b>						<b>43 926</b>	<b>201</b>	<b>29</b>	<b>44 157</b>	<b>204</b>	<b>29</b>	<b>357 686</b>	<b>357 920</b>	





## 8.3.4 - Transfers and subsidies

### 8.3.4.4 - Current Transfers



Legal Provisions	Donor	Budgeted Transfers	Obtained Transfers	Obs.
Totais		0,00	0,00	

### 8.3.4.5 - Capital Transfers

Legal Provisions	Donor	Budgeted Transfers	Obtained Transfers	Obs.
The regular budget of LIPOR	Municipalities	7 099 648,92	7 281 049,80	a)
Totais		7 099 648,92	7 281 049,80	

a) Values include charges for capital transfers from previous years

### 8.3.4.6 - Subsidies Obtained

Legal Provisions	Donor	Purpose	Estimated Subsidies	Received Subsidies	Obs.
H2020-IND-CE-2017-17-Indsutry 2020 in the Circular Economy - ECOBULK	Exergy LTD	Large-scale demonstration project, which will contribute to closing the loop of composite products in the automotive, furniture and construction sectors, through the promotion of reuse, modernisation, renovation and recycling of products, parts and materials.	0,00	56 304,74	
AMP URBINOV NORTE-02-0853-FEDER-000088	Agência para o Desenvolvimento e Coesão, I.P	O projeto "AMP URBINOV" resulta da necessidade de organizar e dinamizar o ecossistema de inovação da Área Metropolitana do Porto. Com este projeto pretendemos também sensibilizar a base institucional metropolitana para a inovação aberta e a economia circular.	28 513,98	22 110,22	
Aviso POSEUR 11-2015-18	Agência para o Desenvolvimento e Coesão, I.P	To increase multimaterial selective collection and the prevention and recovery of MW organic fraction through home composting, thus substantially contributing to the objectives and goals defined in PERSU 2020.	7 687 120,40	1 112 042,00	
Aviso 19	Fundo Eficiência Energética	The project aims at the technological replacement of outdoor lighting equipment by others with better performance and energy efficiency indexes (LED luminaires), at its Lipor facilities (Baguim do Monte).	0,00	14 836,01	
POSEUR-03-1911-FC-000111	Agncia para o Desenvolvimento e Coesao, I.P	It aims to increase the quantity of material sent for multimaterial recovery, as well as to promote the recovery of the organic component through an awareness campaign on the collection of green waste and selective collection of materials at public events.	0,00	37 576,09	
POSEUR-03-1911-FC-000133	Agência para o Desenvolvimento e Coesao, I.P	Selective door-to-door collection (residential and non-residential) and events, through the acquisition of containers and Big-Bags with instrumentation for the multimaterial fraction and bio waste.	0,00	158 467,37	
Topic SwafS-23 - DNOSES	Fundacion Ibercivis	The D-NOSES project will use RRI tools to identify communities that are suffering from odour nuisance, prevent socio-economic conflicts and empower citizens to collect, share and make sense of data that can help them to pursue environmental actions, while co-creating solutions, for increased sustainability and better governance.	0,00	27 581,00	

Legal Provisions	Donor	Purpose	Estimated Subsidies	Received Subsidies	Obs.
CityLoops - proposed demonstration actions	ICLEI	Development of a series of innovative procedures, approaches and open access tools, designed to facilitate and incorporate circularity in the planning and decision-making processes for organic waste, and construction / demolition waste, including soil.	0,00	169 897,40	
04/SAICT/2015 - NanoTherm4EHav	IDTechex, LTD	Use of thermal energy in the composting process.	0,00	72,00	
SO WHAT	Rina	The Project aims to evaluate the possibility of recovering the residual heat produced at the Energy Recovery Center, through the treatment / burning of solid urban waste, and with the implementation of a district heating system that will connect LIPOR to Francisco Sá Carneiro Airport, in Porto.	0,00	67 885,88	
Metro Quadrado Programa de Conservação do Feto-Serra de Valongo	Fundo Ambiental	Project that aims to ensure the maintenance of biodiversity, by monitoring, maintaining and strengthening indigenous trees planted under reforestation programs in an area of around 22 hectares, classified as a protected area by the Natura 2000 Network.	0,00	80 000,00	
TOTALS			7 715 634,38	1 746 772,71	



### 8.3.6 - Debts

## LOANS

(Unit: Euro)

Characterization of the loan	Approv. Date by IA	Contract Date	Approval C.A.		Purpose of the loan	Credit Entity	Capital (Eur)		Interest RATE		Term of contract	Years elapsed	Charges year (Eur)			Accumulated Amort.	Capital debt
			Register N.	Date			Contracted	Used	Inc.	Act.			Amort.	Interest	J. Mora		
Short Term	20/11/1996	20/12/1996	91931/96	29/11/1996	Incineration Plant LIPOR II Construction (I-a)	B. E. I.	39 903 831,78	7 481 968,46	6,35		18	18	0,00	0,00	39 903 831,78	0,00	
								7 481 968,46	4,8								
								7 481 968,46	4,53								
								7 481 968,46	6,08								
								4 987 978,97	4,85								
						4 987 978,97	2,85										
Short Term	16/12/1998	17/06/1999	1162/99	13/09/1999	Incineration Plant LIPOR II Construction (I-a)	B. E. I.	45 390 608,63	10 000 000,00	5,82		19	19	0,00	0,00	45 390 608,63	0,00	
								10 000 000,00	3,82								
								10 000 000,00	5,83								
								10 000 000,00	3,83								
								2 944 703,73	5,1								
						2 445 904,90	3,1										
Medium Long Term	20/06/2002	11/12/2002	3437/02	05/02/2003	Composting Plant LIPOR II Construction (I-b)	B. E. I.	35 000 000,00	5 000 000,00	4,48		19	16	9 240 000,00	1136 98733	0,00	16 712 689,60	
								15 000 000,00	4,13								
								15 000 000,00	4,78								
Medium Long Term	20/06/2002	30/03/2006	3627/08	28/07/2008	Composting Plant LIPOR II Construction (I-a)	B. E. I.	18 000 000,00	18 000 000,00	5,02		16	10	10 000,00	617 121,00	0,00	60 000,00	17 940 000,00
TOTALS							138 294 440,41	138 294 440,41				9 250 000,00	1 754 108,33	0,00	103 641 750,81	34 652 689,60	

(I-a) Loans contracted until 31.12.2001 for implementation of projects reimbursed by EU funds (Article 32 of Law n.º 42/98 as amended by Article 28 of LOE/2000)

(I-b) Loans contracted in 2002 to implement projects reimbursed by EU funds (al. c) of Article 7. Of Law no. 16-A/2002 o. 31 May - 1st amendment to LOE/2002)

### 8.3.6.2 - Debts to Third Parties

YEAR 2019  
(Unit: Euros)

SUPPLIER	DEBT AT 1 <sup>ST</sup> OF JANUARY	DEBT AT 31 <sup>TH</sup> OF DECEMBER	OBS.
<b>SHORT TERM</b>			
LAURA ROLDÃO - ARQUITECTURA PAISAGISTA SOCIEDAD UNIPessoal LDA	0	3.247,20	
A SUPER 2000 MAQUINAS AUTOMATICAS DE BEBIDAS S A	1.528,00	0,00	
ACCELPER CONSULTING IBERIA LDA	8 287,84	0,00	
ACTUASYS, LDA	10 830,15	0,00	
ADG AGUAS DE GONDOMAR S A	2 733,88	1 152,07	
ADISA-ASSOC. PARA O DESENVOLVIMENTO DO INSTITUTO SUPERIOR DE AGRONOMIA	0,00	225,09	
AGROGES - SOCIEDADE DE ESTUDOS E PROJECTOS LDA	6.150,00	3.075,00	
ALFREDO VIEIRA DA SILVA LDA	0,00	55,26	
ALGECO - CONSTRUÇÕES PRE-FABRICADAS S A	215,52	0,00	
AMBAF AMBULANCIAS DE FAFE LDA	540,00	180,00	
AMBIRUMO PROJECTOS INOVAÇÃO E GESTÃO AMBIENTAL LDA	19.015,80	20.092,05	
AMELIA MARIA MENDES DA SILVA OLIVEIRA	-3,18	-3,18	
AMPLITUDE NET IMPLEMENTAÇÃO E GESTÃO DE SOLUÇÕES PARA A INTERNET LDA	1.063,95	688,8	
ANA PAULA FERNANDES FONSECA	531,36	1.921,15	
ANIRUDH MURALIDHARAN GAUTAM	2 130,52	0,00	
ANTONIO CASTILHO & ASSOCIADOS CONSULTORES LDA	4 428,00	553,50	
APAEJIL ASSOCIAÇÃO DE PAIS E AMIGOS DAS ESCOLAS E JARDINS DE INFÂNCIA DE LAÚNDOS	7.500,00	0,00	
APCER - ASSOCIAÇÃO PORTUGUESA DE CERTIFICAÇÃO	0,00	4.120,50	
APOIO XXI CENTRO DE APOIO PSICO PEDAGOGICO LDA	214,01	0,00	
AR E SOM CONSULTORIA E ENGENHARIA AMBIENTAL LDA	1 230,00	1 230,00	
ARMANDO ALVES FRAGA - COMÉRCIO DE FRUTAS, LDA	0,00	8,90	
ARTARVORES - VIVEIROS LDA	2 014,53	0,00	
ASSOC UNIVERSIDADE EMPRESA PARA DESENVOLVIMENT TECMINHO	10.045,00	3.228,75	
ASSOCIAÇÃO NACIONAL DE JOVENS EMPRESÁRIOS	0,00	3.870,00	
ASSOCIAÇÃO PORTO BUSINESS SCHOOL (PBS) - U.PORTO	19 639,68	0,00	
ASSOCIAÇÃO PORTUGUESA DE HORTICULTURA	0,00	1 000,00	
ASSOCIAÇÃO PORTUGUESA DOS NUTRICIONISTAS	369,00	369,00	
ASSOCIACAO PORTUGUESA EDUCACAO AMBIENTAL	200,00	0,00	
AUTO SUECO ,LDA	0,00	1 340,70	
AV -AGUAS DE VALONGO S A	386,24	528,27	
BARBOSA OLIVEIRA & CIA LDA	1 107,00	3 728,62	
BARCELTECNICA MATERIAL ELECTRICO S A	0,00	297,52	
BCSD PORTUGAL -CONSELHO EMPRESARIAL DESENVOLVIMENTO SUST.	180,00	0,00	
BERNARDINO JOAQUIM E SILVA AR CONDICIONADO AQUECIMENTO E SANITARIO LDA	173,2	1.879,75	
BI-OFFICE-SOLUÇÕES COLABORATIVAS, S.A.	126,94	0,00	
BI4ALL CONSULTORES DE GESTÃO LDA	6 765,00	1 798,88	
BOMBEIROS VOLUNTÁRIOS DE ERMESINDE	0,00	780,00	
BOMPISO - COMÉRCIO DE PNEUS, S.A.	1 011,17	8 531,59	

SUPPLIER	DEBT AT 1 <sup>ST</sup> OF JANUARY	DEBT AT 31 <sup>TH</sup> OF DECEMBER	OBS.
BORRACHASPORT UNIPessoal LDA	0,00	52,55	
BOSQUE DE RECADOS - UNIPessoal, LDA.	0,00	10 290,12	
CABEÇAS NO AR E PES NA TERRA - ASSOCIAÇÃO CULTURA	0,00	2 500,00	
CACHAPUZ - EQUIPAMENTOS PARA PESAGEM LDA	0,00	1 466,17	
CARDIOGLOBAL UNIPessoal LDA	1 353,00	0,00	
CARLOS PEDRO FERNANDES - CONSULTORIA EM ADMINISTRAÇÃO PÚBLICA UNIPessoal LDA	1.230,00	0,00	
CASTROS - ILUMINAÇÕES FESTIVAS, SA	22.336,80	0,00	
CATIM-CENTRO APOIO TECNOL. À INDÚSTRIA METALOMECÂNICA	799,5	0,00	
CEMPALAVRAS COMUNICAÇÃO EMPRESARIAL LDA	1.230,00	1.230,00	
CENTRO SUIÇO DE LINGUAS LDA	209,00	1 907,00	
CHRISTIAN ALEXANDER MARTINS DE OLIVEIRA	0,00	522,75	
CIMERTEX SOC MAQUINAS E EQUIPAMENTOS SARL	0,00	280,14	
CISION PORTUGAL - DISTRIBUIÇÃO INFORMAÇÃO GERAL S	0,00	1 230,00	
CITRUP CENTRO INTEGRADO DE RESÍDUOS LDA	108 356,17	12 706,90	
CJR - CÂNDIDO JOSÉ RODRIGUES, SA	0,00	105 082,37	
CLARKE MODET COMPANHIA SOCIEDADE UNIPessoal LD	996,23	0,00	
CLEANSTATION SA	844,57	1 369,70	
CLECE S A	18 882,52	22 713,20	
CMC MAQUINAS E REPARAÇÕES LDA	0,00	385,24	
CONGEO-CONSULTORES DE GEOLOGIA,LDA	0,00	1 389,90	
CONSTRUÇÕES CORTE RECTO, LDA	241 517,39	221 986,24	
CONSULGAL-CONSULTORES DE ENGENHARIA E GESTÃO S	9 965,46	17 822,70	
CONSULTRAINING, LDA	6 661,68	0,00	
CONSUMER LAB - LABORATORIO DE ESTUDOS AO CONSUMIDOR LDA	0,00	4.369,58	
COPI SINDE CENTRO DE COPIAS LDA	0,00	499,6	
CORREIA E CORREIA LDA	0,00	691,34	
CRISTINA SANTOS & BRUNO COSTA,LDA	0,00	112,90	
CRUZ VERMELHA PORTUGUESA	600,00	0,00	
CTT CONTACTO, S.A.	662,36	0,00	
CTT CORREIOS DE PORTUGAL SA	697,07	1 298,80	
CTTEXPRESSO-SERVIÇOS DE POSTAIS E LOGÍSTICA, SA	332,13	132,68	
CUNHA BASTOS, LDA	0,00	1 036,69	
DALKIA S.C.A. - SUCURSAL EM PORTUGAL	-47 144,02	-47 144,02	
DANIEL GONÇALVES GOMES	158,75	252,50	
DATASHIELD DPBCS LDA	0,00	4 232,43	
DEFINIR CONCEITOS REPARAÇÃO E COMÉRCIO DE AUTOMÓVEIS LDA.	1.107,00	875,18	
DPM - TRATAMENTO DE AGUAS E AR AMBIENTE LDA	-524,29	0,00	
EDEN SPRINGS PORTUGAL, S.A.	0,00	145,02	
EDITE AGRA AMORIM	467,40	0,00	
EDP COMERCIAL - COMERCIALIZAÇÃO DE ENERGIA S A	0,00	38 065,64	

SUPPLIER	DEBT AT 1 <sup>ST</sup> OF JANUARY	DEBT AT 31 <sup>TH</sup> OF DECEMBER	OBS.
EDUARDO DE JESUS MOREIRA	0,00	3 475,00	
EFEITO ESTUFA UNIPessoal LDA	4 895,40	0,00	
EGI - ENERGIE GENERATION INDUSTRIE LDA	320,20	0,00	
ENGENHO E MEDIA LDA	0,00	1 230,00	
ERNST & YOUNG AUDIT & ASSOCIADOS SROC S A	0,00	6 119,25	
ERNST & YOUNG, S.A.	0,00	12 069,38	
ET EMPRESA EXPORTAÇÕES IMPORTAÇÕES E COOPERAÇÃO INDUSTRIAL LDA	0,00	1.037,87	
EUROFILTROS AUTO ACESSORIOS LDA	0,00	14,45	
EUROFINS LAB ENVIRONMENT TESTING PORTUGAL UNIPessoal LDA	0,00	306,27	
EXPERIENCE ACTIVE LDA	0,00	8.001,15	
FARMINVESTE 4 - SERVIÇOS, S.A.	0,00	2 976,60	
FENIX AMBIENTE - EQUIPAMENTOS E CONSULTADORIA UNIPessoal LDA	0,00	5993,64	
FERROVIAL SERVIÇOS, S.A.	469083,94	337282,75	
FRUTAS SILVA COMERCIO FRUTAS LDA	91,51	52,23	
FUNDAÇÃO DOM CABRAL	500,00	0,00	
G HOFLE LDA	32718	1 082,40	
GALP POWER S A	31 026,41	0,00	
GENYEN - GROW AND PROTECT, S.A.	0,00	20 026,63	
GERMANO LOPES E CIA LDA	311,41	6 273,92	
GINFOPLAN SISTEMAS E TECNOLOGIAS DE INFORMATICA UNIPessoal, LDA	2.921,25	1.968,00	
GLOBAL NOTÍCIAS - MEDIA GROUP, S.A.	252,15	0,00	
GONÇALO LEITE DE CAMPOS & ASSOCIADOS - SOCIEDADE ADVOGADOS, SP, RL	0,00	3.571,32	
GRACILMOR SOC COMERCIAL REPRESENTACOES IMPORTACAO E EXPORTACAO LDA	0,00	525,83	
GRAUMP - MAQUINARIA INDUSTRIAL UNIPessoal LIMITADA	0,00	227,55	
GRAVOCRIL PLACAS E GRAVURAS LDA	35916	0,00	
GREENPAPERS, LDA	30 720,31	37 660,40	
GRI - GLOBAL REPORTING INITIATIVE	0,00	-2 000,00	
GRUPO VENDAP, S.A.	159,90	282,90	
GUIATEL SERVIÇOS DE TELECOMUNICAÇÕES S A	7 512,23	8 217,12	
H B C II PEÇAS AUTO LDA	0,00	20,91	
HELENA MARIA FERNANDES DE CASTRO SA	0,00	400,00	
HIDURBE SERVIÇOS, S.A.	427 495,61	470 757,37	
HIGIARB PRODUTOS DE HIGIENE LDA	1 205,25	0,00	
HORTO DA RIBEIRINHA-ESPAÇOS VERDES,LDA	295,20	664,20	
IACCESS LDA	94,45	0,00	
IBERMETAIS INDUSTRIA DE TREFILAGEM SA	19,02	2 674,27	
IDEIA FLASH SOCIEDADE UNIPessoal LDA	2 913,87	0,00	
INBICT ARQUITECTURA, LDA	4 120,50	15 325,80	
INDAQUA MATOSINHOS - GESTÃO DE AGUAS DE MATOSINHOS S A	2.646,86	5.064,74	
INDIZ BRAND MAPPING, UNIPessoal, LDA	20.910,00	0,00	

SUPPLIER	DEBT AT 1 <sup>ST</sup> OF JANUARY	DEBT AT 31 <sup>TH</sup> OF DECEMBER	OBS.
INEGI - INSTITUTO DE ENGENHARIA MECÂNICA E GESTÃO INDUSTRIAL	1.691,25	1.691,25	
INOVA+ - INNOVATION SERVICES, S.A.	0,00	2.152,50	
INSTITUTO DE GESTAO FINANCEIRA E EQUIPAMENTOS DA JUSTIÇA I P	510	0,00	
INSTITUTO DO AMBIENTE E DESENVOLVIMENTO IDAD	6.139,75	7.136,05	
INSTITUTO SOLDADURA E QUALIDADE	0,00	2.407,11	
ITALMED - MATERIAL MÉDICO HOSPITALAR, UNIPessoal LDA	0,00	114,50	
ITEN SOLUTIONS - SISTEMAS DE INFORMAÇÃO S A	0,00	3.997,50	
JOANA MACEDO - UNIPessoal LDA	3.075,00	0,00	
JOÃO AFONSO TRIGO GERMANO	968,00	968,00	
JOAO HERMENEGILDO SOUSA E FILHOS LDA	192,15	117,98	
JOÃO MOREIRA DIAS	917,76	0,00	
JOAQUIM FERNANDO DO COUTO VIEIRA	193,73	0,00	
JORGE SILVA RIBEIRO LDA	830,69	0,00	
JOSE ANTONIO MOREIRA RIBEIRO	405,90	1.484,61	
JOSE BARROS VELOSO LDA	902,33	0,00	
JOSE CARLOS ALVES PADILHA	393,60	535,05	
JOSE LUIS TEIXEIRA RIBEIRO CONSTRUÇÃO E TERRAPLANAGEM	0,00	5.295,48	
UNIPessoal LDA JVCALVES PRODUTOS SIDERURGICOS SA	297,39	630,35	
KAIZEN INSTITUTE PORTUGAL -CONSULTORIA DE MANAGEMENT UNIPessoal,LDA	4.895,40	1.223,85	
KONICA MINOLTA BUSINESS SOLUTIONS PORTUGAL UNIPessoal LDA	4.753,85	9.164,31	
KSR BRINDES PUBLICITÁRIOS, LDA	0,00	1.870,01	
LILIANA ALEXANDRA DE SOUSA BARROS	0,00	1.758,23	
LITOGRAFIA COIMBRA SA	0,00	547,35	
LOGAMBIENTE - SERVIÇOS AMBIENTAIS E ENERGETICOS	0,00	12.275,40	
LOGOMINDS UNIPessoal LDA	196,02	196,02	
LONGA VIDA INDUSTRIAS LACTEAS SA	398,43	462,16	
LOURIVAL SOC COMERCIALIZAÇÃO DE FILTROS PEÇAS E EQUIPAMENTOS AUTO LDA	104,55	0,00	
LOUSATERRAS MOVIMENTAÇÃO DE TERRAS, LDA.	0,00	27.163,06	
LQA-AMBIENTE, PRESTAÇÃO DE SERVIÇOS, GESTÃO E CONTROLE AMBIENTAL, LDA	2.538,72	2.127,90	
MAGELLAN- ASSOCIAÇÃO PARA A REPRESENTAÇÃO DOS	3.075,00	4.674,00	
INTERESSES PORTUGUESES NO EXTERIOR MANCHETE RESEARCH UNIPessoal LDA	541,20	0,00	
MANITOU PORTUGAL SA	68,54	475,59	
MANUEL AGUEDA SOCIEDADE IMOBILIARIA LDA	-2.000,00	0,00	
MANUEL MOUTINHO DOS SANTOS	375,00	0,00	
MARGEM CUBICA LDA	23.655,36	0,00	
MARIA ARMINDA ALVES DE SOUSA PEREIRA DA SILVA	2.543,03	0,00	
MARIA CHOCOLATE PORTUGAL LDA	0,00	1.650,66	
MARIA DE FATIMA NUNES FONSECA & FILHOS LDA	430,32	555,34	
MARIA MARGARIDA DOS SANTOS MAIA	0,00	1.111,11	
MARSH LDA	1.484,28	0,00	

SUPPLIER	DEBT AT 1 <sup>ST</sup> OF JANUARY	DEBT AT 31 <sup>TH</sup> OF DECEMBER	OBS.
MAXIGLOBAL EQUIPAMENTOS E SERVIÇOS DE INFORMATICA S.A.	5,278,18	0,00	
MBA - MARKETING E BRINDES LDA	698,03	0,00	
MEDIA MARKT AVEIRO - PRODUTOS INFORMATICOS E ELECTRONICOS LDA	588,9	0,00	
MEGA ASSIST - EQUIPAMENTOS HOTELEIROS LDA	0,00	350,55	
MEIO A MEIO - GESTÃO E PLANEAMENTO, LDA	4 148,79	0,00	
MEO-SERVIÇOS DE COMUNICAÇÕES E MULTIMÉDIA,SA	16,90	16,90	
MORAIS LEITÃO GALVÃO TELES SOARES DA SILVA & ASSOCIADOS SOC DE ADVOGADOS RL	46,966,80	0,00	
MOTOJARDIM EQUIPAMENTOS E JARDINS LDA	326,95	0	
MOVEX - PRODUÇÃO, VENDA E ALUGUER DE MODULOS PR FABRICADOS,SA	0	2.305,64	
MUNICIPIO DA MAIA	0	1,500,00	
NATURGREEN, S.A.	13 954,70	16 047,65	
NEVES DE ALMEIDA, ALVES E MONTEIRO, LDA	0,00	608,85	
NH MOBILIARIO DE ESCRITORIO LDA	0,00	836,40	
NINFAS E TESOUROS UNIPessoal LDA	0,00	14 505,10	
NIPPON GASES PORTUGAL, UNIPessoal, LDA	83,12	277,24	
NOS COMUNICAÇÕES, S.A.	-1 999,08	-7,53	
NOVABASE BUSINESS SOLUTIONS - SOLUÇÕES DE CONSULTORIA,	0,00	176.281,14	
DESENVOLVIMENTO E INTEGRA NOVO BANCO SA	10,16	0	
NOWA, LDA	0,00	5 535,00	
NUNO FILIPE FARIA COSTA	8 362,50	8 362,50	
NUNO MIGUEL & MOREIRA LDA	0,00	280,56	
OLIMEC UNIPessoal LDA	0,00	5 248,56	
OLIVEIRA MONTEIRO E SOARES SA	82,74	786,95	
OPAL PUBLICIDADE SA	0,00	615,00	
OPTIMIZER-SERVIÇOS E CONSULTADORIA INFORMATICA L	7 631,10	8 053,93	
ORBCOM EQUIPAMENTOS E SERVIÇOS DE INFORMATICA L	8 179,50	2 453,85	
ORCINUS SERVIÇOS DE INFORMÁTICA, LDA	0,00	8 104,22	
OVO SOLUTIONS - SOLUÇÕES AMBIENTAIS, S.A.	108 519,41	192 715,91	
P A RESIDEL OPTIMIZAÇÃO ENERGETICA DE RESIDUOS S A	3 239,84	2 017,36	
P M G PSICOLOGIA E MULTIGESTAO LDA EM LQUIDAÇÃO	2 917,97	2 917,97	
PAGINAS AMARELAS SA	511,72	511,72	
PAPELMAIA INDUSTRIA TRANSFORMADORA DE PAPEL LDA	0,00	194,83	
PAULO GUIMARÃES, UNIPessoal, LDA	0,00	543,09	
PC DIGA LDA	1 638,79	0,00	
PETROLEOS PORTUGAL PETROGAL SA	491,04	1 168,97	
PIEP ASSOCIAÇÃO POLO DE INOVAÇÃO EM ENGENHARIA DE POLIMEROS	767,52	0,00	
PLAY PLANET - MOBILIARIO URBANO CONSTRUÇÃO E PAISAGISMO LDA	615	615	
PONTO VERDE SERVIÇOS LDA	1 678,21	0,00	
PREVENTFIRE LDA	0,00	134,66	
PROMEC - SERVIÇOS DE ASSISTÊNCIA, LDA. - SOCIEDADE E LIQUIDAÇÃO	2,956,34	0,00	



SUPPLIER	DEBT AT 1 <sup>ST</sup> OF JANUARY	DEBT AT 31 <sup>TH</sup> OF DECEMBER	OBS.
PROSEGUR - COMPANHIA DE SEGURANÇA, LDA	0,00	1155,15	
PUBLINDUSTRIA PRODUCAO COMUNICAÇÃO LDA	738,00	738,00	
QA PUBLICIDADE LDA	1 004,85	564,45	
QSP - CONSULTADORIA DE MARKETING, LDA.	0,00	3 690,00	
RCF - PROTECTING INNOVATION S A	548,97	0,00	
RDUZ GESTÃO GLOBAL DE RESÍDUOS, S.A.	0,00	1 230,00	
REALBASE - SISTEMAS INFORMÁTICOS LDA	4 920,00	0,00	
RENTOKIL INITIAL PORTUGAL	694,28	90,71	
REPSOL PORTUGUESA SA	32 436,15	437,03	
RESITUL - EQUIPAMENTOS SERVIÇOS E TECNOLOGIAS AMBIENTAIS LDA	0,00	22.632,00	
RESOPRE-SOC. REVENDEDORA APARELHOS DE PRECISÃO,S	0,00	18.448,77	
RICARDO MARTINS SARGO GARCES	299,88	0,00	
RISCAS FINAS UNIPessoal LDA	159,90	0,00	
ROLAMENTOS PONTE PEDRA LDA	2 210,72	685,51	
ROLEAR AUTOMATIZACOES ESTUDOS E REPRESENTACOES	471,91	-1 035,23	
ROLLING SPACE - UNIPessoal LDA	16 357,17	0,00	
ROTA DOS NÚMEROS, LDA	18 265,50	0,00	
RUMOS II, FORMAÇÃO, S.A.	2 004,90	0,00	
SANTIAGO & FERREIRA LDA	140,22	0,00	
SEARASOFT - DESENVOLVIMENTO DE SOFTWARE, SOCIED UNIPessoal, LDA	1.230,00	0,00	
SECTORVERDE - MANUTENÇÃO DE ESPAÇOS VERDES LDA	7.626,00	8.712,50	
SEMENTE - ASSOCIAÇÃO DE VOLUNTARIOS DA LIPOR	212,89	307,13	
SENILIFE UNIPessoal LDA	1 365,30	0,00	
SERDIAL VENDING S.A	0,00	1 643,08	
SERVIÇOS MUNICIPALIZADOS DE ÁGUAS E SANEAMENTO MAIA	369,91	1.106,78	
SOCATERING - FORNECIMENTO E GESTÃO DE CATERING, L	0,00	861	
SOLIM EQUIPAMENTOS PARA HIGIENE E LIMPEZA LDA	0,00	17 476,05	
SOLUSEL SOC LUSITANA OBRAS E EMPREITADAS LDA	76,74	86,34	
SOMA - ENVIRONMENTAL SOLUTIONS, LDA	0,00	116 198,10	
SOPREM NORTE COMERCIO E INDUSTRIA MADEIRAS LDA	1 530,34	0,00	
SPARS SEGURANÇA E HIGIENE NO TRABALHO LDA	6 959,51	3 486,21	
STAPLES PORTUGAL - EQUIPAMENTO DE ESCRITORIO S A	1 166,69	367,03	
STRONG CHARON,SOLUÇÕES DE SEGURANÇA,S.A.	18 686,96	53 167,54	
SUMA MATOSINHOS - SERVIÇOS URBANOS E MEIO AMBIEN S A	17.058,87	11.653,65	
SUMA-SERVIÇOS URBANOS E MEIO AMBIENTE,S,A	17.220,00	60.200,92	
SUSANA LEÃO MACHADO DESIGN UNIPessoal LDA	430,50	0,00	
SUSTENTEPOPEIA UNIPessoal LDA	1 383,75	2 060,25	
TBP CONSULTORIA E GESTÃO DE ARQUIVO LDA	949,58	938,47	
TIP TRANSPORTES INTERMODAIS DO PORTO ACE	48,05	80,00	
TIPOGRAFIA LESSA, LDA	4 428,00	0,00	

SUPPLIER	DEBT AT 1 <sup>ST</sup> OF JANUARY	DEBT AT 31 <sup>TH</sup> OF DECEMBER	OBS.
TOMAS DE OLIVEIRA EMPREITEIROS SA	78 359,93	0,00	
TOP ATLANTICO - VIAGENS E TURISMO S A	11 959,64	5 720,81	
TOYOTA CAETANO PORTUGAL S A	25,02	65,57	
UNIVERSIDADE CATOLICA PORTUGUESA	0,00	3 075,00	
UNIVERSIDADE DO MINHO	500,00	0,00	
UNIVERSIDADE DO PORTO	4 715,00	0,00	
UN3 - ARQUITETURA ENGENHARIA E TOPOGRAFIA LDA	0,00	553,50	
VADECA - FACILITY SERVICES, S.A.	1 586,70	0,00	
VEOLIA ENERGY INTERNATIONAL- SUCURSAL EM PORTUGAL	5 349 386,37	5 430 387,59	
VEOLIA PORTUGAL, S.A.	1 011,55	1 011,55	
VIANAS, S.A.	385,24	1 571,33	
VIDA ECONOMICA EDITORIAL S A	232,00	0,00	
VODAFONE PORTUGAL - COMUNICAÇÕES PESSOAIS S A	9 093,56	7 638,43	
VORTAL - COMERCIO ELECTRONICO CONSULTADORIA E MULTIMEDIA S A	2 152,50	2 152,50	
VOZ DO CAMPO EDITORA LDA	0,00	381,30	
WORKVIEW PRESTAÇÃO DE SERVIÇOS DE HIGIENE	938,00	2 814,00	
SEGURANÇA E SAUDE NO TRABALHO UNIPESAO WORKWELL, UNIPESAOAL LDA	0,00	1 168,50	
WORTEN EQUIPAMENTOS PARA O LAR SA	141,45	0,00	
WURTH PORTUGAL TECNICA MONTAGEM LDA	544,55	265,24	
XPAND SOLUTIONS - INFORMATICA E NOVAS TECNOLOGIA LDA	10 274,85	7 956,96	
ZACARIAS DE CARVALHO E ASSOCIADOS SOCIEDADE DE ADVOGADOS RI	2 091,00	0,00	
ZECAFIL PROTECÇÃO AMBIENTAL LDA	2 767,50	2 767,50	
Z-MED, EQUIPAMENTOS MÉDICOS E HOSPITALARES, LDA	669,51	0,00	
16 IRMÃOS MAQUINAS E EQUIPAMENTOS LDA	0,00	567,30	
	<b>SHORT TERM TOTALS:</b>	<b>7 402 406,43</b>	<b>7 760 870,96</b>
	<b>REPORT OVERALL:</b>	<b>7 402 406,43</b>	<b>7 760 870,96</b>

## Final considerations

The omitted items are not applicable.

Baguim do Monte, 22nd of March 2019  
The Certified Accountant



(Vítor Oliveira)

# >5.4

## STATUTORY AUDIT AND AUDITOR'S REPORT



MANUEL TEIXEIRA CARDOSO  
Revisor Oficial de Contas

## CERTIFICAÇÃO LEGAL DAS CONTAS

### RELATO SOBRE A AUDITORIA DAS DEMONSTRAÇÕES FINANCEIRAS

#### Opinião

Auditei as demonstrações financeiras anexas da **Lipor-Serviço Intermunicipalizado de Gestão de Resíduos do Grande Porto**, que compreendem o balanço em 31 de Dezembro de 2019, que evidencia um total de 168.319.546,88 euros e um total de Fundos Próprios (capital próprio) de 63.240.382,35 euros, incluindo um resultado líquido de 2.016.267,74 euros, a demonstração dos resultados por naturezas, a demonstração do rendimento integral, a demonstração das alterações no património (capital próprio) e a demonstração dos fluxos de caixa relativas ao ano findo naquela data, e as notas anexas às demonstrações financeiras que incluem um resumo das políticas contabilísticas significativas.


Em minha opinião, as demonstrações financeiras anexas apresentam de forma verdadeira e apropriada, em todos os aspectos materiais, a posição financeira da Lipor-Serviço Intermunicipalizado de Gestão de Resíduos do Grande Porto em 31 de Dezembro de 2019 e o seu desempenho financeiro e fluxos de caixa relativos ao ano findo naquela data de acordo com Normas de Contabilidade e Relato Financeiro adoptadas em Portugal através do POCAL.

#### Bases para a opinião

A minha auditoria foi efectuada de acordo com as Normas Internacionais de Auditoria (ISA) e demais normas e orientações técnicas e éticas da Ordem dos Revisores Oficiais de Contas. As minhas responsabilidades nos termos dessas normas estão descritas na secção "Responsabilidades do auditor pela auditoria das demonstrações financeiras" abaixo. Sou independente da Entidade nos termos da lei e cumpro os demais requisitos éticos nos termos do código de ética da Ordem dos Revisores Oficiais de Contas.

Estou convicto de que a prova de auditoria que obtive é suficiente e apropriada para proporcionar uma base para a minha opinião.

Inscrito na Ordem dos Revisores Oficiais de Contas sob o n.º 293  
Quinta da Salgadinha - Rua Nova da Salgadinha, 198  
4560-406 PAÇO DE SOUSA  
Tel. 91 997 46 46 - E-mail: mteixeiracardoso@gmail.com



**MANUEL TEIXEIRA CARDOSO**  
**Revisor Oficial de Contas**

**Responsabilidades do órgão de gestão pelas demonstrações financeiras**

O órgão de gestão é responsável pela:

- preparação de demonstrações financeiras de acordo com a Norma Contabilística e de Relato Financeiro para Entidades do Sector Não Lucrativo adoptada em Portugal através do Pocal;
- elaboração do relatório de gestão nos termos legais e regulamentares aplicáveis;
- criação e manutenção de um sistema de controlo interno apropriado para permitir a preparação de demonstrações financeiras isentas de distorção material devida a fraude ou erro;
- adopção de políticas e critérios contabilísticos adequados nas circunstâncias; e
- avaliação da capacidade da Entidade de se manter em continuidade, divulgando, quando aplicável, as matérias que possam suscitar dúvidas significativas sobre a continuidade das actividades.

**Responsabilidades do auditor pela auditoria das demonstrações financeiras**

A minha responsabilidade consiste em obter segurança razoável sobre se as demonstrações financeiras como um todo estão isentas de distorções materiais devido a fraude ou erro, e emitir um relatório onde conste a minha opinião. Segurança razoável é um nível elevado de segurança mas não é uma garantia de que uma auditoria executada de acordo com as ISA detectará sempre uma distorção material quando exista. As distorções podem ter origem em fraude ou erro e são consideradas materiais se, isoladas ou conjuntamente, se possa razoavelmente esperar que influenciem decisões económicas dos utilizadores tomadas com base nessas demonstrações financeiras.

Como parte de uma auditoria de acordo com as ISA, faço julgamentos profissionais e mantenho cepticismo profissional durante a auditoria e também:

- identifiquei e avaliei os riscos de distorção material das demonstrações financeiras, devido a fraude ou a erro, concebi e executei procedimentos de auditoria que respondam a esses riscos, e obtive prova de auditoria que seja suficiente e apropriada para proporcionar uma base para a minha opinião. O risco de não detectar uma distorção material devido a fraude é maior do que o risco de não detectar uma distorção material devido a erro, dado que a fraude pode envolver conluio, falsificação, omissões intencionais, falsas declarações ou sobreposição ao controlo interno;

Inserito na Ordem dos Revisores Oficiais de Contas sob o n.º 293  
Quinta da Salgadinha - Rua Nova da Salgadinha, 198  
4560-406 PAÇO DE SOUSA  
Tel. 91 997 46 46 - E-mail: mteixeiracardoso@gmail.com



**MANUEL TEIXEIRA CARDOSO**  
**Revisor Oficial de Contas**

- obtive uma compreensão do controlo interno relevante para a auditoria com o objectivo de conceber procedimentos de auditoria que sejam apropriados nas circunstâncias, mas não para expressar uma opinião sobre a eficácia do controlo interno da Entidade;
- avaliei a adequação das políticas contabilísticas usadas e a razoabilidade das estimativas contabilísticas e respectivas divulgações feitas pelo órgão de gestão de acordo com a Norma Contabilística e de Relato Financeiro para Entidades do Sector Não Lucrativo adoptada em Portugal através do Pocal;
- concluí sobre a apropriação do uso, pelo órgão de gestão, do pressuposto da continuidade e, com base na prova de auditoria obtida, se existe qualquer incerteza material relacionada com acontecimentos ou condições que possam suscitar dúvidas significativas sobre a capacidade da Entidade para dar continuidade às suas actividades. Se concluir que existe uma incerteza material, devo chamar a atenção no meu relatório para as divulgações relacionadas incluídas nas demonstrações financeiras ou, caso essas divulgações não sejam adequadas, modificar a minha opinião. As minhas conclusões são baseadas na prova de auditoria obtida até à data do meu relatório. Porém, acontecimentos ou condições futuras podem levar a que a Entidade descontinue as suas actividades;
- avaliei a apresentação, estrutura e conteúdo global das demonstrações financeiras, incluindo as divulgações, nos termos da Norma Contabilística e de Relato Financeiro para Entidades do Sector Não Lucrativo adoptada em Portugal através do Pocal; e
- comuniquei com os encarregados da governação, entre outros assuntos, o âmbito e o calendário planeado da auditoria, e as conclusões significativas da auditoria incluindo qualquer deficiência significativa de controlo interno identificado durante a auditoria.

A minha responsabilidade inclui ainda a verificação da concordância da informação constante do relatório de gestão com as demonstrações financeiras.



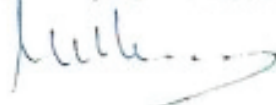
**MANUEL TEIXEIRA CARDOSO**  
**Revisor Oficial de Contas**

**RELATO SOBRE OUTROS REQUISITOS LEGAIS E REGULAMENTARES**

**Sobre o relatório de gestão**

Em minha opinião, o relatório de gestão foi preparado de acordo com as leis e regulamentos aplicáveis em vigor e a informação nele constante é coerente com as demonstrações financeiras auditadas, não tendo sido identificadas incorrecções materiais.

Paço de Spusa, 20 de Abril de 2020



Revisor Oficial de Contas n.º 293

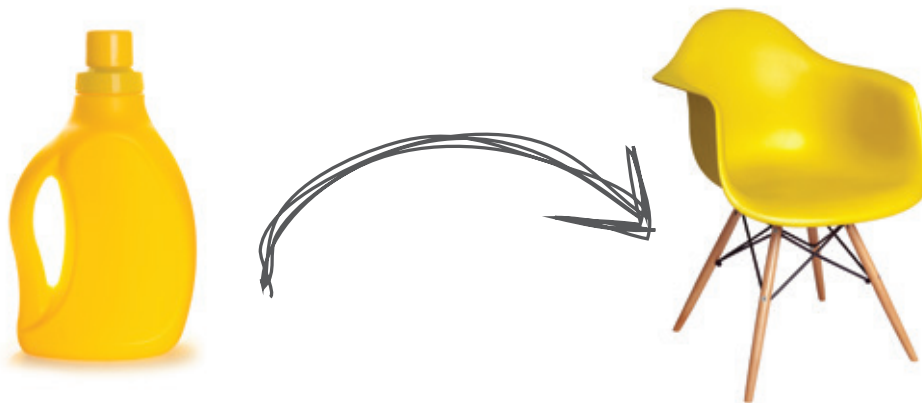
# >5.5 GRI INDEX AND INDICATORS



## MANAGEMENT APPROACH (103)

MATERIAL TOPIC DESIGNATION	MATERIAL TOPIC AND BOUNDARY (103-1)	MANAGEMENT APPROACH AND ITS COMPONENTS (103-2)	EVALUATION OF THE MANAGEMENT APPROACH (103-3)
<p>Increase of the Amount of Materials Received with Potential for Multimaterial and Organic Recovery (103-1, 103-2, 103-3)</p>	<p>LIPOR and its Associated Municipalities devised a clear and well-structured strategy for sustained and sustainable waste management, which is based on door-to-door selective collection strategies and information management.</p> <p>The GRI environmental aspects “Materials” and “Effluents and Waste” relate to the “Increase of the Amount of Materials Received with Potential for Multimaterial and Organic Recovery” topic identified as materially relevant through the described materiality exercise process (page 35).</p>	<p>This topic is approached in the following LIPOR policies and commitments:</p> <ul style="list-style-type: none"> <li>- LIPOR's Strategic Plan 2015-2020</li> <li>- Mission, Vision, Values and Policy</li> <li>- Quality, Environmental, Energy, Health and Safety, Social Accountability and Innovation Policy</li> <li>- Certification according to the ISO 14001 Standard - Environmental Management System.</li> </ul>	<p>In order to increase the amount of materials received, several projects have been developed to respond to the actions defined in area ii. (Increase of preparation for reuse and recycling and of recyclable waste quality) of LIPOR's strategic plan. The monitoring of the fulfilment of the goals laid down for LIPOR and its Associated Municipalities is available in the “Observatório de Resíduos” portal.</p>
<p>Communication, Environmental Education and Training (103-1, 103-2, 103-3)</p>	<p>LIPOR regards Communication, Environmental Education and Training of the Community it serves as one of its primary responsibilities. Hence, in order to promote citizen engagement and a change in mindsets, LIPOR's Education, Communication and Marketing Department, which comprises the Environmental Education and Training Unit and the Communication, Sustainability and Marketing Unit, develops several initiatives for different target audiences, aiming to encourage citizens to commit themselves to good environmental practices and to boost the acquisition of competencies for a broader civic participation, so that to increase and consolidate environmentally responsible and sustainable processes.</p> <p>Through its Academy, LIPOR aims to develop and enhance competences through training and qualification, using advanced educational methods and equipment.</p> <p>The “Communication, Environmental Education and Training” topic was identified as materially relevant through the described materiality exercise process (page 35).</p>	<p>LIPOR resorts to the following policies and commitments to manage this material topic:</p> <ul style="list-style-type: none"> <li>- Mission, Vision, Values and Policy</li> <li>- LIPOR's Strategic Plan 2015-2020</li> <li>- Communication, Environmental Education and Training Strategy</li> </ul>	<p>LIPOR's effort to promote Communication, Environmental Education and Training is reflected by the diversity of the developed projects and initiatives, and the number of realised actions and sensitised citizens.</p> <p>Regarding training, an annual training plan is defined based on the assessment of the needs of the different areas and employees, including specific training. The level of fulfilment of this plan is analysed in the management system review meetings.</p>





MATERIAL TOPIC DESIGNATION	MATERIAL TOPIC AND BOUNDARY (103-1)	MANAGEMENT APPROACH AND ITS COMPONENTS (103-2)	EVALUATION OF THE MANAGEMENT APPROACH (103-3)
<p>Circular Economy (103-1, 103-2, 103-3)</p>	<p>LIPOR links its Circular Business Model to the Integrated Waste Management System, with the clear vision that waste is a resource and totally focused on a regenerative and restorative view of waste within the Value Chain. Having clearly recognised that waste management must be approached in a resource perspective, LIPOR focuses all its efforts on proper waste recovery, based on the projection of a circular business model and the development of projects that demonstrate auxiliary circular practices.</p> <p>The GRI environmental topics "Materials" and "Effluents and waste" relate to the "Circular Economy" topic identified as materially relevant through the described materiality exercise process (page 35).</p>	<p>LIPOR resorts to the following policies and commitments to manage this material topic:</p> <ul style="list-style-type: none"> <li>- Mission, Vision, Values and Policy</li> <li>- LIPOR's Strategic Plan 2015-2020</li> <li>- Voluntary Commitment to Circular Economy principles</li> <li>- Statement regarding the Plastics and Single-Use Plastics Strategy</li> </ul>	<p>Circular Economy is much more than just waste, wherefore LIPOR's circular business model is complemented and supported by several circularity practices. Here, we highlight the development of sustainable public procurement projects and environmental education and intervention programmes, the enhancement of prevention strategies, the fight against food waste, training courses and voluntary commitments regarding biodiversity and carbon. LIPOR's approach to Circular Economy focuses on a "speed up, scale up and impact on" perspective: it bases its intervention on divulging the need for a paradigm shift and on the concept of circular economy, providing technical expertise to increase skills through a certified competences training plan, and creating integrated Circular Economy dynamics among several civil society actors, at a local and national level.</p>
<p>Commitment to Stakeholders (103-1, 103-2, 103-3)</p>	<p>LIPOR's development has been based on its commitment to Stakeholders. Sustainability principles are integrated in the Organisation's daily management:</p> <ul style="list-style-type: none"> <li>- To take on the challenge of Sustainability</li> <li>- To promote Prevention</li> <li>- To strengthen its relationship with stakeholders</li> <li>- To regard waste as a resource</li> <li>- To define and implement a Waste Management Hierarchy</li> <li>- To be a self-sufficient Organisation</li> <li>- To apply the "Polluter Pays" principle and the Producer Responsibility policy.</li> </ul> <p>Having taken on the Sustainability challenge and committed itself to the global priorities of the Sustainable Development Goals, LIPOR interconnects them with its business strategies.</p> <p>The "Commitment to Stakeholders" topic was identified as materially relevant through the described materiality exercise process (page 35).</p>	<p>The Organisation's management approach is evident in its policies, as well as the commitments it subscribes to:</p> <ul style="list-style-type: none"> <li>- Mission, Vision, Values and Policy</li> <li>- LIPOR's Strategic Plan 2015-2020</li> <li>- BCSG Charter of Principles</li> <li>- SDGs Alliance Portugal</li> </ul>	<p>LIPOR develops a wide range of projects that approach the environmental, energy, social accountability, prevention, environmental education and awareness areas, demonstrating its unequivocal commitment to Sustainability. It should be noted that some of these projects are long-term projects, allowing the consolidation of its relationship with Stakeholders and the achievement of consistent results. In 2017, LIPOR's Sustainability Agenda was created in order to reinforce this commitment. The monitoring of the projects included in the Agenda allows measuring its execution goal. In 2018, the Agenda was updated as a result of a material topic update.</p>



MATERIAL TOPIC DESIGNATION	MATERIAL TOPIC AND BOUNDARY (103-1)	MANAGEMENT APPROACH AND ITS COMPONENTS (103-2)	EVALUATION OF THE MANAGEMENT APPROACH (103-3)
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Climate Change  
(103-1, 103-2, 103-3)

As a part of its commitment to sustainable development, LIPOR considers essential to fully integrate the climate change issue in its activities, thus regarding:

- Climate Change as the main threat to global sustainability and, hence, the top priority of its environmental and sustainable development policy;
- The Fight against and Adaptation to Climate Change as structuring strategies for its action, given its responsibilities as a GHG emissions managing agent and producer, and as a promoter of knowledge, action and mobilisation amongst citizens and the society.

An efficient use of energy is, more and more, a major priority, leading to a reduction of operating costs and a sustainable policy.

The GRI material topics "Emissions" and "Energy" relate to the "Climate Change" topic identified as materially relevant through the described materiality exercise process (page 35).

This topic is approached in the following LIPOR policies and commitments:

- LIPOR's Strategic Plan 2015-2020
- 3M - less Waste, less Carbon, more Climate Strategy
- Implementation of the ISO 50001 Standard - Energy Management.

The adoption of the LIPOR 3M - less Waste, less Carbon, more Climate strategy represents its commitment to action:

- Area 1: To be aware of and disseminate its emissions profile and assess the potential for avoided emissions;
- Area 2: To reduce its emissions and compensate the inevitable emissions from its fleet;
- Area 3: To mobilise citizens and partners for the reduction of carbon emissions;
- Area 4: To cooperate in order to disseminate good practices, promote innovation and knowledge.

Following the establishment of an efficiency goal, with the purpose of reducing energy consumption associated with its activities, LIPOR is resorting to the implementation of more efficient technological solutions.

Incentive for New Businesses and Opportunities  
(103-1, 103-2, 103-3)

LIPOR has a Research, Development and Innovation Unit (IDI) and an International Business Unit (UNI), both working to Stimulate New Businesses and Opportunities. After being acknowledged by the Organisation as strategic priorities in 2013, both are now classified as Organisational Units.

LIPOR boosts different types of innovation: product innovation, process innovation, organisational innovation and marketing innovation. On the other hand, due to the nature of its activity, the concepts of social innovation and eco-innovation are evident in various RDI projects developed by the Organisation. As far as research is concerned, LIPOR is currently developing several applied research studies, but also intends to undertake efforts to develop fundamental or basic research.

The international approach is a result of the experience and know-how gathered over 35 years of activity, made available to international partners and customers, adding value through resource enhancement, social accountability and performance eco-efficiency.

The "Incentive for New Businesses and Opportunities" topic was identified as materially relevant through the described materiality exercise process (page 35).

The following organisational policies and commitments reflect the management approach to this topic:

- Mission, Vision, Values and Policy
- LIPOR's Strategic Plan 2015-2020.
- Quality, Environmental, Energy, Health and Safety Policy
- Certification according to the NP 4457 Standard - Research, Development and Innovation Management System.

In 2016, LIPOR maintained the certification of its Research, Development and Innovation Management System, according to the NP 4457 Standard, which enables the management of several interfaces and interactions between scientific and technological knowledge, the organisation and its surroundings, aiming to: (1) promote creativity, and foster and manage ideas and opportunities; (2) efficiently monitor the organisation's interaction with the technological world, the market, the most recent innovations, patents, licences; (3) systematise RDI activities; (4) make RDI project management more efficient and effective; (5) adopt an RDI management model based on a policy and on objective management.

The International Business Unit ensures customised solutions. LIPOR is fully committed to the projects, provides comprehensive solutions and the reliability of a brand with 36 years of experience. The development of LIPOR's projects is supported by a network of well-known and highly skilled technological and services partners.



MATERIAL TOPIC DESIGNATION	MATERIAL TOPIC AND BOUNDARY (103-1)	MANAGEMENT APPROACH AND ITS COMPONENTS (103-2)	EVALUATION OF THE MANAGEMENT APPROACH (103-3)
<p>Financial Balance of the Organisation (103-1, 103-2, 103-3)</p>	<p>As a Municipalities Association, LIPOR's purpose is not to obtain profit; however, it constantly focuses on the optimisation of its performance, in order to decrease its dependence on the fees charged to the Associated Municipalities, which is why this is a material topic for LIPOR.</p> <p>The GRI economic topic "Economic Performance" relates to the "Financial Balance of the Organisation" topic identified as materially relevant through the described materiality exercise process (page 35).</p>	<p>LIPOR resorts to the following policies and commitments to manage this material topic:</p> <ul style="list-style-type: none"> <li>- LIPOR Statutes</li> <li>- LIPOR's Strategic Plan 2015-2020</li> <li>- LIPOR's Corruption Risk and Related Offences Management Plan.</li> </ul>	<p>LIPOR's strong investment in the Community reflects its commitment to its Mission. In order to ensure the Organisation's economic sustainability, there's a Balance Tariff that reflects the real costs of waste management. The Organisation's performance is monitored using COGNOS, a Business Intelligence tool.</p>
<p>Biodiversity (103-1, 103-2, 103-3)</p>	<p>LIPOR has always based its action on sustainability principles, resulting in the development of numerous sustainability, social accountability and environmental education projects. In this context, the inherent concerns regarding the protection and enhancement of biodiversity are substantiated through the development of several related projects.</p> <p>The GRI environmental topic "Biodiversity" relates to the "Biodiversity" topic identified as materially relevant through the described materiality exercise process (page 35).</p>	<p>LIPOR resorts to the following policies and commitments to manage this material topic:</p> <ul style="list-style-type: none"> <li>- LIPOR's Strategic Plan 2015-2020</li> <li>- Certification according to the NP 4457 Standard - Research, Development and Innovation Management System</li> <li>- Biodiversity Strategy</li> </ul>	<p>In order to assess the impact of its activities on Biodiversity, LIPOR develops minimisation strategies and/or actions to compensate those impacts.</p> <p>To implement these strategies, several projects intended for citizens are developed within the scope of the research and development component and the application and awareness component.</p>
<p>Competences and Know-how (103-1, 103-2, 103-3)</p>	<p>LIPOR strives every day to fulfil its Mission, Vision, Values and Quality, Environmental, Safety, Social Accountability, Energy and Innovation Policy. Topics like Child Labour, Discrimination (race, gender or others), Slave or Compulsory Labour, etc. are duly controlled in order to ensure the thorough fulfilment of the legal requirements applicable to LIPOR (e.g., regarding recruitment and remuneration) and the requirements of the SA8000 - Social Accountability Standard.</p> <p>As far as training is concern, LIPOR deems it essential to the promotion of the Organisation's development, wherefore it has continued to invest in training, competences development and the granting of social benefits to its Employees.</p> <p>The GRI social topics "Employment", "Occupational Health and Safety", "Training and Education", "Diversity and Equal Opportunity" and "Supplier Social Assessment" relate to the "Competences and Know-how" topic identified as materially relevant through the described materiality exercise process (page 35).</p>	<p>This topic is approached in the following LIPOR policies and commitments:</p> <ul style="list-style-type: none"> <li>- Mission, Vision, Values and Policy</li> <li>- Communication, Environmental Education and Training Strategy</li> <li>- Quality, Environmental, Energy, Health and Safety Policy</li> <li>- Certification according to the SA8000 Social Accountability Standard</li> <li>- Certification according to the AA1000APS Standard</li> <li>- Ethics Code</li> <li>- Portuguese Diversity Charter.</li> </ul>	<p>The LIPOR Academy 2018 training offer encompasses different knowledge areas, including courses or training actions especially devised to meet the market's needs.</p> <p>In order to ensure compliance with the requirements of the Social Accountability Management System - SA8000, which is transversal to the entire Organisation, annual goals are set, and regular audits are conducted.</p> <p>Within the scope of the Integrated Quality, Environmental, Safety and Hygiene Management System, annual objectives regarding safety and hygiene are defined and periodically evaluated by the Board. In system review meetings, the Organisation's main risks and workplace accidents are analysed, being then established action plans to cope with them.</p>



MATERIAL TOPIC DESIGNATION	MATERIAL TOPIC AND BOUNDARY (103-1)	MANAGEMENT APPROACH AND ITS COMPONENTS (103-2)	EVALUATION OF THE MANAGEMENT APPROACH (103-3)
<p>Product and Service Quality (103-1, 103-2, 103-3)</p>	<p>Product and service quality is a decisive factor for LIPOR's success, wherefore the Organisation's ultimate goal is Excellence. The GRI social topics "Customer Health and Safety" and "Marketing and Labelling" relate to the "Product and Service Quality" topic identified as materially relevant through the described materiality exercise process (page 35).</p>	<p>LIPOR resorts to the following policies and commitments to manage this material topic:</p> <ul style="list-style-type: none"> <li>- Mission, Vision, Values and Policy</li> <li>- Quality, Environmental, Energy, Health and Safety, Social Accountability and Innovation Policy</li> <li>- LIPOR's Strategic Plan 2015-2020</li> <li>- Certification according to the ISO 9001 Standard - Quality Management System.</li> </ul>	<p>The operational areas are duly certified according to the ISO 14001, ISO 9001 and OHSAS 18001 standards, ensuring that all requirements are duly met, and are subject to periodical audits.</p>
<p>Maintenance of Management Systems (103-1, 103-2, 103-3)</p>	<p>LIPOR's Quality, Environmental, Energy, Health and Safety, Social Accountability and Innovation Policy reflects its standards and the Board of Directors' commitment regarding quality assurance, pollution prevention, environmental protection and preservation, safety management, social accountability and investment in research, development and innovation.</p> <p>The GRI environmental topics "Environmental Compliance" and "Environmental Grievance Mechanisms" and the GRI social topics "Socioeconomic Compliance" and "Grievance Mechanisms" relate to the "Maintenance of Management Systems" topic identified as materially relevant through the described materiality exercise process (page 35).</p>	<p>The management approach to this topic is mostly evident in the Quality, Environmental, Energy, Health and Safety, Social Accountability and Innovation Policy.</p>	<p>In order to monitor customer satisfaction, a Customer Satisfaction Study is carried out every year, serving as a basis for an Action Plan devised to implement/respond to the issues raised.</p>



## > GRI CONTENT INDEX (102-55)

### GRI STANDARDS | CONTENT



For the GRI Content Index Service, GRI Services reviewed that the GRI content index is clearly presented and the references for all disclosures included align with the appropriate sections in the body of the report. This service was performed on the Portuguese version of the report.

GRI STANDARDS CONTEÚDO	INDICATOR DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
GRI 101: FOUNDATION 2016			
GRI 102: STANDARD DISCLOSURES 2016			
ORGANISATIONAL PROFILE			
102-1	Name of the Organisation.	Page 16 of the Integrated Report: Introduction to LIPOR - Organisational Overview	●
102-2	Activities, brands, products and services.	Page 19 of the Integrated Report: Introduction to LIPOR - Organisational Overview For more information: <a href="https://www.lipor.pt/pt/valorizar/valorizacao-multimaterial/">https://www.lipor.pt/pt/valorizar/valorizacao-multimaterial/</a> <a href="https://www.lipor.pt/pt/valorizar/valorizacao-organica/central-de-valorizacao-organica/">https://www.lipor.pt/pt/valorizar/valorizacao-organica/central-de-valorizacao-organica/</a> <a href="https://www.lipor.pt/pt/valorizar/valorizacao-organica/nutrimais/">https://www.lipor.pt/pt/valorizar/valorizacao-organica/nutrimais/</a> <a href="https://www.lipor.pt/pt/valorizar/valorizacao-energetica/">https://www.lipor.pt/pt/valorizar/valorizacao-energetica/</a> <a href="https://www.lipor.pt/pt/recicla-te/ecofone/">https://www.lipor.pt/pt/recicla-te/ecofone/</a> <a href="https://www.lipor.pt/pt/recicla-te/servico-de-intervencao-ambiental-customizado/">https://www.lipor.pt/pt/recicla-te/servico-de-intervencao-ambiental-customizado/</a> <a href="https://www.lipor.pt/pt/sensibilizar/campos-de-ferias/os-campos-de-ferias-lipor/">https://www.lipor.pt/pt/sensibilizar/campos-de-ferias/os-campos-de-ferias-lipor/</a> <a href="https://www.lipor.pt/pt/sensibilizar/parque-aventura-e-trilho-ecologico/aventure-se/">https://www.lipor.pt/pt/sensibilizar/parque-aventura-e-trilho-ecologico/aventure-se/</a> <a href="https://www.lipor.pt/pt/academia-lipor/">https://www.lipor.pt/pt/academia-lipor/</a>	●
102-3	Location of the Organisation's headquarters.	Page 13 of the Integrated Report: Introduction to LIPOR - Report Nature	●
102-4	Number of countries where the Organisation operates.	Page 16 of the Integrated Report: Introduction to LIPOR - Organisational Overview	●
102-5	Nature of ownership and legal form.	Page 26 of the Integrated Report: Strategic Background - Corporate Strategy For more information: <a href="https://www.lipor.pt/pt/sobre-nos/o-governo-da-organizacao/documentos-da-organizacao/">https://www.lipor.pt/pt/sobre-nos/o-governo-da-organizacao/documentos-da-organizacao/</a>	●
102-6	Markets served.	Page 16 of the Integrated Report: Introduction to LIPOR - Organisational Overview	●
102-7	Scale of the Organisation.	Page 17 of the Integrated Report: Introduction to LIPOR - Organisational Overview	●
102-8	Information on Employees and other workers.	Page 60 of the Integrated Report: Performance - Human Capital	●
102-9	Organisation's Supply chain.	Page 49 of the Integrated Report: Performance - Manufactured Capital For more information: <a href="https://www.lipor.pt/pt/clientes-e-fornecedores/">https://www.lipor.pt/pt/clientes-e-fornecedores/</a>	●
102-10	Significant changes to the Organisation and its Supply chain.	Current page No significant changes occurred during the reporting period.	●
102-11	Precautionary principle or approach	Page 36 of the Integrated Report: Materiality	●

GRI STANDARDS CONTEÚDO	INDICATOR DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
<b>ORGANISATIONAL PROFILE</b>			
102-12	Charters, principles, or other initiatives to which the Organisation subscribes.	Current page LIPOR subscribes to the Aalborg Charter, the Charter of European Cities & Towns Towards Sustainability. This subscription occurred within the scope of the promotion of the "Sustainable Future" project and the implementation of Local Agenda 21 processes in the Parishes within LIPOR's area of intervention. Regarding the Food Waste issue, LIPOR endorsed the DON'T WASTE OUR FUTURE Charter 2015. In 2017, LIPOR subscribed the Portuguese Diversity Charter, the BCSD Portugal Charter of Principles for Sustainable Management and the Terms of Reference for the SDGs Alliance Portugal.	●
102-13	Membership of associations, and national or international organisations.	Page 36 of the Integrated Report: Materiality For more information: <a href="https://www.lipor.pt/pt/sobre-nos/organizacoes-a-que-pertencemos/">https://www.lipor.pt/pt/sobre-nos/organizacoes-a-que-pertencemos/</a>	●
<b>STRATEGY AND ANALYSIS</b>			
102-14	Message from the Chairman of LIPOR's Board of Directors.	Page 7 of the Integrated Report: Introduction to LIPOR - Message from the Chairman	●
102-15	Key impacts, risks and opportunities.	Page 32 of the Integrated Report: Strategic Background - Risks and Opportunities	●
<b>ETHICS AND INTEGRITY</b>			
102-16	Organisation's values, principles, standards, and norms of behaviour.	Page 15 of the Integrated Report: Introduction to LIPOR - Organisational Overview For more information: <a href="https://www.lipor.pt/pt/sobre-nos/proposito-missao-e-politica/">https://www.lipor.pt/pt/sobre-nos/proposito-missao-e-politica/</a>	●
102-17	Internal and external mechanisms for concerns about ethics.	Page 63 of the Integrated Report: Performance - Human Capital	●
<b>GOVERNANCE</b>			
102-18	Governance structure of the Organisation.	Page 26 of the Integrated Report: Strategic Background - Corporate Strategy For more information: <a href="https://www.lipor.pt/pt/sobre-nos/o-governo-da-organizacao/orgaos-estatutarios/">https://www.lipor.pt/pt/sobre-nos/o-governo-da-organizacao/orgaos-estatutarios/</a>	●
102-20	Indication of whether the Organisation has appointed an executive-level position or positions with responsibility for economic, environmental and social topics, and whether post holders report directly to the highest governance body.	Page 27 of the Integrated Report: Strategic Background - Corporate Strategy	●
102-21	Indication of processes for consultation between stakeholders and the highest governance body on economic, environmental and social topics.	Page 23 of the Integrated Report: Materiality	●
102-23	Indication of whether the chair of the highest governance body is also an executive officer.	Page 26 of the Integrated Report: Strategic Background - Corporate Strategy	●
<b>STAKEHOLDERS</b>			
102-40	List of Stakeholder groups engaged by the Organisation..	Page 35 of the Integrated Report: Materiality	●
102-41	Collective labour agreements	Page 51 of the Integrated Report: Performance - Human Capital	●
102-42	Basis for identification and selection of Stakeholders.	Page 44 of the Integrated Report: Materiality For more information: <a href="https://www.lipor.pt/pt/aproximar/partes-interessadas/identificacao-das-partes-interessadas/">https://www.lipor.pt/pt/aproximar/partes-interessadas/identificacao-das-partes-interessadas/</a>	●
102-43	Approach to Stakeholder engagement.	Page 37 of the Integrated Report: Materiality For more information: <a href="https://www.lipor.pt/pt/aproximar/partes-interessadas/identificacao-das-partes-interessadas/">https://www.lipor.pt/pt/aproximar/partes-interessadas/identificacao-das-partes-interessadas/</a>	●
102-44	Key topics and concerns that have been raised by Stakeholders and group response	Page 37 of the Integrated Report: Materiality	●



GRI STANDARDS CONTEÚDO	INDICATOR DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
REPORTING PRACTICE			
102-45	Entities included in the consolidated financial statements.	Page 78 of the Integrated Report: Annexes - Financial Statements	●
102-46	Process for defining report content.	Page 36 of the Integrated Report: Materiality	●
102-47	Material topics identified in the process for defining report content.	Page 36 of the Integrated Report: Materiality	●
102-48	Restatements of information given in previous reports.	Current page No exceptions were identified throughout the Report	●
102-49	Significant changes from previous reporting periods.	Page 88 Methodological notes	●
102-50	Reporting period.	Page 12 of the Integrated Report: Introduction to LIPOR - Report Nature	●
102-51	Date of most recent previous report.	Page 12 of the Integrated Report: Introduction to LIPOR - Report Nature	●
102-52	Reporting cycle.	Page 12 of the Integrated Report: Introduction to LIPOR - Report Nature	●
102-53	Contact point for questions regarding the report.	Page 13 of the Integrated Report: Introduction to LIPOR - Report Nature	●
102-54	Claims of reporting in accordance with the GRI.	Page 13 of the Integrated Report: Introduction to LIPOR - Report Nature	●
102-55	GRI content index.	Page 71 of the Integrated Report: Annexes - GRI Index and Indicators	●
102-56	Policy and practice with regard to external assurance.	Page 12 of the Integrated Report: Introduction to LIPOR - Report Nature	●



# > MATERIAL TOPICS

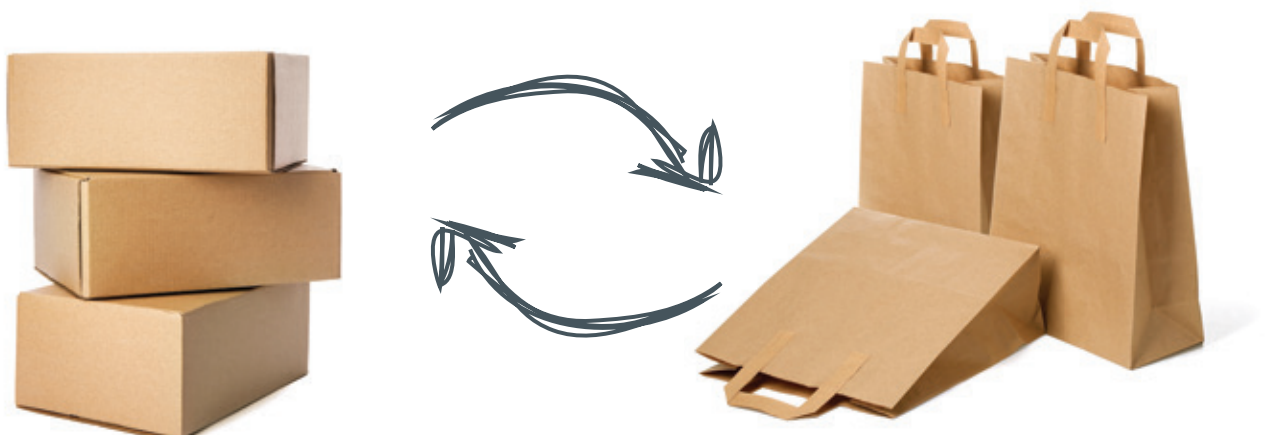
## MATERIAL TOPIC: ECONOMIC PERFORMANCE

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 155: Annexes	●
103-2	Management approach and its components	Page 155: Annexes	●
103-3	Evaluation of the management approach	Page 155: Annexes	●
GRI 201: ECONOMIC PERFORMANCE 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
201-1	Direct economic value generated and distributed, including revenues, operating costs, Employee compensation, donations and other community investments, retained earnings, and payments to capital providers and governments.	Page 47: Performance - Financial Capital	●
201-2	Financial implications and other risks and opportunities for the organisation's activities due to climate change.	Page 50: Performance - Natural Capital	●




## MATERIAL TOPIC: MATERIALS

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 152: Annexes	●
103-2	Management approach and its components	Page 152: Annexes	●
103-3	Evaluation of the management approach	Page 152: Annexes	●
GRI 301: MATERIALS 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
301-1	Materials used by weight or volume.	CURRENT page: More information	●







301-1 Sorting Plant			
Materials	2017	2018	2019
Wire (t)	0	39	40
Raw materials for production			
Sorted recyclable materials (t)	47 304,00	11 450,80	12 949,60
Composting Plant			
Materials	2017	2018	2019
Wood (t)	71,9	80,1	74,19
Plastics (t)	24,81	27,67	23,3
Paper and Cardboard (t)	0	0	0,007
Raw materials for production			
Sorted organic waste (t)	50 911,00	52 178,50	52 178,54
Energy Recovery Plant			
Use of Reagents	2017	2018	2019
Hydrated Lime (t)	4 170,00	4 008,60	3 905,50
Urea (t)	1 495,40	1 491,00	1 441,70
Activated Charcoal (t)	185,4	192	160
Caustic Soda (t)	23,3	26,4	23,3
HCl (t)	26,7	30,3	24,3
Raw materials for production			
Unsorted waste (t)	393 740,00	406 468,50	408 731,20
CVE's Auxiliary Landfill			
Reagents for the WWTP	2017	2018	2019
Sulphuric Acid (t)	4,14	4,3	4,1
Acetic Acid (t)	2,62	0,8	0,7
Soda (t)	14,28	17,9	29,8
Anti-foam (l)	52	37	24,0
LIPOR - in general			
Stationery	2017	2018	2019
White Paper (kg)	910,87	258,90	2,995.5
White Stationery (kg)	50,45	1,335.90	1,540.7
<b>Total White (kg)</b>	<b>961.32</b>	<b>1,594.80</b>	<b>4,536.16</b>
Recycled Paper (kg)	2 396,00	149,4	0
Recycled Stationery (kg)	51,01	269,8	144,2
Total Recycled (kg)	2 447,00	419,2	144,2
<b>TOTAL</b>	<b>3 408,32</b>	<b>2 014,00</b>	<b>4 680,38</b>

## MATERIAL TOPIC: ENERGY



GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 154: Annexes	●
103-2	Management approach and its components	Page 154: Annexes	●
103-3	Evaluation of the management approach	Page 154: Annexes	●
GRI 302: ENERGY 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
302-1	Direct energy consumption by primary energy source.	Page 53: Performance - Natural Capital - Climate Change	●
302-2	Energy consumption outside of the Organisation.	CURRENT page: More information	●
302-3	Energy Intensity.	Page 54: Performance - Natural Capital - Climate Change	●
302-4	Reduction of Energy consumption.	Page 53: Performance - Natural Capital - Climate Change	



302-2	Gj	2017	2018	2019
	Scope 3 - Energy	138 941	177 313	196 652
	C.03 - ENERGY AND FUELS	64 406	64 771	64 035
	C.04 - TRANSPORTATION (UPSTREAM)	61 662	101 185	115 623
	C.06 - BUSINESS TRAVELS	522	508	1 309
	C.07 - EMPLOYEE COMMUTING	4 237	4 237	6 309
	C.09 - TRANSPORTATION (DOWNSTREAM)	8 114	6 612	9 376
	C.10 - PROCESSING OF INTERMEDIATE PRODUCTS	N.D.	N.D.	N.D.
	C.11 - USE OF GOODS AND SERVICES	N.D.	N.D.	N.D.

## MATERIAL TOPIC: BIODIVERSITY



GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 155: Annexes	●
103-2	Management approach and its components	Page 155: Annexes	●
103-3	Evaluation of the management approach	Page 155: Annexes	●
GRI 304: BIODIVERSITY 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
304-3	Habitats protected or restored.	Page 55: Performance - Natural Capital - Biodiversity	●

## MATERIAL TOPIC: EMISSIONS

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 154: Annexes	●
103-2	Management approach and its components	Page 154: Annexes	●
103-3	Evaluation of the management approach	Page 154: Annexes	●
GRI 305: EMISSIONS 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
305-1	Direct Greenhouse Gas (GHG) Emissions (Scope 1)	Page 52: Performance - Natural Capital - Climate Change	●
305-2	Energy Indirect Greenhouse Gas (GHG) Emissions (Scope 2)	Page 52: Performance - Natural Capital - Climate Change	●
305-3	Other Indirect Greenhouse Gas (GHG) Emissions (Scope 3)	Page 52: Performance - Natural Capital - Climate Change	●
305-4	Greenhouse Gas (GHG) Emissions Intensity	Page 52: Performance - Natural Capital - Climate Change	●
305-5	Reduction of Greenhouse Gas (GHG) Emissions	Page 52: Performance - Natural Capital - Climate Change	●

## MATERIAL TOPIC: EFFLUENTS AND WASTE

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 152: Annexes	●
103-2	Management approach and its components	Page 152: Annexes	●
103-3	Evaluation of the management approach	Page 152: Annexes	●
GRI 306: EFFLUENTS AND WASTE 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
306-2	Total weight of hazardous and non-hazardous waste, with a breakdown by the following disposal methods.	CURRENT page: More information	●



306-2 Rejeitados do Centro de Triagem

	2017	2018	2019
Flat Products Line - Paper and Cardboard (t)	0	0	0
Bulky Items Line - Packaging (t)	957,42	1 092,24	1 624,70
Fines (t)	1 420,38	1 550,38	1 713,92
Pre-sorting (t)	405,32	498,40	524,22
TOTAL (t)	2 783,12	3 141,02	3 862,84

Destination - Energy Recovery Plant

Rejected waste from the Energy Recovery Plant			
	2017	2018	2019
Inert ashes (t)	18 657,88	0,00	0,00
Fly ashes (t)	5 021,72	13 343,08	12 940,00
Slag (t)	80 266,44	78 348,48	76 280,30

Destination - Landfill of Maia

Waste produced by the system				
	2017	2018	2019	Perigosidade
Mineral Oils (l)	11 871,00	11 258,00	11 707,00	yes
Oily Water (l)	11 620,00	28 640,00	21 360,00	yes
Total (l)	23 491,00	39 898,00	33 067,00	

Cooking Oil (kg)	1 140,00	181,64	7 720,00	no
Sawdust and oily rags (kg)	356,00	208,00	139,00	yes
Contaminated packaging* (kg)	931,00	814,00	1 489,00	yes
Small batteries (kg)	5 840,00	4 180,00	6 280,00	yes
Batteries (kg)	860,00	1 920,00	1 860,00	yes
Syringes (kg)	37,00	71,91	88,20	yes
Fluorescent Lamps (kg)	26 717,00	18 416,00	34 730,00	yes
Other municipal waste and similar waste (kg)	167,00	138,30	159,98	no
Ink Cartridges and Toners (kg)	18 320,00	17 020,00	26 948,00	yes
Tyres (kg)	2 760,00	700,00	2 030,00	no
Inert materials	560 940,00	462 800,00	384 200,00	yes
Total (kg)	618 068,30	506 449,85	465 644,18	

Destino - Empresas licenciadas para Valorização/ Tratamento

Iron Scrap (t)	5 831,00	5 800,02	5 581,88	no
Total (t)	5 831,00	5 800,02	5 581,88	

Destination - Recycling

## MATERIAL TOPIC: ENVIRONMENTAL COMPLIANCE

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 156: Annexes	●
103-2	Management approach and its components	Page 156: Annexes	●
103-3	Evaluation of the management approach	Page 156: Annexes	●
GRI 307: ENVIRONMENTAL COMPLIANCE 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
307-1	Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with environmental laws and/or regulations.	CURRENT page: More information	●

307-1 In 2019, no fine was imposed on LIPOR due to violation of environmental laws and norms.



## MATERIAL TOPIC: EMPLOYMENT

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 155: Annexes	●
103-2	Management approach and its components	Page 155: Annexes	●
103-3	Evaluation of the management approach	Page 155: Annexes	●
GRI 401: EMPLOYMENT 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
401-1	Total number and rates of new employee hires and employee turnover by age group, gender and region.	Page 59: Performance - Human Capital	●
401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation.	Page 63: Performance - Human Capital	●

## MATERIAL TOPIC: OCCUPATIONAL HEALTH AND SAFETY



GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 155: Annexes	●
103-2	Management approach and its components	Page 155: Annexes	●
103-3	Evaluation of the management approach	Page 155: Annexes	●
GRI 403: OCCUPATIONAL HEALTH AND SAFETY 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
403-2	Type and rates of injury, occupational diseases, lost days, and absenteeism, and total number of work-related fatalities, by region and gender.	Page 64: Performance - Human Capital	●
403-3	Workers with high incidence or high risk of diseases related to their occupation.	Page 64: Performance - Human Capital	●

## MATERIAL TOPIC: TRAINING AND EDUCATION



GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 155: Annexes	●
103-2	Management approach and its components	Page 155: Annexes	●
103-3	Evaluation of the management approach	Page 155: Annexes	●
GRI 404: TRAINING AND EDUCATION 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
404-1	Average training hours per year per Employee, by gender and employee category.	Page 62: Performance - Human Capital	●
404-2	Programmes for skills management and lifelong learning that support the continued employability of Employees and assist them in managing career endings.	Page 62: Performance - Human Capital	●
404-3	Percentage of Employees receiving regular performance and career development reviews, by gender.	Page 62: Performance - Human Capital	●

## MATERIAL TOPIC: DIVERSITY AND EQUAL OPPORTUNITY

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 155: Annexes	●
103-2	Management approach and its components	Page 155: Annexes	●
103-3	Evaluation of the management approach	Page 155: Annexes	●
GRI 405: DIVERSITY AND EQUAL OPPORTUNITY 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
405-1	Composition of governance bodies and breakdown of Employees per employee category according to gender, age group, minority group membership and other indicators of diversity.	Page 59: Performance - Human Capital	●
405-2	Ratio of basic salary and remuneration of women to men by employee category, by significant locations of operation	Page 50: Performance - Human Capital	●

## MATERIAL TOPIC: SUPPLIER SOCIAL ASSESSMENT



GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 155: Annexes	●
103-2	Management approach and its components	Page 155: Annexes	●
103-3	Evaluation of the management approach	Page 155: Annexes	●
GRI 414: SUPPLIER SOCIAL ASSESSMENT 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
414-1	Percentage of new Suppliers that were screened using labour practices criteria.	Page 49: Performance - Financial Capital	●
414-2	Significant actual and potential negative impacts for labour practices in the Supply chain and actions taken.	Page 49: Performance - Financial Capital	●

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-2	Number of grievances about labour practices filed, addressed, and resolved through formal grievance mechanisms.	CURRENT page: More information	●

103-2 None of the grievances filed resulted in administrative or legal proceedings (civil and/or criminal).

## MATERIAL TOPIC: CUSTOMER HEALTH AND SAFETY



GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 156: Annexes	●
103-2	Management approach and its components	Page 156: Annexes	●
103-3	Evaluation of the management approach	Page 156: Annexes	●
GRI 416: CUSTOMER HEALTH AND SAFETY 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
416-1	Life cycle stages of products and services in which health and safety impacts are assessed for improvement, and percentage of products and services subject to such procedures.	Page 44: Performance - Manufactured Capital	●
416-2	Total number of incidents of noncompliance with regulations and voluntary codes concerning consumer health and safety impacts of products and services during their life cycle, by type of product and incident.	CURRENT page: More information	●

416-2 During 2019, there was no noncompliance of this kind.



## MATERIAL TOPIC: MARKETING AND LABELLING

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 69: Annexes	●
103-2	Management approach and its components	Page 156: Annexes	●
103-3	Evaluation of the management approach	Page 156: Annexes	●
GRI 417: MARKETING AND LABELLING 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
417-1	Type of product and service information required by labelling procedures, and percentage of products and services subject to such requirements.	Page 44: Performance - Manufactured Capital	●
417-2	Incidents concerning product labelling.	CURRENT page: More information	●

417-2 During 2019, there was no noncompliance of this kind.

GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
417-3	Total number of incidents of noncompliance with regulations and voluntary codes concerning communication and marketing, including advertising, promotion and sponsorship, by type.	CURRENT page: More information	●

417-3 During 2019, there was no noncompliance of this kind.



## MATERIAL TOPIC: SOCIOECONOMIC COMPLIANCE



GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 156: Annexes	●
103-2	Management approach and its components	Page 156: Annexes	●
103-3	Evaluation of the management approach	Page 156: Annexes	●
GRI 419: SOCIOECONOMIC COMPLIANCE 2016			
GRI STANDARD CONTEÚDO	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
419-1	Monetary value of significant fines and total number of non-monetary sanctions for noncompliance with laws and regulations.	CURRENT page: More information	●

419-1 In 2019, no fine was imposed on LIPOR due to violation of laws regarding the provision and use of products and services



## MATERIAL TOPIC: LIPOR

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 152: Annexes	●
103-2	Management approach and its components	Page 152: Annexes	●
103-3	Evaluation of the management approach	Page 152: Annexes	●
LIPOR CATEGORY	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
L1	Total Population Reached with Environmental Education and Awareness actions	Page 75: Performance - Social and Relationship Capital	●
GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 67: Annexes	●
103-2	Management approach and its components	Page 67: Annexes	●
103-3	Evaluation of the management approach	Page 67: Annexes	●
LIPOR CATEGORY	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
L2	Innovation scoring result	Page 67: Performance - Intellectual Capital	●
GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Page 68: Annexes	●
103-2	Management approach and its components	Page 68: Annexes	●
103-3	Evaluation of the management approach	Page 68: Annexes	●
LIPOR CATEGORY	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
L3	Level of Connection to the LIPOR Brand - Opinion Barometer	Page 17: Performance - Social and Relationship Capital	●

GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD   CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Pág. 68: Annexes	●
103-2	Management approach and its components	Pág. 68: Annexes	●
103-3	Evaluation of the management approach	Pág. 68: Annexes	●
LIPOR CATEGORY	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
L4	Social Accountability Perceived	Pág. 17: Introdução à LIPOR - Visão Geral Organizacional	●
GRI 103: MANAGEMENT APPROACH 2016			
GRI STANDARD   CONTENT	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
103-1	Material Topic and Boundary	Pág. 67: Annexes	●
103-2	Management approach and its components	Pág. 67: Annexes	●
103-3	Evaluation of the management approach	Pág. 67: Annexes	●
LIPOR CATEGORY	DESCRIPTION	PAGE   LOCATION   REPORT	EXTERNAL ASSURANCE
L5	No. of approved proposals and preliminary studies/ projects	Pág. 69: Performance - Intellectual Capital	●



# >5.6 METHODOLOGICAL NOTES

## METHODOLOGICAL NOTES (102-49)

### 102-8

Both CEI (Employment-Inclusion Contract) Employees and LIPOR's Direct Employees were taken into consideration, as they have the same rights and benefits. CEI Employees have a fixed-term employment contract, for the application's duration. They have a timecard and are integrated in the personnel file, just as Employees. CEI Employees maintain their unemployment allowance, only receiving a grant from LIPOR.

### 301-1

In this indicator we've used, whenever possible, actual consumption data. When this wasn't possible, data regarding acquired materials were used.

When separating consumptions, all awareness and stationery materials were considered as stationery materials, except for paper. So, stationery materials include A4 and A5 notebooks, dead files, envelopes, cardboard folders, legal paper and diverse awareness leaflets. White and recycled paper include A3 and A5 paper and A4 recycled paper.

Regarding material data pertaining to the Composting Plant, these were restructured, as we started to use data declared to SPV.



Crude Oil	GJ	Gasoline	GJ	Natural Gas	GJ	Electricity	GJ
barrel	6.22	gallon	1,1046	therm	0.1055	kilowatt-hour	1,1046
tonne (metric)	44.8	tonne (metric)	44.8	1000 cubic feet	1,1046	megawatt-hour	3.6
ton (short)	40.64	<b>Diesel</b>		1000 cubic meters	39.01	gigawatt-hour	3600
ton (long)	45.52	gallon	0.138	MMBtu	1.055		
		tonne (metric)	43.33				
		<b>Fuel Oil</b>					
		gallon	0.144				
		tonne (metric)	40.19				

### 302-1

To calculate this disclosure, natural gas, gasoline and diesel consumptions of the entire facility were taken into consideration (including consumption of LIPOR's fleet vehicles). For the calculation of the amount of gasoline used, we've used the information available at:

[http://www.concorrenca.pt/vPT/Estudos\\_e\\_Publicacoes/Relatorios\\_periodicos\\_e\\_Newsletters/Energia\\_e\\_Combustiveis/Documents/Boletim\\_Mensal\\_Combustiveis\\_201202.pdf](http://www.concorrenca.pt/vPT/Estudos_e_Publicacoes/Relatorios_periodicos_e_Newsletters/Energia_e_Combustiveis/Documents/Boletim_Mensal_Combustiveis_201202.pdf)

To convert litres to gallons, due to the lack of information from the GRI, we've chosen to use the US conversion factor, namely:

1 US gallon » 3.78541178 litres.

### 302-2

Consumptions were collected from municipalities/service providers within the scope of LIPOR's GHG Emissions inventory. The calculation was based on fuel consumptions (provided in volume and/or energy) and the emission factor defined in the NIR 2019.

### 305-1, 305-2, 305-3

The methodological notes regarding these indicators can be found on the LIPOR Portal at: <https://www.lipor.pt/pt/sustentabilidade-e-responsabilidade-social/projetosde-sustentabilidade/3m-menos-residuos-menos-carbono-mais-clima/onosso-desempenho/notas-metodologicas/>

### 306-2

The reported data were based on the waste managed directly by LIPOR.

### 401-1

401-1 (%) =  $[(\text{number of exits} + \text{number of entries})/2 (\text{total employees on 31-12-2019})]*100$

### 403-2

To calculate Severity and Frequency rates, lost days due to sick leave were considered from the day of the accident on. Furthermore, lost days correspond to actual working days. Regarding the calculation of the Absenteeism Rate, it doesn't include Maternity and Paternity Leaves, bereavement leaves, working student status, blood donation, union trades and family leave. Vacation leaves and days off are also not included. In terms of hours worked, we've only considered workable days (excluding the vacation days the Employee is entitled to); regarding the absenteeism rate and Severity and Frequency rates, we've added overtime hours actually worked.

These rates do not include minor injuries (workplace accidents without sick leave days).

Absenteeism rate (%) =  $(\text{Total number of lost days}/\text{Number of workable days})*100$

Frequency rate (Tf) =  $(\text{Total number of workplace accidents}/\text{Number of hours worked}) \times 1,000,000$

Severity rate (Tg) =  $(\text{Number of lost days}/\text{Number of hours worked}) \times 1,000,000$

### L1

Comprises all people who took part in LIPOR's activities, including visits, training actions/courses and Adventure Park visitors.



>5.7

# EXTERNAL ASSURANCE REPORT



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(Free translation from the Original Independent Limited Assurance Report in Portuguese dated June 4, 2020. In case of any discrepancy, the Portuguese version always prevails)

## Independent Limited Assurance Report of the sustainability information disclosed in the Integrated Report

To the Board of Directors of  
LIPOR – Serviço Intermunicipalizado de Gestão de Resíduos do Grande Porto

### Introduction

1. We were contracted by the Board of Directors of LIPOR – Serviço Intermunicipalizado de Gestão de Resíduos do Grande Porto (LIPOR), to proceed with the independent review of the sustainability information disclosed in the 2019 Integrated Report, hereinafter the “Integrated Report”, relating to the sustainability performance from 1 January to 31 December 2019.

### Responsibilities

2. The Board of Directors is responsible for preparing the sustainability information disclosed in the “Integrated Report” and to maintain an appropriate internal control system that allows the information presented to be free of material misstatements due to fraud or error.
3. It is our responsibility to issue a limited assurance report, professional and independent, based on the procedures performed and described in the “Scope” section below.

### Scope

4. Our review procedures have been planned and executed in accordance with the International Standard on Assurance Engagements (ISAE 3000, Revised) – “Assurance engagements other than Audits and Reviews of Historical Financial Information”, for a limited level of assurance. It was also considered the AA1000 Assurance Standard (AA1000AS 2008 with 2018 Addendum), type 2 engagement, for a moderate level of assurance.
5. The procedures performed in a limited assurance engagement, in accordance with ISAE 3000 (revised), vary in timing and nature from, and are less in extent than for, a reasonable assurance engagement. Therefore, the assurance provided by these procedures is lower than the assurance that would have been obtained had a reasonable assurance engagement been performed. Our independent review procedures comprised the following:
  - ▶ Conducting interviews with Management, in order to understand how the information system is structured and assess their level of knowledge of the topics addressed in the report;
  - ▶ Review of the processes, criteria and systems adopted to collect, consolidate, report and validate the data for the year 2019;
  - ▶ Analytical review, on a sample basis, of the data calculated by Management, and verification of quantitative and qualitative information disclosed in the report;
  - ▶ Confirmation on how collection, consolidation, validation and report procedures are being implemented in selected operating units;

- ▶ Assessment of the level of adherence to the principles of inclusivity, materiality, responsiveness and impact set by AA1000AP (2018) Standard, in the sustainability information disclosure, through the analysis of the contents of the “Integrated Report” and the internal documents of the Entity; and
- ▶ Verification of the conformity of the sustainability information included in the “Integrated Report” with the results of our work.

6. Regarding sustainability reporting standards of the Global Reporting Initiative – GRI Standards, we performed a review of the self-evaluation made by Management of the adopted option to apply the GRI Standards.

### Quality and independence

7. Our firm applies International Standard on Quality Control 1 (ISQC 1), and consequently maintains a global quality control system which includes documented policies and procedures relating to compliance with ethical requirements, professional standards, and the legal and regulatory provisions applicable and we comply with the independence and ethical requirements of the International Ethics Standards Board for Accountants (IESBA) Code of Ethics and the Code of Ethics of the Order of Chartered Accountants (OROC).

### Conclusion

8. Based on our work, nothing has come to our attention that causes us to believe that the systems and procedures for the collection, consolidation, validation and reporting of the sustainability information disclosed in the “Integrated Report” are not operating appropriately and the information disclosed is not free from relevant material misstatements.

Additionally, nothing has come to our attention that causes us to believe that the sustainability information disclosed in the “Integrated Report” do not include all the required data and information for the option “In accordance – Core”, as defined by the GRI Standards.

Furthermore, nothing has come to our attention that causes us to believe that the sustainability information disclosed in the “Integrated Report” was not prepared in compliance with the principles defined in the AA1000AP (2018) Standard, namely:

- ▶ Principle of inclusivity: LIPOR is accountable to those who are impacted by or impact the Entity, thus promoting the engagement of its stakeholders in the definition and implementation of its strategic response to sustainability. LIPOR also has several mechanisms for mapping stakeholder groups and obtaining information concerning their expectations.
- ▶ Principle of materiality: LIPOR periodically reviews (biennial cycle) the materiality of the sustainability topics, as to support its management strategy and communication. For this purpose, the Entity uses objective criteria and established processes. In 2018, LIPOR performed a stakeholder engagement process, in order to assess relevant sustainability topics for its stakeholders. LIPOR updated its materiality matrix in 2018, by matching the outcome of the stakeholder engagement process with its strategic guidelines for 2018 and 2019. This materiality matrix remains unchanged in the current fiscal year.
- ▶ Principle of responsiveness: LIPOR seeks to address the expectations and concerns of its stakeholders and has adequate mechanisms to fulfill this purpose. LIPOR updated in 2019 the mechanisms and processes for stakeholder engagement and communication.
- ▶ Principle of impact: LIPOR monitors and reports, for each material topic, the main direct and indirect impacts of its activity in the short, medium and long term. LIPOR has defined a set of quantitative and qualitative indicators to monitor the operational, economic, environmental and social impacts over time. LIPOR developed its Shared Value Sustainability Agenda to ensure a greater alignment between its strategic objectives and commitments and the most relevant material topics for its stakeholders.

## Recommendations

9. Concerning the implementation of the principles set by AA1000AP (2018), we presented our recommendations to the Board of Directors of LIPOR. The most significant recommendations are summarized below:
- ▶ Principle of inclusivity: LIPOR has established mechanisms for stakeholder identification and the management of their needs and expectations. We recommend strengthening the stakeholder engagement approach focusing on those who can be directly impacted by LIPOR activity.
  - ▶ Principle of materiality: LIPOR has established processes to identify and assess the material topics included in the “Integrated Report”. We recommend continuing to update the materiality analysis by periodically listening key stakeholders and encouraging their involvement in LIPOR’s strategic decision and risk management.
  - ▶ Principle of Responsiveness: LIPOR has efficient mechanisms to communicate with its stakeholders. We recommend that any communication mechanisms development between LIPOR and its stakeholders keep on being reported and reviewed in accordance with its stakeholder engagement strategy.
  - ▶ Principle of impact: LIPOR monitoring of its Shared Value Sustainability Agenda started in 2019. This agenda will be annually updated and reviewed every two years, in accordance with its stakeholder engagement processes and materiality reassessments. We recommend for LIPOR’s performance towards its targets and commitments to be disclosed in following reporting cycles.

Lisbon, June 4, 2020

Ernst & Young Audit & Associados – SROC, S.A.  
Sociedade de Revisores Oficiais de Contas  
Represented by:

(signed)

Manuel Ladeiro de Carvalho Coelho da Mota – ROC nº 1410  
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# >5.8 GLOSSARY

For the purpose of this Framework, unless stated otherwise, the following terms have the meanings attributed below:

**1. Business model:** The Organisation's system of transforming inputs, through its business activities, into outputs and outcomes, that aims to fulfil the Organisation's strategic purposes and create value over the short, medium and long term.

**2. Capitals:** Stocks of value on which all organisations depend for their success as inputs to their business model, and which are increased, decreased or transformed through the Organisation's business activities and outputs.

They are categorised in this Framework as financial, manufactured, human, social and relationship, and natural capital.

**3. Content Elements:** The categories of information required to be included in an integrated report. The Content Elements, which are fundamentally linked to each other and are not mutually exclusive, are stated in the form of questions to be answered in a way that makes the relationships between them apparent.

**4. Guiding Principles:** The principles that underpin the preparation and presentation of an integrated report, informing the content of the report and how information is presented.

**5. Inputs:** The capitals (resources and relationships) that the Organisation draws upon for its business activities.

**6. Integrated reporting:** A process founded on integrated thinking that results in a periodic integrated report by an Organisation about value creation over time and related communications regarding aspects of value creation.

**7. Integrated report:** A concise communication about how an Organisation's strategy, governance, performance and prospects, in the context of its external environment, lead to the creation of value in the short, medium and long term.

**8. Integrated thinking:** The active consideration by an Organisation of the relationships between its various operating and functional units and the capitals that the Organisation uses or affects. Integrated thinking leads to integrated decision-making and actions that consider the creation of value over the short, medium and long term.

**9. Material/materiality:** A matter is material if it could substantively affect the Organisation's ability to create value in the short, medium or long term.

**10. Outcomes:** The internal and external consequences (positive and negative) for the capitals as a result of an Organisation's business activities and outputs.

**11. Outputs:** An Organisation's products and services, and any by-products and waste.

**12. Performance:** An Organisation's achievements relative to its strategic objectives, and its outcomes in terms of its effects on the capitals.

**13. Providers of Financial Capital:** Equity and debt holders and others who provide financial capital, both existing and potential, including lenders and other creditors. This includes the ultimate beneficiaries of investments, collective asset owners, and asset or fund managers.

**14. Reporting boundary:** The boundary within which matters are considered relevant for inclusion in an Organisation's integrated report.

**15. Stakeholders:** Those groups or individuals that can reasonably be expected to be significantly affected by an Organisation's business activities, outputs or outcomes, or whose actions can reasonably be expected to significantly affect the ability of the Organisation to create value over time. Stakeholders may include Employees, Customers, Suppliers, Business Partners, local Communities, NGOs, Environmental Groups, Legislators, Regulators, and Policymakers.

**16. Strategy:** Strategic objectives together with the strategies to achieve them.



# GLOSSARY

**17. Those charged with governance:** The Person(s) or Organisation(s) with responsibility for overseeing the strategic direction of an Organisation and its obligations with respect to accountability and stewardship.

**18. Value creation:** The process that results in increases, decreases or transformations of the capitals caused by the Organisation's business activities and outputs.

**19. Municipal waste:** According to the Portuguese General Waste Scheme, Municipal Waste (MW) is "household waste and waste similar in nature and composition to household waste".

**20. Biowaste:** Biodegradable waste from green spaces, namely gardens, parks, sports fields, as well as biodegradable food and kitchen waste from households, caterers and retail premises, and comparable waste from food processing plants.

**21. Biodegradable waste:** Any waste that is capable of undergoing anaerobic or aerobic decomposition, such as food and garden waste, and paper and cardboard.

**22. Food waste:** Any foodstuff or food (substance or product, whether processed, partially processed or unprocessed), intended to be, or reasonably expected to be ingested by humans and which has become waste.

**23. Collection:** The gathering of waste, including preliminary sorting and storage, for the purposes of transport to a waste treatment facility.

**24. Selective collection:** Collection where a waste stream is kept selectively by type and nature so as to facilitate a specific treatment.







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